PUBLIC NOTICE

AGENDA

LOCKHART CITY COUNCIL

December 5, 2023

CLARK LIBRARY ANNEX-COUNCIL CHAMBERS
217 SOUTH MAIN STREET, 3RD FLOOR
LOCKHART, TEXAS

6:30 P.M. **WORK SESSION (No Action)**

Work session will be held to receive briefings and to initially discuss all items contained on the Agenda posted for 7:30 p.m. Generally, this work session is to simplify issues as it relates to the agenda items. No vote will be taken on any issues discussed or reviewed during the work session except to the extent specifically authorized under the Texas Open Meetings Act.

DISCUSSION ONLY

A.	Briefing from Freese and Nichols, Inc. and discussion regarding Comprehensive Plan activities.	**4-92**
B.	Discuss awarding an annual fuel bid to Golden West Oil, of New Braunfels, Texas with a profit margin of $0.0445 cents per gallon of gasoline and $0.495 cents per gallon for diesel over the Oil Price Information Services (OPIS) price from Austin, Texas RACK, posted weekly.	**93-97**
C.	Discuss Resolution 2023-21 authorizing the filing of a grant application with CAPCOG for a regional solid waste program grant; authorizing the Mayor to act on behalf of the City of Lockhart in all matters related to the application.	**98-101**
D.	Discuss Resolution 2023-22 appointing Mayor Lew White as the City of Lockhart's Clean Air Coalition Representative, as required in Article II of the Clean Air Coalition of the Capital Area Council of Governments by-laws.	**102-108**
E.	Discussion of proposal from Councilmember Lairsen for creation of an animal shelter advisory board.	**109-110**
F.	Discussion on updates related to the Fire Station No. 1 Condition Report and construction project.	**111-112**
G.	Discuss rescheduling City Council meetings in 2024 due to conflicts with a city holiday or event.	**113-114**
H.	Discussion regarding the selection of Mayor Pro-Tem of the Lockhart City Council as required by Section 3.05 of the City Charter.	**115-116**

7:30 P.M. REGULAR MEETING

1. CALL TO ORDER
Mayor Lew White

2. INVOCATION, PLEDGE OF ALLEGIANCE
Invocation. Pledge of Allegiance to the United States and Texas flags.

3. PUBLIC COMMENT
The purpose of this item is to allow the public an opportunity to address the City Council on issues that are or are not on the agenda. No discussion can be carried out on the citizen/visitor comment about items not on the agenda. Comments are limited to three minutes per speaker.

4. CONSENT AGENDA

A. Approve awarding an annual fuel bid to Golden West Oil, of New Braunfels, Texas with a profit margin of $0.0445 cents per gallon of gasoline and $0.495 cents per gallon for diesel over the Oil Price Information Services (OPIS) price from Austin, Texas RACK, posted weekly. **117-121**

B. Approve Resolution 2023-21 authorizing the filing of a grant application with CAPCOG for a regional solid waste program grant; authorizing the Mayor to act on behalf of the City of Lockhart in all matters related to the application. **122-125**

C. Approve Resolution 2023-22 appointing Mayor Lew White as the City of Lockhart's Clean Air Coalition Representative, as required in Article II of the Clean Air Coalition of the Capital Area Council of Governments by-laws. **126-132**

5. DISCUSSION/ACTION ITEMS

A. Discussion and/or action regarding rescheduling City Council meetings in 2024 due to conflicts with a city holiday or event. **133-134**

B. Discussion and/or action regarding the selection of Mayor Pro-Tem of the Lockhart City Council as required by Section 3.05 of the City Charter. **135-136**

6. CITY MANAGER'S REPORT, PRESENTATION AND POSSIBLE ACTION

- Hansford Subdivision Phase 2 has completed their public improvements and have been accepted by the City.
- In December, City staff will begin disassembling the temporary downtown park on the Square in preparation for private development of the site.
- Update regarding the establishment of Caldwell County ESD No. 5.

7. COUNCIL AND STAFF COMMENTS - ITEMS OF COMMUNITY INTEREST

8. ADJOURNMENT

City Council shall have the right at anytime to seek legal advice in Executive Session from its Attorney on any agenda item, whether posted for Executive Session or not.

Posted on the bulletin board in the Municipal Building, 308 West San Antonio Street, Lockhart, Texas, on the 1st day of December, 2023 at 3:30 p.m.

City of Lockhart, Texas

Council Agenda Item
Cover Sheet

COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Briefing from Freese and Nichols, Inc. and discussion regarding Comprehensive Plan activities.

ORIGINATING DEPARTMENT AND CONTACT: Development Services - David Fowler

ACTION REQUESTED: Direction

BACKGROUND/SUMMARY/DISCUSSION: Freese and Nichols, Inc., the consultant for the comprehensive planning process, will present an update on the activities conducted as part of the Comprehensive Planning process. Work began on the plan starting in May 2023 and is expected to be completed late in Fiscal Year 2023-24. Initial activities involved researching existing population and demographic conditions to provide an understanding of the current state of the community. Public or small group participation activities to date have included assembling a Steering Committee which has held three meetings, the circulation of a stakeholder survey, holding four focus group meetings, holding a public future land use workshop, and two on-site public outreach events. Through these activities, the consultants and the steering community have worked to create a Community Snapshot chapter which will inform many of the other products of the plan and includes the Guiding Principles, which will underlie the more detailed goals and objectives to be developed. The other main product that has so far emerged from the planning activities is the future land use mapping concept, which will be discussed as part of this agenda item. This concept is based on the products from the mapping exercise at the Community Workshop held October 16th and subsequent discussions at the Steering Committee meeting held November 15.

PROJECT SCHEDULE (if applicable): Since the execution of the professional services agreement in April 2023, research and public outreach has commenced with the public process and drafting expected to conclude by October 2024, with plan adoption anticipated in late 2024.

AMOUNT & SOURCE OF FUNDING:
Funds Required:
Account Number:
Funds Available:
Account Name:

FISCAL NOTE (if applicable): The amount budgeted for comprehensive planning efforts is $231,032, including $131,032 budgeted for the current fiscal year.

PREVIOUS COUNCIL ACTION: Lockhart City Council authorized the professional services agreement with Fresse and Nichols in April 2023, and appointed Steering Committee members

in June 2023.

COMMITTEE/BOARD/COMMISSION ACTION: None.

STAFF RECOMMENDATION/REQUESTED MOTION: Discuss progress of comprehensive planning efforts and provide feedback on draft work products.

LIST OF SUPPORTING DOCUMENTS: LockhartCommunity_Snapshot10_5, Lockhart_Community_Survey_Results, 2023.12.05_LockhartLookingForward_CityCouncilPresentation, Lockhart CPSC Members 12-1-2023

WELCOME TO
Lockhart
THE BAR-B-QUE CAPITAL OF TEXAS

COMMUNITY SNAPSHOT

PAST

Pre-Lockhart

The land that Lockhart, Texas now stands on was once the homeland of the Tonkawan Native Tribe, who inhabited Central Texas as early as the sixteenth century. They were known as the Tonkawa, which derived from the Waco Tribe word "tonkaweya," meaning "they all stay together," while they referred to themselves as "tickanwatic." The Tonkawa comprised independent bands such as Mayeye, Yojaune, Ervipiame, and others. However, they faced challenges from the Lipan Apaches and Spaniards before contending with Anglo-American encroachment in the nineteenth century.[1]

In 1824, the Tonkawa entered into a treaty with Stephen F. Austin, who was leading a 300 family colony in Mexican-owned Texas at the time. Austin's colony sought protection from the Comanche, and found that the Tonkawa were willing to provide the necessary protection. This alliance proved to be fruitful for the early Texas settlers, as the Tonkawans provided military support at the Battle of Plum Creek. The Battle at Plum Creek was located near the City of Lockhart , and proved to be a significant battle during the Cherokee led raid of 1840. The Tonkawans maintained a good relationship with the early Texas settlers all the way into early statehood. Around 1859, The United States removed the Tonkawa and other Texas Native American tribes and resettled them in Western Oklahoma at the Wichita Agency. In 1862, a band of Union aligned Native Americans raided the Wichita Agency and shortly after, massacred a significant portion of the Tonkawan tribe. The Tonkawan population was never able to recover from this and their tribal population dwindled to just 34 members in the early 1920s.[2]

Plum Creek Wetland Area
Source: Plum Creek Wetland Preserve Master Development Plan, Guadalupe-Blanco River Trust

1 ""INDIANS, 'JARS AND ANGLO-AMERICANS.'" Milam Co., TX Archives - Rockdale History, www.usgwarchives.net/tx/milam/history/pg007.htm. Accessed 1 Aug. 2023.

2 Paul Clark. "Tonkawa Massacre of 1862." Clio: Your Guide to History. May 6, 2019. Accessed August 1, 2023. https://www.theclio.com/entry/77338

Early Lockhart

Byrd Lockhart was the first recorded Anglo-American to settle in what would later become Caldwell County. Lockhart worked throughout Central Texas as a surveyor, and in 1831 came to own land along Plum Creek. At this time Lockhart lived in nearby Gonzales , and opened up his Plum Creek property for use by other settlers. In 1848, Caldwell County was established and Lockhart became the county seat. Four years later, Lockhart was incorporated with a mayor-council government.

By the mid 1800s Lockhart was a well established community with 423 residents. The city boasted a school, masonic lodge, and at least 5 different church organizations. Lockhart's economy began to grow rapidly as it solidified itself as a key regional trading hub along the Chisholm Trail between 1860 and 1874. However, railway expansions and the subsequent establishment of the City of Luling began to diminish the relevance of Lockhart in the regional economy.

San Antonio Street, Lockhart Texas (1908)
Source: Texas Historical Commission Courtesy of University of North Texas Libraries

By 1887, the Lockhart-San Marcos section of the Missouri, Kansas, and Texas rail line increased access to a variety of regional markets, providing a much needed boost to the local economy. The town experienced a significant transformation by 1890, with the introduction of modern amenities such as electricity, a waterworks system, streetcars, schools, churches, and a national bank, catering to a population of 1,233 residents.

The expansion of Lockhart's rail network further fueled its economic progress. The San Antonio and Aransas Pass line connected Lockhart to Shiner via Luling in 1889, while the extension of the Missouri, Kansas, and Texas line to Smithville in 1892 reaffirmed the town's status as a regional center. During the 1890s and early 1900s, Lockhart's cotton processing industry flourished, with the establishment of a cottonseed oil mill in 1893 and a compress in 1901.

As the 20th century commenced, Lockhart witnessed the establishment of significant cultural and social landmarks. The Dr. Eugene Clark Library, still in operation, holds the distinction of being the state's oldest continuously operating city library. Additionally, Kreuz's Market, a celebrated barbecue eatery, began its legacy during this time. The 1900 census demonstrated Lockhart's remarkable population growth, nearly doubling the number of residents to 2,306, affirming its position as a thriving and dynamic community.[3]

3 Texas State Historical Association. "Lockhart, TX (Caldwell County)." Texas State Historical Association, www.tshaonline.org/handbook/entries/lockhart-tx-caldwell-county. Accessed 1 Aug. 2023.

20th Century

The discovery of the Luling oil field in 1920 elevated Luling's economy over Lockhart, but some Lockhart residents still managed to benefit from investments in the field. Though Lockhart did not experience the same boom as Luling, it steadily grew, with its population increasing from 3,731 in 1920 to 5,018 in the early 1940s. This growth was a testament to the town's resilience and adaptability, as it continued to attract newcomers and capitalize on economic opportunities even in the face of new challenges.

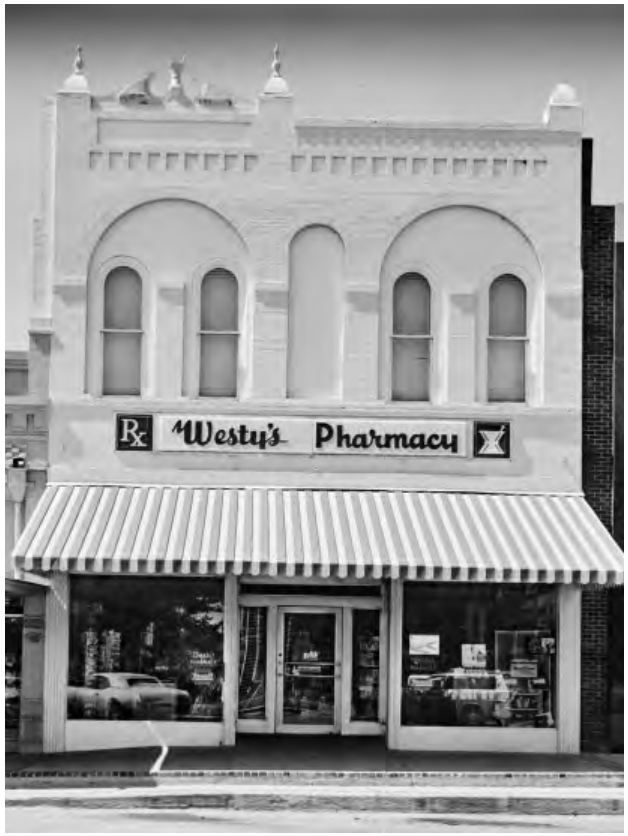
During World War II, the Lockhart-to-Luling railroad branch was abandoned in 1942 as part of the war effort, but since both cities had alternative rail lines, the economic impact was limited. The war period brought changes to Lockhart's economy, as it had to adjust its transportation infrastructure to support the wartime needs of the nation. Despite these adjustments, Lockhart maintained its position as a critical economic center within the county, playing a significant role in sustaining the region's agricultural industries.

At that time, Lockhart's major businesses reflected the county's agricultural nature, encompassing cotton gins and compresses, a creamery, a poultry-dressing plant, a peanut shelling and processing plant, and facilities for livestock marketing and shipping. The town's economy revolved around the rich resources of the land, and it became a hub for processing and distributing agricultural products.

Throughout the 1960s, Lockhart's population stabilized at just over 6,000, leading to concerns about becoming a mere bedroom community for Austin commuters. To avoid this fate and ensure the town's continued growth, the Lockhart Industrial Foundation was established in 1973.

The foundation's purpose was to attract new businesses and industries to Lockhart, fostering economic diversity and long-term stability. The foundation's efforts were successful in bringing new opportunities to the town, including the establishment of the Kewaunee Scientific Corporation, which employed 160 to 180 people. Later, it played a key role in facilitating the arrival of the Wackenhut Corrections Corporation, providing an additional 135 jobs through a private prison lease.

In 1978, Lockhart's courthouse and several blocks of downtown were listed in the National Register of Historic Places, recognizing the town's rich historical heritage and architectural significance. As the years progressed, Lockhart continued to flourish, with its population reaching 7,953 in 1980, 9,205 in 1990, and 11,615 in 2000. This steady growth and development reaffirmed Lockhart's status as a thriving and dynamic community that had successfully navigated through various economic changes and remained an essential contributor to the county's prosperity.[4]



Downtown Lockhart, 1948
Source: University of North Texas Libraries

4 Texas State Historical Association. "Lockhart, TX (Caldwell County)." Texas State Historical Association, www.tshaonline.org/handbook/entries/lockhart-tx-caldwell-county. Accessed 1 Aug. 2023.

New Growth

Lockhart's story has always been one of resilience and adaptability in the face of rapid technological and societal change, from the City's role in the Chisholm Trail to the industrial revolution and the cotton industry. In the last two decades, growth in the Austin and San Antonio metros and the I-35 corridor broadly have resulted in transformative growth in the Central Texas region including Lockhart. Between 2008 and 2018, Caldwell County added 2,000 new jobs, representing a 32% increase in job growth.

In following this regional growth, Lockhart has attracted a growing number of companies to its industrial parks within the last 15 years. These include FGM, Iron Ox, McElroy Metal, Pure Castings, and Visionary Fiber Technologies, among others. This new industrial growth is spread across a diverse array of industries including: bio-diesel, metalworking, sustainable agriculture, and food production.[5]

Local retail and other small scale businesses have also historically played an important role in Lockhart's economy. In 1999, Lockhart was designated as the Barbecue Capital of Texas due to its variety of local barbecue businesses, some of which have become large regional brands. Due to Lockhart's close proximity to Austin, it has developed into a hub for entrepreneurs and artists, with more than 30 small businesses occupying downtown as of 2023.

Downtown Lockhart, 2023

5 "Success Stories." City of Lockhart Economic Development, lockhartedc.com/advantages/success-stories. Accessed 1 Aug. 2023.

Lockhart Timeline

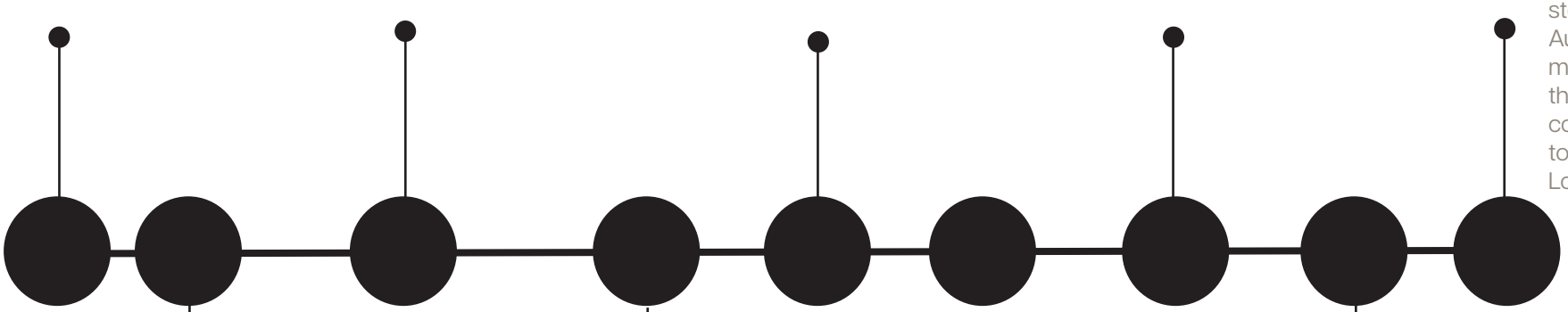
Pre 1700s, the land in which Lockhart was founded was inhabited by the Tonkawan Native American Tribe.

In 1848, Caldwell County was established and Lockhart was designated as the county seat.

During the 1860s and early 1870s, Lockhart become a key trade hub along the Chisholm Trail.

In the early 1900s, oil was discovered in nearby Luling, causing a loss of economic status for Lockhart.

Between 2010 and 2023, the Central Texas Region started to experience significant growth. Significant regional development stemming from the Austin and San Antonio metros, especially along the I-35 and Hwy 130 corridors, is expected to bring new growth to Lockhart.



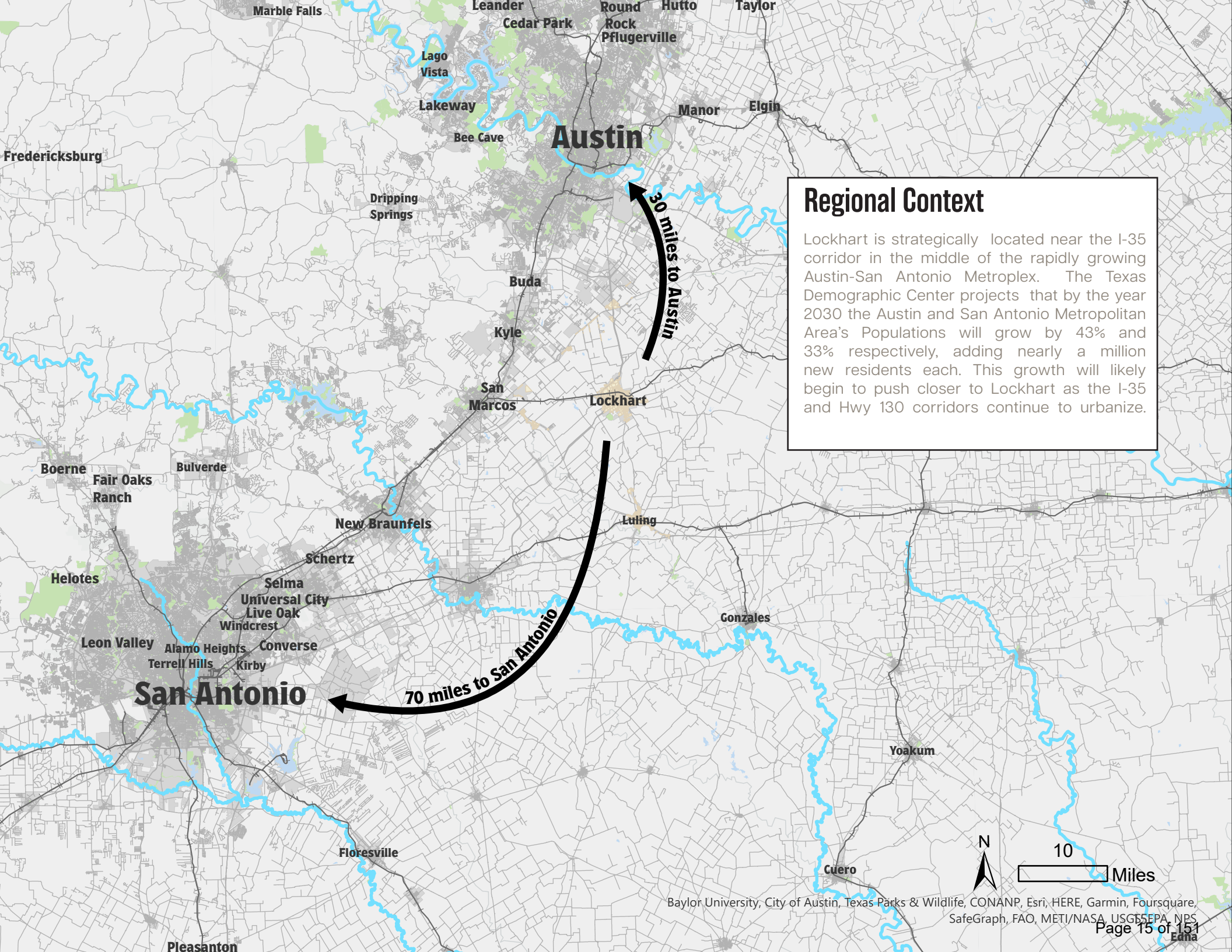
In August of 1840, a battle between the early Texas Rangers with allied Tonkawans against a Cherokee tribe occurred near the outskirts of the Lockhart city limits.

In 1852, Lockhart was incorporated with a mayor-council government structure.

In 1887, the Lockhart-San Marcos portion of the Missouri-Kansas-Texas rail line was constructed.

In 1973, the Lockhart industrial Foundation was created to help attract new business towards Lockhart, and avoid becoming a bedroom community.

PLACE



Regional Context

Lockhart is strategically located near the I-35 corridor in the middle of the rapidly growing Austin-San Antonio Metroplex. The Texas Demographic Center projects that by the year 2030 the Austin and San Antonio Metropolitan Area's Populations will grow by 43% and 33% respectively, adding nearly a million new residents each. This growth will likely begin to push closer to Lockhart as the I-35 and Hwy 130 corridors continue to urbanize.

Baylor University, City of Austin, Texas Parks & Wildlife, CONANP, Esri, HERE, Garmin, Foursquare, SafeGraph, FAO, METI/NASA, USGS, EPA, NPS

Physical Features

Physical features are broadly defined as the natural and built environmental factors that impact how the City of Lockhart grows and develops. Overall, the City of Lockhart does not have any significant constraints on its growth or development; the terrain is relatively flat, there are no significant flood zones, and there is significant space in the Extra-Territorial Jurisdiction (ETJ) for future expansion.

What is an ETJ?

The ETJ is an area adjacent to a community's city limits where the community may enforce its subdivision regulations but not zoning regulations. This is also the area in which a community has the opportunity to annex, in accordance with state law. The size of the ETJ depends of the population of the community and proximity to other ETJs. The City of Lockhart ETJ is the area adjacent to and within one mile of the city limits, and also includes various contiguous parcels extending northward roughly along U.S. Hwy. 183 to Texas Hwy. 21.

Elevation

The City of Lockhart has very little topographic variation, with approximately 110ft difference between the highest and lowest points within the City and ETJ. Most of Lockhart's land is relatively flat or just slightly sloped, which does not pose any significant limitations on the ability and cost to develop the land.

Floodplains

The 100-year floodplain or 1% chance floodplains within the City of Lockhart are produced by a number of tributaries that flow into Plum Creek. The combined 100 year and 500 year floodplain represents 18% of the total are of the City limits and ETJ. Plum Creek is a 52-mile stream that begins in Hays County north of Kyle and flows southeast through Caldwell County. The most significant flooding event in Lockhart occurred in October 1998, when Plum Creek crested at 23ft. This event caused significant flooding on Highway 183 and to low lying homes closest to Plum Creek. With Plum

Railroad

The City of Lockhart has a single rail line that runs through east to west through the center of the City just north and east of downtown. This line was originally constructed in 1885 by the Missouri-Kansas-Texas (MKT) Railroad Company. Since then, the MKT rail company has merged into Union Pacific, who manages the rail line today.

Existing Road Network

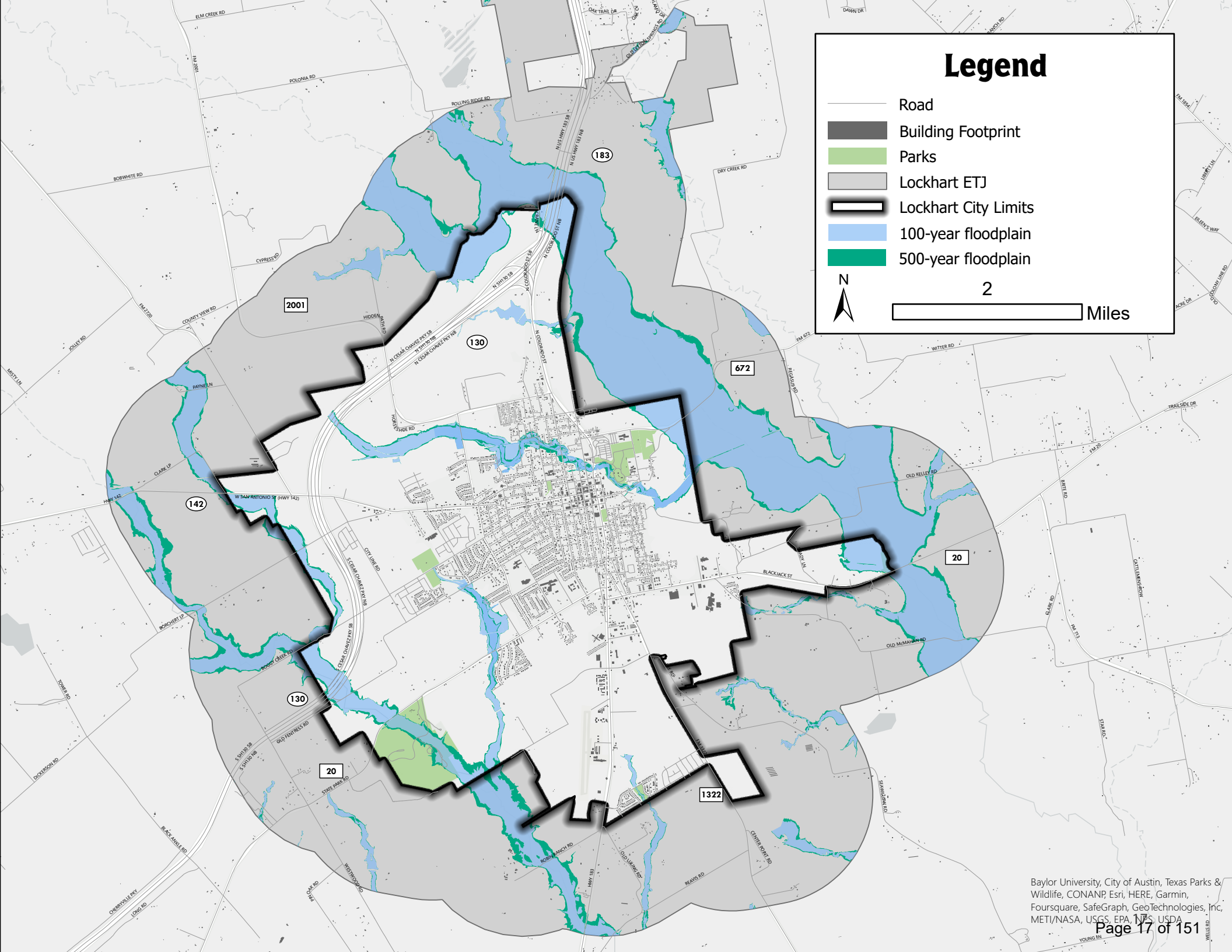
The City is located along several significant roadways. The first being U.S. Highway 183 (Colorado St) which is the primary north-south route through the City, and one of the primary routes towards Austin. Highway 183 in Lockhart has an average annual daily traffic count (AADT) of approximately 21,730 vehicles according to 2022 TxDOT estimates. Highway 183 serves as a key commercial corridor for the City of Lockhart, with significant retail, restaurant, and manufacturing businesses along the route.

The second key transportation corridor within Lockhart is Texas Highway 142 (San Antonio St). This route has an AADT of 10,601 vehicles and serves as the primary route towards San Marcos.

Lastly, Texas Highway 130 is a tollway that runs along the western edge of Lockhart, and has an AADT of 8,651 vehicles. Highway 130 is primarily used as an alternative route between the Austin and San Antonio metropolitan area.

Environment

The City of Lockhart is characterized as a semi-arid climate with hot summers and occasional droughts, which can trigger additional hazards like high temperatures and the potential for wildfires. Despite these environmental challenges, the FEMA National Risk Index indicates a relatively low overall risk for Caldwell County. This index considers various threats including tornadoes, hail, hurricanes, and more, demonstrating a comprehensive approach to assessing potential hazards.


Legend
Road
Building Footprint
Parks
Lockhart ETJ
Lockhart City Limits
100-year floodplain
500-year floodplain
N
2
Miles
183
2001
130
672
142
20
1322
Baylor University, City of Austin, Texas Parks & Wildlife, CONANP, Esri, HERE, Garmin, Foursquare, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, NPS, USDA

Existing Planning Framework

When developing a comprehensive plan for the study area, it is crucial to consider previous local and regional planning efforts. This ensures that the recommendations provided are coordinated and aligned. This section offers an overview of relevant plans.

Lockhart 2020 Comprehensive Plan

The Lockhart 2020 Comprehensive Plan, the most recent previous comprehensive plan intended to provide guidance through 2020, served as a long-term guide for the community's physical development and redevelopment, covering the corporate limits of the city and extra-territorial jurisdiction (ETJ). The plan provides the general framework of goals, objectives, policies, and actions, allowing for resolutions to issues and decision-making. The primary purpose is to offer stability and a common direction for city leaders while addressing issues and making future decisions.

Goals include, prioritizing quality infrastructure, city services and transportation systems, balancing community needs with available resources, managing growth in a smart and fiscally responsible manner, and provide a variety of housing options for current and future residents. Regarding land use, Lockhart's goals include promoting in-fill development, regulating growth along major thoroughfares, establishing industrial parks for job opportunities and tax revenue, and protecting and enhancing existing parks and community facilities.

Downtown Revitalization Project

The Downtown Revitalization Project focuses on the nine-block area surrounding the historic Caldwell County Courthouse. The goals of the project are to update aging water and sewer infrastructure, upgrade and modernize streetscape and drainage, provide pedestrian friendly space, improve traffic flow and safety, preserve the number of parking spaces, and enhance the overall aesthetic of downtown. In May of 2023, City Council approved the final conceptual design report to move on forward with the design phase.

Lockhart Parks Master Plan

The 2018 Parks, Recreation and Open Space Master Plan evaluated existing parks and recreation facilities to determine the need for improvements and additions, such as identifying new park and facility opportunities to support the recreation needs of Lockhart residents. Some of the most significant priorities identified are:

- Expand popular recreation activities residents participate in; such as walking, hiking cycling, swimming, and baseball
- Provide additional aquatics, trails and playgrounds facilities
- Renovate existing facilities
- Prioritize the development of a new recreation center for the community
- Addition and maintenance of parks and trails within the city

**At the time of this print, the City of Lockhart is updating its Park, Recreation, and Open Space Master Plan.*

Lockhart Parks Master Plan Illustration

Lockhart's Next Chapter: A Targeted Business Strategy Refresh

The Targeted Business Strategy Refresh was created to recalibrate the economic development action plan, Target Industry Strategy for Lockhart adopted in 2023, based on its recent economic development successes. This document provides renewed focus on asset development and organizational changes Lockhart and its economic development partners should take to keep the city on a path of success. The recommendations established in this document call on Lockhart to enhance its economic development service delivery and advocate for initiatives that will build upon and improve available product offerings and the overall business climate.

Lockhart Sustainable Places Illustration

The Sustainable Places Project

The Sustainable Places Project, created in 2013, was an ambitious regional planning initiative aimed at helping communities create the conditions for livable places, consistent with local goals and values. The area of focus in Lockhart was a 1,311-acre area, including the Downtown and US 183 corridor from SH 130 south to the southern city limit.

Residents and stakeholders identified a variety of concerns and ideas about what desirable growth could look like in Lockhart. These included: revitalizing Downtown and the Courthouse Square with businesses that encourage visitors to stay longer, preserving the land around creeks as recreational space, and promoting compact patterns of infill development throughout the focus area with appropriate transitions to existing residential neighborhoods.

The Plan recommends the creation of a tax increment financing (TIF) zone within the focus area that can create value over time to be used for developer incentives or for "pay-as-you-go" projects. The plan also recommends creating a downtown overlay district to replace the current traditional zoning with form-based development standards that more purposefully create the type and scale of places that the community has envisioned.

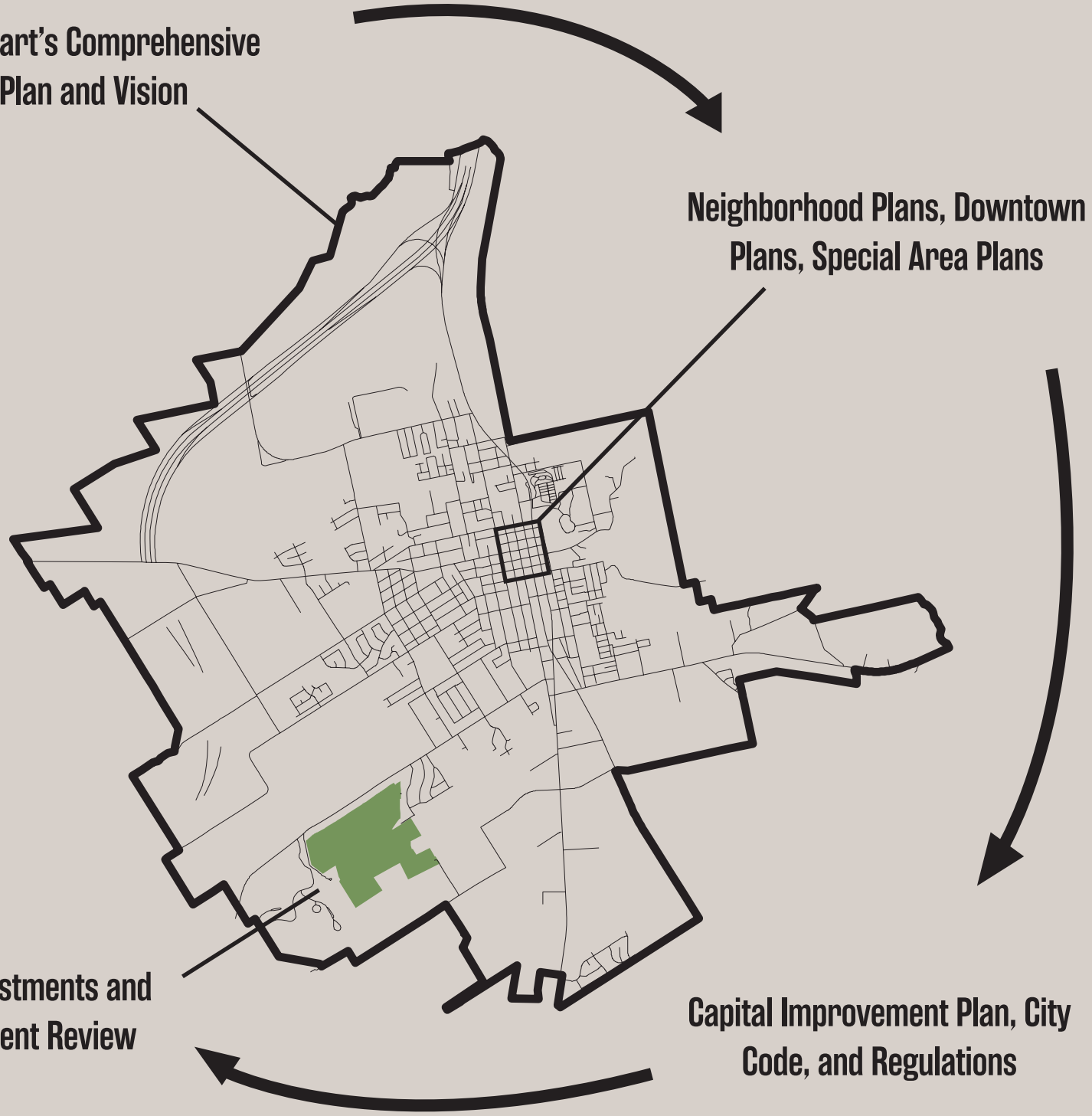
Roadway Impact Fee Program Update / Lockhart Water and Wastewater Impact Fee Analysis Capital Improvements Plan

The City of Lockhart conducted an update to the city's impact fees for water, wastewater, and roadways to match anticipated ten-year growth. The studies are based on land use assumptions, expected population growth and corresponding capital improvements and expenditures necessary to support that growth. Impact fee updates are conducted every five years as required by ordinance and state law.

Population and land use assumptions are important elements in the analysis of water, wastewater, and roadway systems. The Impact Fee Advisory Committee determined a reasonable average rate of growth in Lockhart to be 4.25%. With this projection, Lockhart's population could be expected to be approximately 23,695 by the year 2032. With known development information, it is also reasonable to assume that the City limits will grow by at least 300 acres.

Lockhart Comprehensive Plan Framework

It is helpful to understand planning as a layered hierarchical process, with each plan being contained within or relating to future and past planning projects. This comprehensive plan will chart a vision that will guide more specific plans, such as neighborhood plans or studies. This vision and subsequent recommendations from city and area level plans will influence the city's codes and regulations. Codes and regulations directly impact city investments and private development within the municipality.



PEOPLE

Demographics

This community demographic profile is an essential part of the comprehensive plan process, helping decision makers to gain a deeper understanding of the City's residents and how their lifestyles may impact the urban form.

By analyzing demographic data and trends, we can uncover key insights into the composition, characteristics, and needs of our community. This knowledge empowers the community to develop targeted strategies and initiatives that address the specific challenges and opportunities presented by Lockhart's diverse population.

The demographics of Lockhart play a significant role in shaping the urban landscape. Factors such as age distribution, ethnicity, income levels, and household types all influence the demand for various services, infrastructure, and amenities.

For example, an aging population might require age-friendly design elements and accessible transportation options, while a young and diverse population may necessitate vibrant cultural spaces and recreational facilities.

Understanding these demographic nuances allows us to create a more responsive and inclusive urban environment that caters to the needs and preferences of residents. By examining indicators such as education levels, employment rates, and income disparities, we can identify areas of opportunity and areas that require targeted interventions.

This information will also guide the decision-making process in terms of resource allocation, economic development strategies, and social equity initiatives. By addressing these socio-economic factors through the Comprehensive Plan, we can strive to create a more equitable and thriving community for all residents.

Population

The City of Lockhart's population has seen consistent growth throughout its history, though the rate of growth has ebbed and flowed based on the economic environment of the time. In the mid-late 1920s the rate of growth in Lockhart was reduced significantly as oil was discovered in nearby Luling, boosting their population by nearly 300% and drawing potential residents away from Lockhart.

Since 1980, there has been significant growth within Lockhart and the region as a whole. The population rate did decrease slightly around 2010, but it has since trended higher as younger individuals and families are looking to more affordable and more rural areas such as Lockhart.

Table 1. Lockhart Population

Year	Population	Change
1900	2,306	-
1910	2,945	+27.7%
1920	3,731	+26.6%
1930	4,367	+17.0%
1940	5,018	+14.9%
1950	5,573	+11.0%
1960	6,084	+9.1%
1970	6,489	+6.6%
1980	7,953	+22.5%
1990	9.205	+15.7%
2000	11,615	+26.1%
2010	12,698	+9.3%
2020	14,379	+13.2%

Source: U.S. Census Bureau, Decennial Census

Population Projections

Town and city planning relies on population projections to anticipate future population trends, enabling effective allocation of resources, development of sustainable strategies for housing, transportation, and infrastructure, and creation of livable and resilient communities.

Current projections developed by the Texas Water Development Board (TWDB) anticipate that both Caldwell County and the City of Lockhart's population will increase significantly going towards the year 2050. While these state-wide projections provide the ability to compare Lockhart regionally, they do not accurately capture the new growth within the City. In 2023, a water and wastewater fee analysis study was conducted by the City of Lockhart. This study projected that Lockhart's growth will significantly exceed the state-wide projections and that the projected population of Lockhart by 2032 will be approximately 23,832.

Figure 2. 2010-2050 Population Projections, Regional Comparison

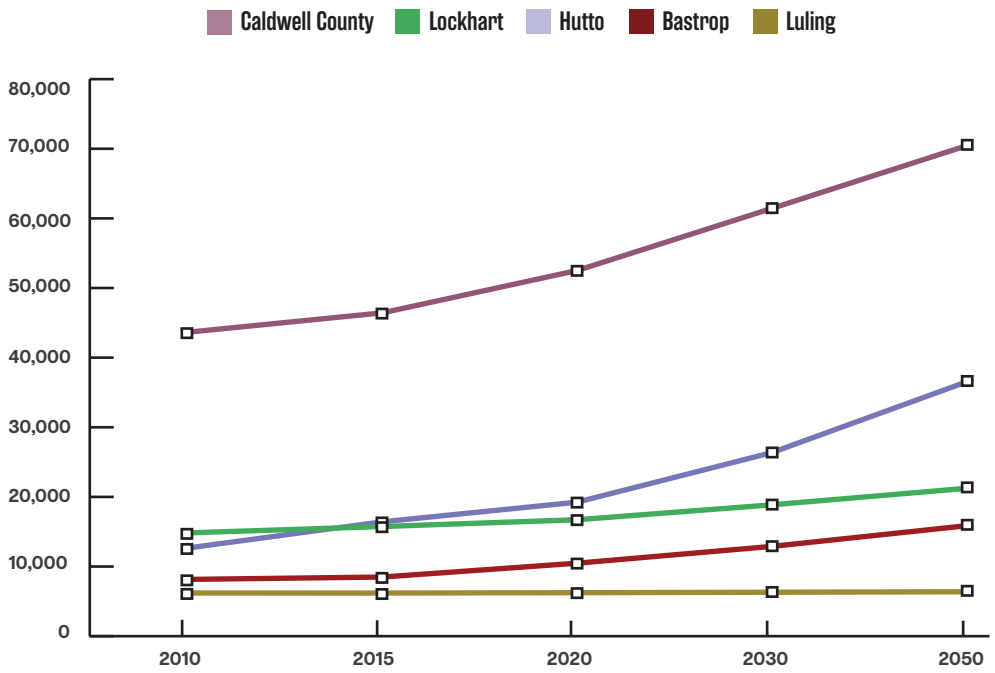


Table 2. Lockhart Population Projection Scenarios 2010-2050

Year	TWDB Baseline	Low Growth	Medium Growth	High Growth
2020	14,614	14,379	14,379	14,379
2030	16,563	17,528	20,283	20,283
2040	18,772	21,366	23,562	28,611
2050	21,276	26,046	30,161	40,359
2060	24,114	31,749	38,609	56,930

Source: Texas Water Development Board, 2026 RWP Municipal Data

Race and Ethnicity Trends

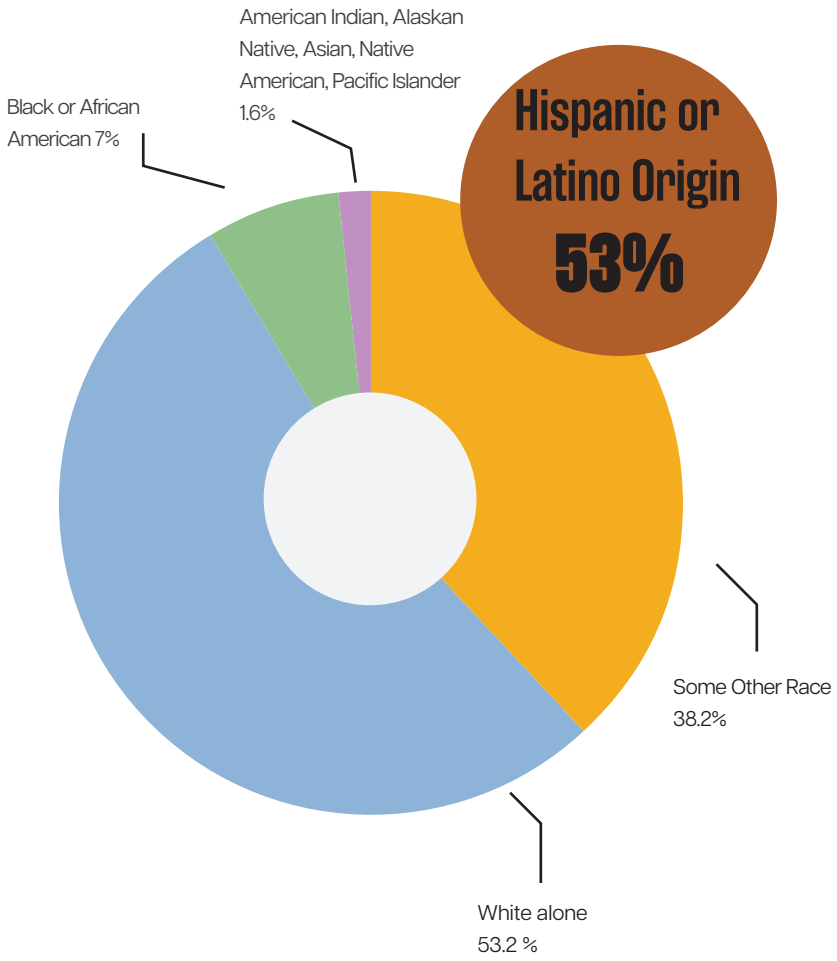
While the City of Lockhart has continued to grow over the years, it has also become more diverse. Much of this trend cannot be seen when analyzing U.S. Census Bureau data based on race, as it does not capture the Hispanic and Latino population because Hispanic/Latino is considered an ethnicity rather than a racial category. Separating out the Hispanic and Latino ethnic categories shows that in 2020 they actually make up a majority of the population with 53% of Lockhart residents identifying as Hispanic or Latino, a 6% increase in just two decades. Because Hispanics and Latinos take up a significant portion of the population and must self identify their race, this causes significant fluctuation in the racial categories as is shown in Figure 4. This accounts for a large amount of the variability in the data below rather than any other significant demographic trends.

Figure 3. Total Population by Race, 2010-2020

Race	2000	2010	2020
White	7,598	9,275	7,652
Black or African American	1,473	1,189	1,009
American Indian and Alaskan Native	78	102	115
Asian	40	56	100
Native Hawaiian and other Pacific Islander	7	2	9
Some Other Race	2,419	2,074	5,494
Percent Hispanic or Latino of total population	47%	51%	53%
Total	11,615	12,698	14,379

Source: U.S. Census Bureau, Decennial Census

Figure 4. 2020 Lockhart Demographic Breakdown



Source: U.S. Census Bureau, Decennial Census 2020

Age

Understanding age demographics is important for a comprehensive plan as it helps local decision makers anticipate the needs of different age groups, develop targeted strategies for healthcare, education, housing, and transportation, and ensure inclusive environments that promote the well-being of all residents throughout every stage of their lives.

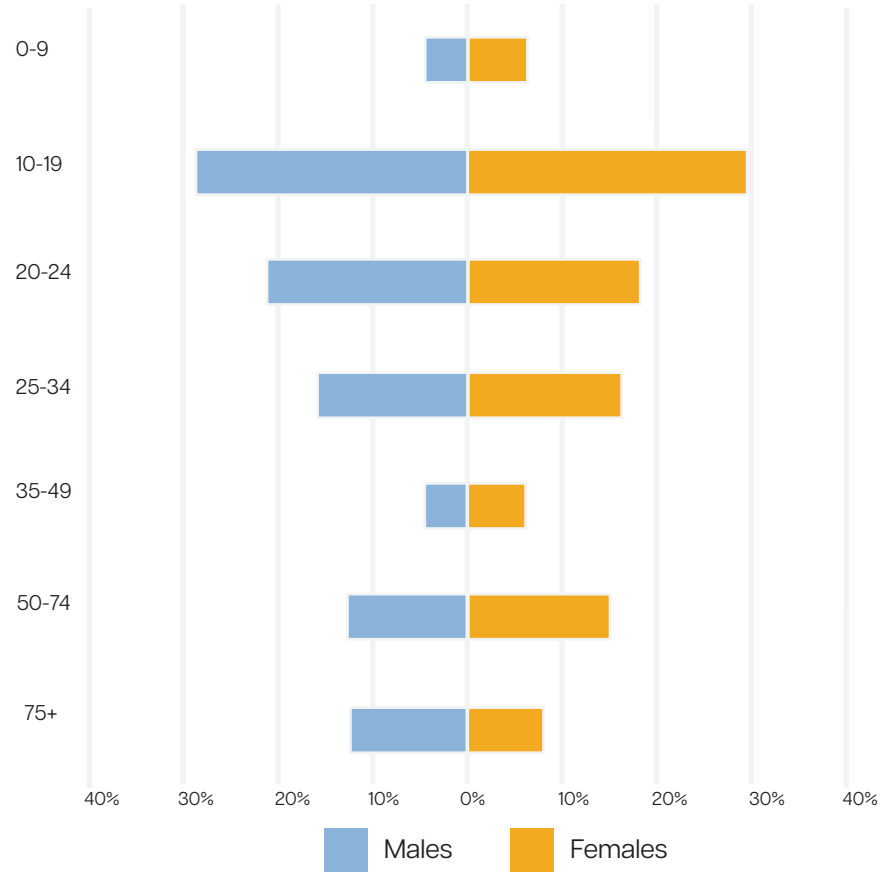
Lockhart's population has trended older in the last decade, with the median age increasing more than 4 years between 2015 and 2020. Compared to Caldwell County and the State average, Lockhart's population is significantly older. Comparing Lockhart's age distribution between 2010 and 2021, the large majority of population has continued to move towards both ends of the spectrum, with relatively little population being between the ages 15-24. These trends can be attributed to Lockhart's growing popularity as a retirement community, and as an affordable place for younger families to move within the Central Texas region.

Figure 5. Median Age by City, 2010-2020

City	2010	2015	2020
Lockhart	34.5	35.4	39.8
Taylor	38	35.9	38.7
Bastrop	35.5	41.8	36
Hutto	29	31.2	35.5
Luling	33.8	45.3	40.1
Caldwell County	34.5	35.6	35.8
State of Texas	33.4	34.1	34.8

Source: U.S. Census Bureau, ACS 5-Year Estimates 2010, 2015, 2020

Figure 6. Lockhart Age Distribution by Gender



Source: U.S. Census Bureau, ACS 5-Year Estimates 2021

Education and Poverty

Understanding education and poverty is vital to a comprehensive plan as these factors deeply influence a city's future. Education is a catalyst for breaking the poverty cycle, enabling access to better jobs and fostering economic mobility. By strategically considering education in planning, cities can promote social equity, workforce development, and community well-being. Addressing poverty through education also contributes to crime reduction, social inclusion, and long-term economic growth.

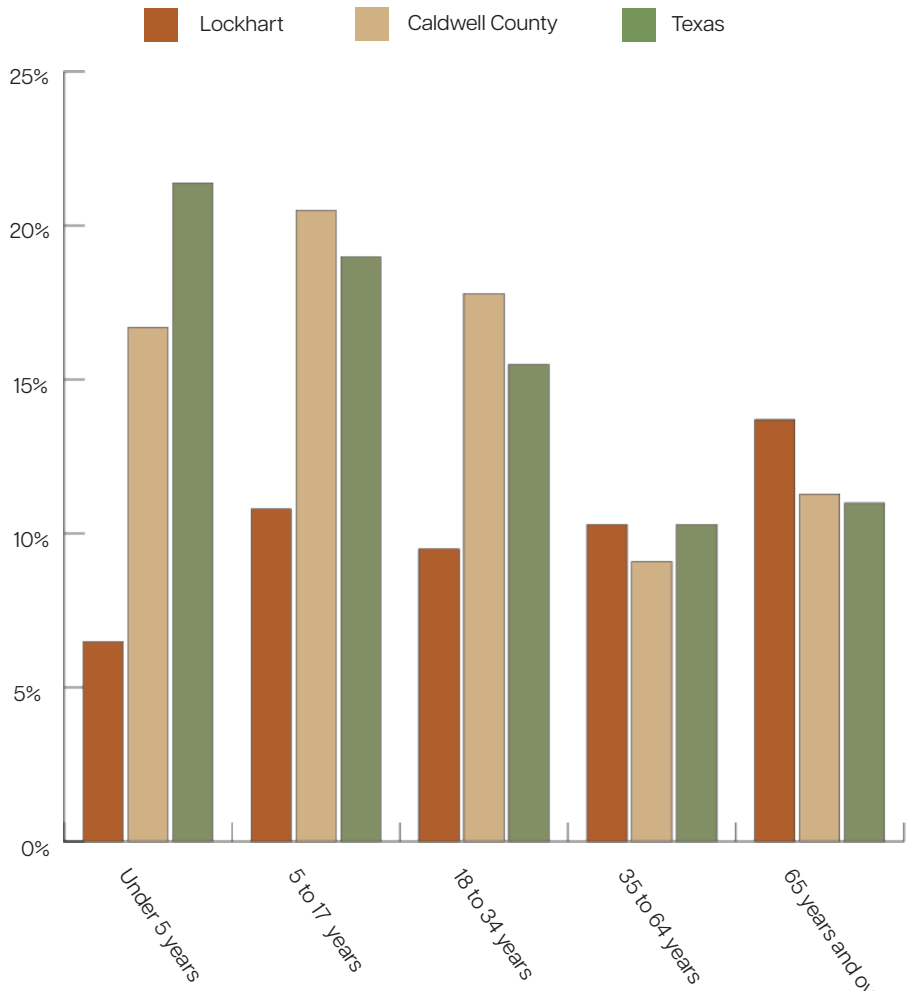
According to the U.S. Census Bureau, in 2021 the total number of residents within the City of Lockhart that were below the poverty line was 1,378 individuals or 10% of the total population. Of that 10%, more half are at prime working age, which can suggest limited employment opportunities, educational disparities, or affordability challenges. This conclusion is further supported by Lockhart's relatively low educational attainment rates, which show that 58% of residents have a high school degree or less. This is 18.5% higher than the state-wide average. Poverty among the elderly population is 2.7% higher in Lockhart when compared to state and regional averages, but significantly lower across all other age categories.

Figure 7. Educational Attainment for Population 25 Years and Over

Education Level	Percentage
Less than 9th grade	4.4%
9th to 12th grade, no diploma	12.2%
High school graduate or Equivalent	41.5%
Some college, no degree	20.6%
Associate's degree	3.8%
Bachelor's degree	12%
Graduate or professional degree	5.5%

Source: U.S. Census Bureau, ACS 5-Year Estimates 2021

Figure 8. Percent Below the Poverty Line by Age Group

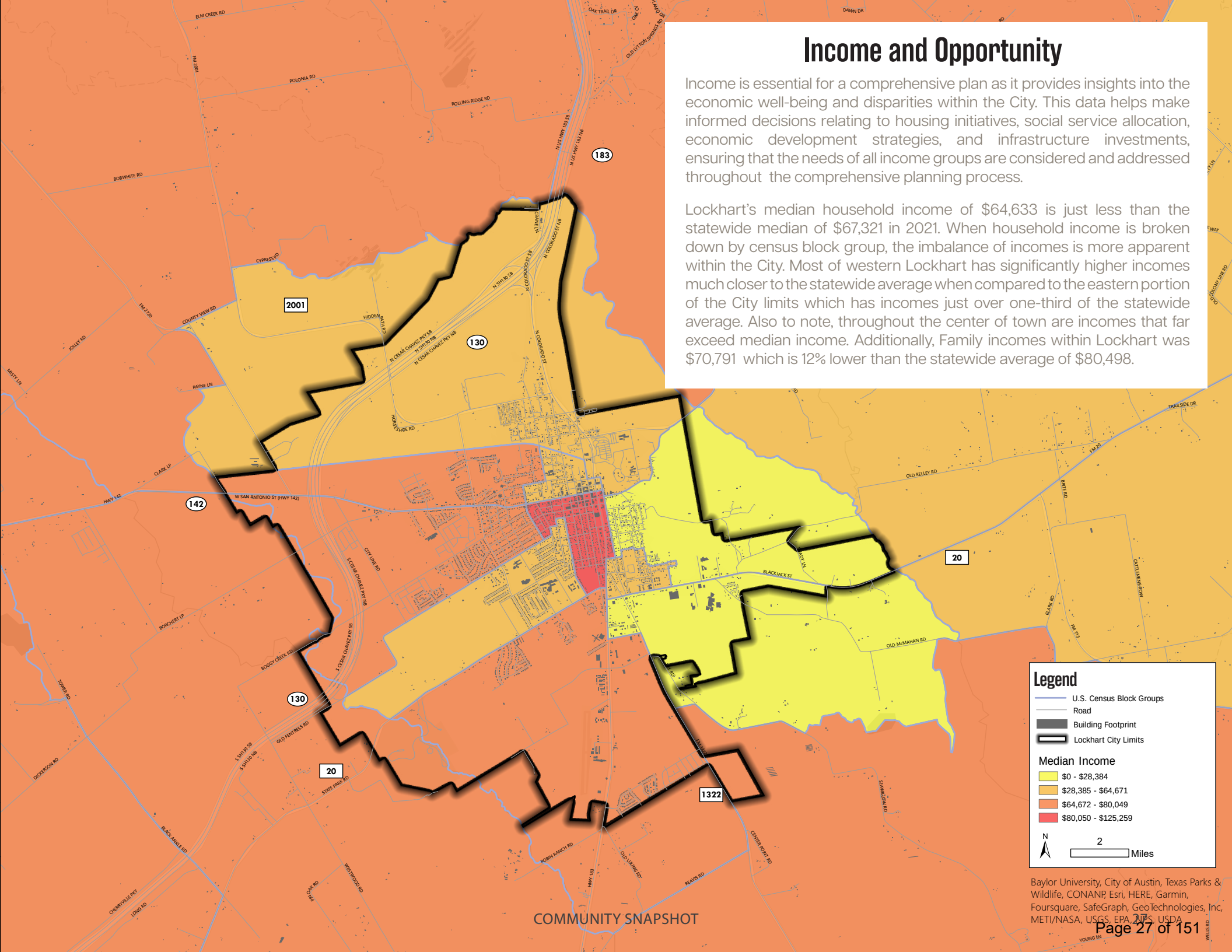


Source: U.S. Census Bureau, ACS 5-Year Estimates 2021

Income and Opportunity

Income is essential for a comprehensive plan as it provides insights into the economic well-being and disparities within the City. This data helps make informed decisions relating to housing initiatives, social service allocation, economic development strategies, and infrastructure investments, ensuring that the needs of all income groups are considered and addressed throughout the comprehensive planning process.

Lockhart's median household income of $64,633 is just less than the statewide median of $67,321 in 2021. When household income is broken down by census block group, the imbalance of incomes is more apparent within the City. Most of western Lockhart has significantly higher incomes much closer to the statewide average when compared to the eastern portion of the City limits which has incomes just over one-third of the statewide average. Also to note, throughout the center of town are incomes that far exceed median income. Additionally, Family incomes within Lockhart was $70,791 which is 12% lower than the statewide average of $80,498.



VISION

Community Engagement

The planning team balances quantitative data and research, such as that information presented previously in this chapter, with the lived experiences and needs of residents shared with us throughout the process. This qualitative information gathered from community members forms the community vision, which then becomes the basis for guiding principles and, ultimately, the plan recommendations.

A summary of engagement efforts is provided here, additional detail on engagement events and outcomes can be found in Appendix X.

Top priorities that emerged throughout the public engagements include:

1. A Safe & Family-Oriented Community
2. A Thriving Downtown
3. Housing Affordability
4. Parks & Greenspaces
5. Roadway Infrastructure & Mobility

****PLEASE NOTE****

At the time of publishing this draft chapter in October 2023, not all community engagement efforts have been completed. This information is based on community engagement so far and the expected engagement efforts per the project's public engagement plan. This information will be update in future document iterations.

5

Comprehensive Plan Steering Committee (CPSC) Meetings

The CPSC is a group of active community members who volunteered their time to work with the planning team throughout the process to ensure a variety of viewpoints was being considered and incorporated into the plan recommendations.

10

Stakeholder Conversations

The planning team hosted targeted conversation with a variety of community stakeholders representing specific needs or viewpoints. This included meetings with both visionary community leaders as well as technical experts on a variety of topics.

4

Public Outreach Events

The planning team held four community outreach events throughout the process that varied in time, location, and delivery, aiming to reach different sectors of the community. Events included tabling at the Courthouse Nights community event, an open house prior to a CPSC meeting at the public library, a major public workshop that resulted in community-generated land use scenario alternatives, and an open house to gather feedback on preliminary plan recommendations. Materials from these in person engagements were also made available online via the project website.

2

Community Surveys

Two community surveys were done during the project. The first survey was at the outset of the project, open from August 11th to September 11th, 2023, and asked community members to share what they saw as priorities, assets, and needs in Lockhart. The second survey was utilized to gather public input on the draft plan recommendations, open from *TBD*, and asked the community to provide feedback on the full draft plan document.

The vision statement describes the future that Lockhart residents envision for their City. It encompasses the town's physical, social and economic aspects. The vision emerged from public engagement, incorporating feedback from residents, the CPSC, and stakeholder groups during the early stages of the Comprehensive Plan. Through collaboration, the CPSC played a key role in shaping the vision to align with the community's aspirations.

VISION STATEMENT

In Lockhart, we envision a future that is defined by safety, diversity, prosperity, and a deep connection to our rich history, rooted in its vibrant downtown and sustained by its thriving and resilient communities.

GUIDING PRINCIPLES

The guiding principles serve as the foundation for realizing the community's vision, reflecting Lockhart's goals and aspirations. The guiding principles offer general guidance across all Plan elements and should be consulted regularly when making policy and land use decisions, particularly in situations not explicitly covered by this Plan. Each guiding principle can be applied in various aspects of the Plan, offering a structure to assess unexpected changes, challenges, opportunities, and issues. This adaptability allows the Plan to remain dynamic, serving as a living document.

ARTS & CULTURE

Cultivate a diverse and vibrant arts and culture scene that enriches our community's identity and fosters creativity for both residents and visitors.

ECONOMIC DEVELOPMENT

Promote a robust local economy through business growth and job creation that uplifts the entire community.

FUTURE LAND USE

Plan and manage land use to accommodate the needs of our growing community while enhancing the quality of life in our neighborhoods and protecting our natural environment.

HOUSING

Provide accessible and attainable housing options that meet the diverse needs of and create healthful living environments for our residents.

COMMERCIAL DEVELOPMENT

Encourage flexible commercial development that stimulates innovation and creates vibrant business districts that enhances the city's unique character.

UTILITIES & INFRASTRUCTURE

Invest in and maintain resilient infrastructure to achieve efficient and equitable delivery of essential services that supports the growth of our city while minimizing environmental impact.

TRANSPORTATION

Develop an adaptable transportation system that enhances connectivity, accessibility, and mobility for residents, visitors, and commerce.

PARKS & RECREATION

Preserve and expand access to parks and natural resources that support the physical and mental well-being of our community.

COMMUNITY SURVEY #1

A community survey was available online via the project website from August 11th to September 11th, 2023. The survey was open to anyone to participate and utilized online translation capabilities to allow it to be taken in a variety of languages. It was also usable both in desktop and mobile formats. Outreach regarding the availability of the survey was done via multiple channels, including flyers handed out at community events, posted around town, and on City social media channels. The survey received 120 responses, see Figure 1. A summary of the responses received follows. The input from this survey, along with the feedback gathered and conversations had at the Courthouse Nights event and Community Open House, provided the design team with important baseline information and community priorities to utilize as the basis for progressing the project.

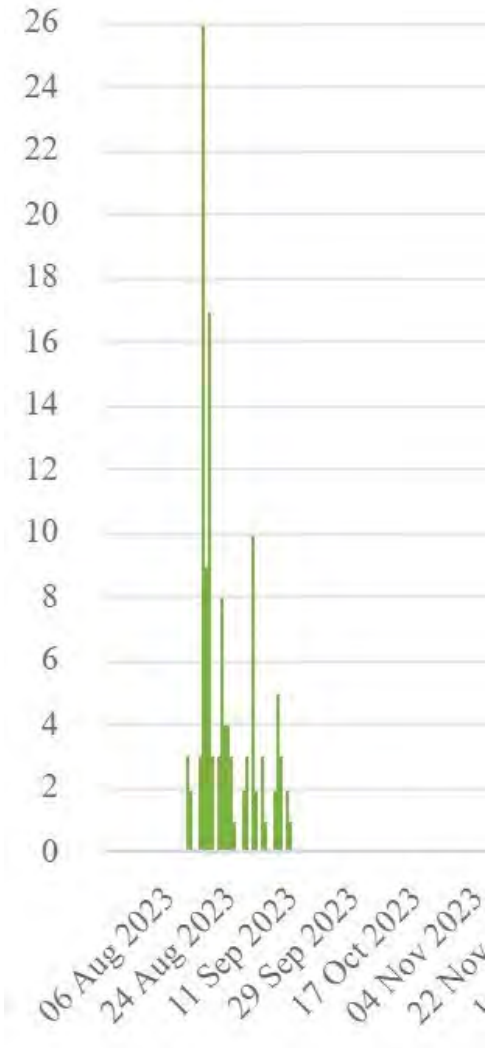


Figure 1. Number of survey responses by day, spikes generally coincide with outreach efforts.

QUESTION 1

In the future, I want Lockhart to:

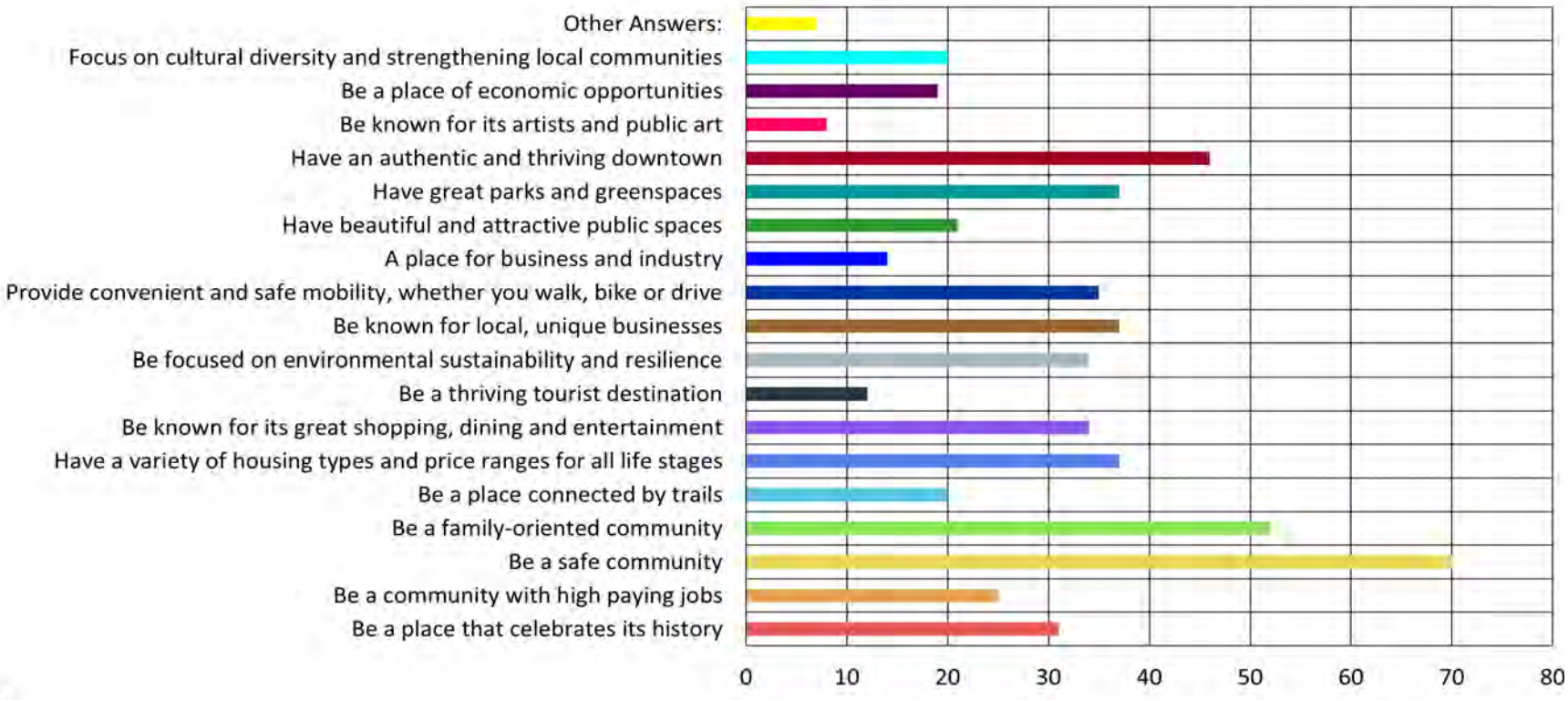


Figure 2. Breakdown of responses for Question 1.

Other Answers:

- Be the most innovative digital city for citizens and tourists
- New fast food and restaurants
- Better road quality
- Not ruin our charming town. Keep the historical but add to it with diverse business and culture
- No more mass apartment buildings control the growth
- Have great resources for its residents such as medical access, high performing education systems, easy accessible parks/fitness, legal, banking, shopping, etc
- Be a community where hundreds of our residents dont need the food pantry to survive week to week

When asked about the future vision for Lockhart, respondents had three clear priorities. Nearly 60% of survey takers listed “be a safe community” as a main priority for Lockhart. Following safety, 44% of respondents said that being a family-oriented community was their preferred vision for the future of Lockhart. At 39%, maintaining a thriving and authentic downtown was the third priority. Many visionary goals fell into the 25-31% range; these included visionary statements on the topics of multi-modal accessibility, parks, housing variety, and environmental sustainability, among others. Notably, some visionary goals that were the least popular amongst survey respondents included being “known for public art and artists,” “a place for business and industry,” and “being a thriving tourist destination.”

QUESTION 2

What tagline do you like for the Lockhart Comprehensive Plan?

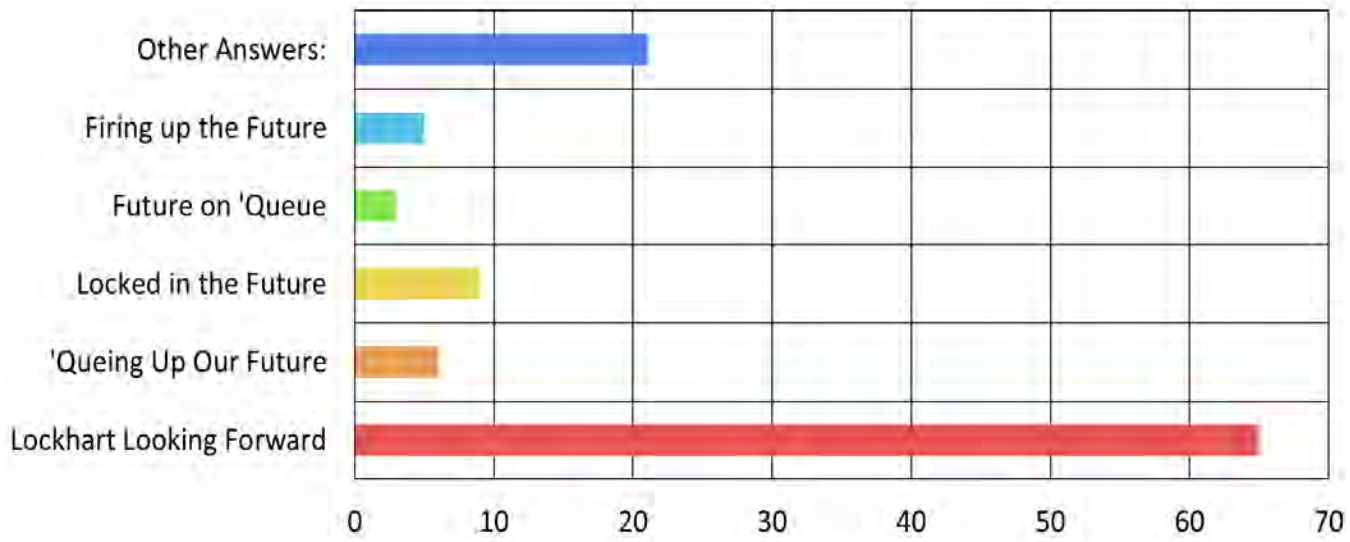


Figure 3. Breakdown of responses for Question 2.

Respondents were asked to pick a tagline to help brand the comprehensive plan. Given five different options, most respondents (60%) chose "Lockhart Looking Forward" as their preferred tagline.

Other Answers:

- Shaping Tomorrow by Preserving Today
- Lockhart's Vision for the Future
- More than just great bbq
- Locked on our Hart
- None of them
- Lockhart Family Forward
- Definitely no fire...How about something with the word Connecting
- Thriving sustainably
- Love local Lockhart
- Lockhart - Come for the BBQ then head on back home
- Lockhart Creating Community
- Slogans are icky
- Unlocking our Future
- Kick starting a better future
- Lockhart(ing) the Future
- Locked into the heart of our roots
- These are all terrible
- Lockhart Living
- Locked on community
- LockhART 'Queues Forward
- Lockhart planning for prosperity
- Lockhart path to the future
- I like "Lockhart Looking Forward" but had to offer an opinion on the "queue" options. Barbecue is NOT spelled with "que". Just don't
- Stay away from Fire, particularly right now, locked in sounds like jail...Queue not a good term, more about staying in line than planning

QUESTION 3

If you could do one big thing to make Lockhart the best place it could be, what would that be?

Figure 4. Word cloud generated from responses to Question 3.

Question 3 was an open-response question that garnered a variety of unique responses, but some key themes could still be extracted. Nearly 29% of responses were related to public spaces and connections between those spaces. This included improved trail networks, sidewalks, multi-modal street options, and general infrastructure improvements. An increased number of public spaces available within the City was equally important within this subsection of survey takers. Another key theme was increasing amenities within the City, including healthcare, grocery options, and restaurants.

1	Stop the uncontrolled growth of apartment buildings and start planning infrastructure to accommodate the population growth
2	Connect points of interest (downtown, museum, schools, local parks, state parks) with sidewalks and trails. Create infrastructure for safe biking in town - bike trails, bike lanes, and bike corridors
3	I would make this a healthy community to live in. Improve walkability/bikeability, add more shade structures, attract high quality healthcare and health professionals, enlarge or add another H-E-B to improve selection of foods, bring in more dining variety than just fast food
4	Enhance public green spaces and parks with community- and user- friendly features like shade, benches, hydration, off-leash dog areas, etc
5	Build a new HEB in a better location that actually has room for parking
6	Get more people involved in the community
7	Convince people here to be more open-minded and adapt to change. Lockhart is no longer isolated and is slowly being recognized as a destination City, along with a place to raise a family
8	Address the growing homeless population
9	Get rid of the thug looking bars and restaurants, have all business have a standard of a proper curb appeal
10	A safe place without losing the small town community feel, a place with hike + bike trails with easy mobility to reduce dependency of the automobile
11	Build a bigger H-E-B and bring in more easy restaurants like Chipotle and Panda Express
12	A pokemon themed park
13	Top quality schools for our children! (Grades K-12)
14	Have more places for our children to gather
15	Animal control. The shelter needs help. The people need to control and spay/neuter

16	Reduce car and truck traffic in the downtown area. Incentivize riding bikes, small electric vehicles, walking and golf carts in town. Provide bike, motorcycle and small vehicle parking and lanes and roads just for alternative vehicles to get to and through town, including trails
17	Keeping it clean
18	Put expensive requirements on new builds and purchases
19	Definitely need a community center, there is nothing for young kids to do that promotes positivity in this town aside from sports and work that's it. We need a community center that can offer a mentorship for at risk youth and underprivileged kids who might not have a solid home to return to every evening. A place to guide our young children to offer tutoring mentors and possible opportunities for trades outside of fast food
20	Attract business with good paying jobs
21	The plan we have to align the square and make traffic flow more smoothly is the only thing we need to do - it would help us living here and clean up the appearance of our square in general
22	Welcome new businesses
23	Keep doing what is working
24	An indoor activity center like San Marcos has
25	Open more restaurants
26	I would make the town more walkable
27	More music
28	Focus on green space, pump track, more bike trails/bike friendly streets
29	Bring in a community college
30	Expand Town Branch to be a safe, flowing body of water
31	Focus on green space, pump track, more bike trails / bike friendly streets
32	We need safe, inviting, outdoor spaces beyond the state park closer to downtown. The city park needs investment with a better layout, updated playscapes (with shade), and better trails. City park could be beautiful and inviting with the river, and nicer splash pad (maple street is looking great). The families are the future of our town. We have to invest in them and create cultural buy in. Our town has an amazing culture beginning to really take shape with an artistic, laid back, cool, but very friendly vibe. Improving the parks near downtown would also be important. Nueces, Arrendondo, and Lions park do not feel safe for me by myself as a mom with three young children. Also, indoor options for fun things and more grocery options
33	Have strength through the community. Neighbors helping neighbors and all neighborhood blocks taking care of each other, looking out for each other, pets, children, picking up trash on the street. Empowering ourselves to take care of ourselves
34	I would ensure that all Lockhart residents could safely visit their neighbors, gather downtown together, and recreate outdoors without needing to use a car and without fear of being injured by a car
35	Hospital
36	Bring a hospital to town
37	Keep it small
38	Public transportation to/from the airport
39	Enhance green spaces and parks, create more trails and space for community events
40	More retail and a hospital
41	Community Recreation Center
42	Put in sidewalks
43	Lower taxes we are not Austin or Kyle

44	Build a "Community and Visitor's Center" and some type of Water Park or ski lake. Lockhart needs a lake or something to do with water. We have nothing to offer for outdoor water events
45	Raise the pay to be competitive with surrounding cities
46	Stop building so many pre-fab housing neighborhoods and apartments. We have little to no infrastructure here. The schools are at capacity and we are building low income housing. That needs to stop
47	Keep Lockhart a smal town and don't sell out for gain
48	Safety
49	Build a bigger H-E-B and have more than on JR High and High School
50	Good paying job, more entertainment-bowling alley, skating ring, more eating palces than barbecue or mexican food
51	Build community recreation center for families
52	Enforce code enforcement issues to promote a clean and attractive town
53	Do you have a water plan? One thing best for Lockhart control the growth and don't develop all the farm land around the area
54	Digitalize the city. Create virtual digital tours, implement digital services for citizens
55	Train station and EV charging
56	Be a certified Dark Sky Community
57	A space close to downtown that could incporporate a park, shops, community center, etc. That could compliment our downtown area very well if it was done correctly
58	Hospital
59	Control growth
60	Continued Focus on family friendly events, park and free space enhancements. PUMPTRACK!! And more connected below at trails. Skatepark expansion
61	A Small water Park with a walking trail duck ponds, fishing ponds outside the city
62	Some kind of redirection regarding the traffic flow
63	Upgrade public schools
64	Lower property taxes or better health for the community build a hospital
65	Fixing infrastructure, and keeping local culture and history alive
66	More family friendly activities
67	Traffic Downtown needs to be calmed. More pedestrian are showing up and people are driving thru town at 45 miles an hour
68	Keep it small
69	Civic/Community Center to accommodate large events
70	Attract more restaurants, we had a great anchor with Lockhart Bistro. We need something similar to offer other than BBQ
71	Successfully recruit business/industry that employs highly educated and highly paid people
72	Fill our churches with people sincerely seeking God, as it was 30 years ago
73	Be more self sufficient. Don't rely on Austin to provide for our needs such as medical services
74	Increase funding for road improvements and repair
75	Adopt the Main Street program and enjoy the many benefits of being a great destination while increasing economic development, tourism and sustainability
76	Protect and encourage preservation of the historic structures and business district in Lockhart
77	Improve infrastructure
78	Create better high paying jobs through restaurants and services
79	Trails
80	It is sad to see our farm and ranch land bought up by investors just to develop it for more housing. We all realize Lockhart is growing but at what point do we stop squeezing out the economical industry for creating goods and services with crops and livestock

81	Keep the small town values and vibe
82	Having a variety of publicly accessable forums that the community can use. There are so many creative people in Lockhart looking to do cool things that if there was public spaces that could be "rented" or "loaned" out on a application basis, there could be a lot of draws for community, business and commerce to grow off of
83	Have a Lockhart Diner that serves breakfast 24/7. Also have a menu of variety cultures
84	Provide a community center for all ages with free activities
85	Sports Multiplex and Community Center- A MASSIVE one for all sports indoor and outdoor
86	Make it safely bikeable
87	Increased medical access
88	I would dedicate a little time to improving the existing utilities in the old neighborhoods
89	Plant more trees. Make tree buying/planting/care a priority so that our town withstands summer months better
90	A events center or similar venue to host larger events
91	Change the perception that many people who live on the west side have of the east side
92	Consider all consequences of fast growth and plan for it, be inclusive of local businesses and residents needs
93	Bring in a Aldi, Walking/Bike Trail
94	I think creating opportunity for the people who live here to work here and vice versa would go a long way to solidifying Lockhart's community
95	Add event center
96	Have the community retain its culture but also be open to having big investment in jobs and new construction in the town
97	Affordable housing

QUESTION 4

In your opinion, what is Lockhart's greatest strength? What differentiates Lockhart from any other city?

Figure 5. Word cloud generated from responses to Question 4.

When asked about Lockhart's greatest strength, respondents nearly 30% had responses that specifically cited Lockhart's "small-town charm" as its key differentiator. Amongst this subcategory of respondents, many commented that Lockhart's unique culture, small size, and relative proximity to Austin contributed to its special character. An 8% minority of respondents suggested that BBQ was Lockhart's greatest strength, which may indicate that respondents have a broader vision for the future of Lockhart outside of Barbeque.

1	It hasn't been absorbed into one of the major metroplexes… yet. I would love to keep the small town feel while increasing conveniences within the city
2	Unique small town feel + affordability + proximity to San Marcos, San Antonio, and Austin
3	Small town feel
4	Diversity in architecture, breaking up the homogeny of the modern multi-use buildings and subdivisions
5	Close knit and safe community
6	Friendliness
7	BBQ Capital of Texas
8	Small town feel with accessibility to bigger surrounding town. Best of both
9	The greatest strength is community feeling and safety
10	It's rich history
11	Business friendly, ease of doing business
12	BBQ
13	It prides itself in its history and genuinely strives to make everyone's quality of life better
14	It is family-oriented
15	Our unique businesses and food establishments
16	Lockhart is a little big town. It is small enough to where it has a close knit feel, but big enough to do entertainment things without traveling out of town
17	Small town diveristy with big dreams and big hearts
18	Small town feel
19	Proximity to Austin, beautiful downtown, increase of live-music and like-minded people beginning to take notice
20	Lockhart can be a growing community and still have that small town feel because of the downtown square area
21	Is a small country town where everyone cares. The minute more people start coming here things will change and it will end up like Austin or worse
22	Small businesses
23	Affordable
24	Friendliness
25	Being a safe place to raise your family
26	Bar b que
27	It was home prices, no longer cheap
28	Our BBQ places bringing in lots of visitors, also the downtown area and small community. Unity
29	The lovely square. Arts. Music
30	Because it's so flat, it's easy to walk and ride bikes. The downtown square is so charming and has a great vibe. The historical buildings and aethetic of the square is fantastic. Obviously the BBQ is a huge draw
31	A fascinating history
32	Greatest strength- The Thriving Downtown. The difference between Lockhart and other cities is that it has grown slowly and pretty evenly from the center out. All parts of the city limits are an even distance to the heart of the town
33	Celebrates its own identity instead of selling out to suburbia
34	Keeping it small not a suburb of Austin
35	BBQ competition
36	Great people
37	Our blend of old and new cultures
38	It's mostly untouched by the explosive growth in the central Texas area. It has a unique opportunity to grow in a way that prevents it from losing its small town charm. Stopping strip mall full of big box stores should be a priority
39	It's proximity to Austin
40	Community and willingness to change
41	Our diversity in culture. We have our traditional BBQ places, but we've also seen a lot of growth in the past 10 years that provide other options with restaurants, bars, and nightlife

42	Easy access to Austin where jobs exist
43	Crime rate and cleanliness. Taking care of each other by cross-promoting businesses
44	Small town environment with big city culture
45	Our community identity is our greatest strength but we are losing that fast. New residents are not invested in our community or making it better. We are in danger of becoming nothing but a vacuous bedroom community where no one bothers to vote or volunteer
46	Charm
47	Downtown square
48	It's friendliness and charm
49	The room for growth 30 miles down the road is the biggest connect of city's from San Antonio to Austin we have to expect people will move this way. Lockhart's ability to absorb all those people is possible if done right! But the city must ready for lots of more traffic and people
50	The bar b que
51	Small local feel, friendly and exciting downtown space, friendly people, COMMUNITY
52	Keep it small
53	Lockhart is cool but friendly! We have a thriving artistic culture that could be further developed, intelligent hardworking people, and people who want to build a real community here. It's full of people who are kind and welcoming yet confident in their own unique personality
54	Community
55	One of the greatest strengths I see is how much the community loves Lockhart and wants the best for it. Our town square comes in a close second. It is charming and off of the main drag
56	Lockart's greatest strength is the strong community feeling and fostering of unique small businesses in its historic downtown
57	Low population, friendly, trusting neighbors that RESPECT each other
58	We truly have a caring community who reaches our in a time of need
59	Lockhart still feels small even though it grown dramatically. Again, small town feel
60	Bbq branding
61	Affordability & unique due to artists & creative people able to live & work here
62	Small town atmosphere
63	Local leaders
64	It's people — the diversity and creativity is unmatched
65	It's the friendliest little town in Texas, without a doubt
66	Its scale, 15-50k population, is great for day to day living
67	Small hometown feel
68	Our courthouse square
69	It's greatest strength are the families that have dedicated their lives to building up and maintaining this community
70	I think our greatest strength is how much everyone loves this town and wants to see it persevere. The people who've lived her all their lives and those who've only lived here for a year seem to love it just as deeply. This is the smallest town I've ever lived in, so maybe this doesn't sufficiently differentiate Lockhart from other towns of its size, but I've traveled enough to know that the vibrancy of a town comes from the love for it by its people, and this town definitely shines
71	Friendly welcoming attitude
72	Lots of open space and infill opportunities, and the political will to make sure nothing but high quality development gets there
73	Small town charm with easy access to larger cities
74	The small town feel
75	The young people here and the vibe downtown. The downtown events like first Friday and courthouse nights. Awesome
76	Downtown as lot to offer our locals and visitors. Still has the small town feel with options
77	Variety of food and outdoor activities
78	Small community,diversified what you would call a hometown

79	I think Lockhart has good community connection & with the right intentions, the connection could strengthen greatly
80	Safe community
81	Small town, but it is different since does not have a hospital
82	Small/quaint
83	It is a small town with a historical courthouse square that has recently made great leaps in reviving that town square and sending a signal that it is excited about change and growth
84	There are a lot of people here who really care about their community
85	The number of BBQ restaurants
86	Big city vibes, small town hospitality
87	We are still geographically compact to live within
88	The families whose roots are in Lockhart; the new families with varied backgrounds, but have the desire to know the history of the town. Of course, the bar-be-que; family feuds and all
89	Quaint almost original square
90	The historic structures citywide and the down town business district
91	Picturesque, historic downtown
92	It's small town ambience and history
93	A vibrant Historic Public Square with approximately 60 active unique businesses
94	The citizens
95	Charming square, community
96	The vibe and low key nature. So much history
97	Our greatest strength is a community built upon generations of families who understand our history
98	Two things: The current shape of the city, with an established downtown space that is growing and transitioning with local owners and businesses developing the space. And two is the people who are already here and making (or looking to make) the city even more vibrant

QUESTION 5

What have you seen in other cities or towns that you would like to see in Lockhart?

Figure 6. Word cloud generated from responses to Question

One key theme among 29% of survey takers was an emphasis on increasing parks and recreation opportunities within the City of Lockhart. This included connections between parks, recreational programming, and providing additional public recreational space for residents. Many residents also wanted more amenities, such as expanded grocery options and a variety of service-related businesses. While respondents do advocate for increased amenities, many responses indicate that new developments should maintain and enhance the City's unique character.

1	A large free community vegetable garden at City Park.
2	Vibrant local museum to showcase history and serve as a visitor's center - see the Bastrop Museum and Visitor Center for a great example
3	Robust trail system with lots of shade
4	H-E-B plus or target
5	Dog parks, increased bike mobility spaces
6	HEB Plus
7	More recreational opportunities
8	Better retail options, a variety of food establishments, and a hospital/health department
9	WATER park, ski lake, something to do with water so we don't have to travel outside of Lockhart to cool off in the summer. A YMCA or something like that would also be nice
10	More eating places
11	Beautiful downtown/square area. An event venue large enough to host an event. Private school options
12	Small businesses only, no large corporations
13	An indoor community center, with indoor swimming pool
14	More Family style restaurant. Where you can sit, have a nice dinner
15	Sidewalks
16	A convention center that would attract seminars and conferences to town and which could also act as an activity center
17	Nothing
18	Full digital services. All city services possible to receive online from mobile phone
19	Amenities that keep people in town for a day. outside of just BBQ
20	Wimberely has done an excellent job of retaining it's character amid explosive growth

21	Better restaurants
22	Asian food, bike racks
23	Lockhart doesn't feel cohesive. It seems like many competing cultures/styles. Downtown feels very different than Walmart area. The parks and neighborhoods feel disjointed. The city planning seems lacking. For example we have three other car washes. Why another one in a prime location on 183? Lockhart needs cleaning up and investment. The new shops with Summer Moon and buffalo arrow are nice and downtown is well kept but other parts of the city seem disjointed and neglected
24	I don't want Lockhart to reflect other cities. Keep our small town charm and values
25	Community college
26	Bring in a major hospital
27	The people
28	Community\Convention Center
29	Speed bumps on neighborhood streets around downtown; a rec center; a community garden
30	A decriminalization of marijuana and outreach programs to help instead of punish
31	Centralized place to find resources
32	More variety in dining options
33	Larger grocery store or a few more selections,a few more shopping centers
34	Luling has The Foundation Farm. I realize Luling is close but their hours available for out-of-towners doesn't provide time for buying meat and garden grown vegetables. Lockhart could use something like this for educational purposes as well for all ages. Students, Farmers, Ranchers and the public to purchase farm raised goods
35	Hiking trails & parks throughout town. not necessarily playgrounds but parks
36	Info booth on the square. Bike Lanes. Neighborhood Speed Bumps
37	Community Center, more upscale housing, hospital

38	Thriving chamber of commerce
39	A thriving and diverse downtown shopping businesses. More places to pop in and out of to walk off a heavy meal
40	Year Round Aquatic Center/ YMCA
41	Hospital and Rec Center
42	More things to do
43	More sidewalks and walkable spaces
44	Kid friendly places, less bars
45	More pay for city employees
46	More public spaces that would allow for gatherings/ events, bike lanes, swimming opportunities
47	More restaurants
48	Large H-E-B, wineries, bars, live music
49	More shopping centers, you have to travel to shop other than walmart
50	A few different restaurants, rec center and more beautification
51	More parks, trails, green spaces and trees shading paths and sidewalks. Native plant gardens and picnic areas. More dog parks. Public transportation
52	Divide bike lanes and off-street trails
53	More opportunity for youth
54	Well organized infrastructure
55	More community engagement from city and county officials
56	A park space near downtown
57	Bike paths and improved sidewalks
58	Nothing, Lockhart is just fine as it is
59	More education outside of high school! After 6pm activity's bring in an outside business would come with a offer
60	More food variety
61	More variety in dining establishments, less Meixican, chicken, BBQ, Coffee
62	PUMPTRACK! Veloway trails and greenspace for gathering
63	A recreation center for families and children to have more entertainment options
64	More local bus service
65	Exercise equiment at the parks
66	In other cities I have seen more investment in public recreation and social programming and I have seen more investment in bicycle lanes and safe mobility infrastructure, I would like to see both those things here
67	Walking & biking trails/lanes/sidewalks and roundabouts (safer & more fuel efficient!!)
68	Green space
69	Walkways/paths designated for pedestrians that encourage walking traffic
70	I think Georgetown, TX has done a good job of managing growth in a way that has largely protected its Square and the historic district around it while bringing new businesses into the fold (both in the downtown area and on the outskirts). They have also added expectations/codes about 15 years ago to ensure that the city was planning appropriately for the growth that was coming their way. This included a focus on greener energy sources and conservation efforts as they wanted to qualify for certain federal grant monies, and they did win some funds as such. I also know that some developments in that area, along with a few in Hays Co., require home and commercial builders to install water catchment systems if they cover more than X amount of the lot their building in with an impervious cover. I'd like to see us move in this direction as we need to about how to grow our resources going forward as the demand on them grows

71	I would love to see more economic opportunities come to the city. I would love to see some big company's build buildings close to the city
72	Hospital
73	Downtown bars
74	Reducing traffic in the town square, increasing shade everywhere with trees and canopies and adding sidewalks
75	Family friendly things like mini golf, outdoor movies etc
76	Public art and more recreational spots (i.e. bowling, arcades and stuff)
77	Bettere paying jobs
78	A hospital, a large recreation facility like the Buda YMCA and the recreation center in New Braunfels, a large modern senior citizens center
79	A department store
80	Require new construction in historic downtown district to emulate the existing historic architecture
81	More diverse housing design
82	More cooperation between governmental entities. Monthly meetings between city, county and school district to plan to plan together for growth
83	Public plazas downtown with brick pavers, planters with trees and tables for the public to sit
84	Clean up businesses and signage on main thoroughfares
85	More restaurants but not chain restaurants
86	More focus on outdoors. Trails, green spaces, dog parks
87	Having options for kids. YMCA, recreational center, skating rink

QUESTION 6

What about Lockhart would you like to see change or improve?

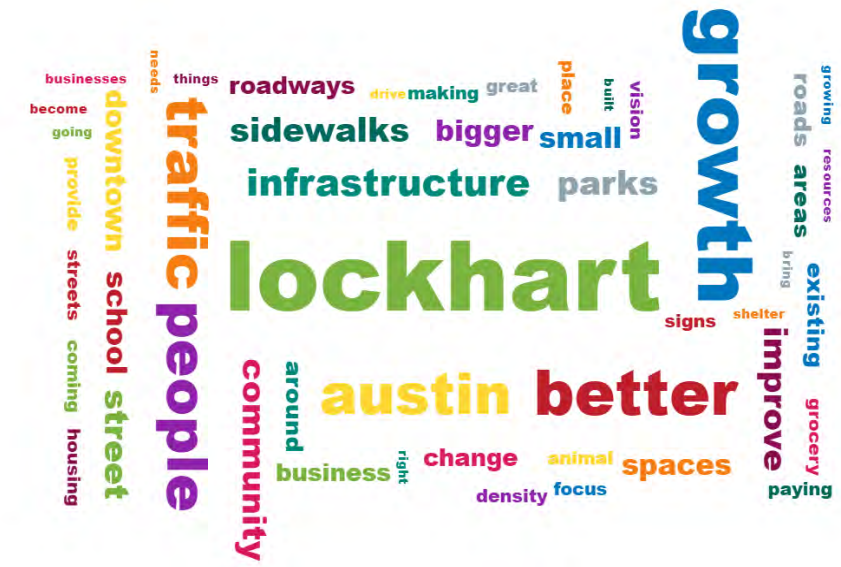


Figure 7. Word cloud generated from responses to Question 6

Many survey responses to this question centered around managing Lockhart's recent growth responsibly and efficiently. Numerous comments cite traffic congestion and multi-modal accessibility as critical opportunities for improvement within the community. Another key theme was ensuring new residential developments were developed while keeping affordability and community character in mind. Lastly, ensuring that schools and other public facilities can keep up with increasing demands was also critical for several survey takers.

1	Lockhart could be a great pedestrian- and bike-friendly community but the infrastructure is horrible and unsafe. We desperately need more sidewalks, trails, and bike lanes/ corridors. This infrastructure could also connect existing and new parks and greenspaces, making Lockhart a more beautiful, desirable, and healthy place to live
2	Improve the entryway and aesthetic coming into town from Austin (exiting 130 onto 183)
3	Better traffic infrastructure
4	Residential development is archaic and ineffective and inefficient. Promote and establish sensible development rules now to keep housing affordable and accessible while promoting responsible density
5	Sidewalks
6	More bike lanes and sidewalks. Speed bumps on S Main street, or stop signs to slow down traffic. Better rain water management via the improvement/reinforcement of existing culverts & ditches
7	Animal Shelter, more resources and staffing
8	Teens need a place to hang out like a bowling alley or skating rink
9	Clothing and shoe stores. An outlet mall. Bring in more jobs. Improve the City Park and utilize it's resources (pond, stream, swimming pool replacement)
10	Stronger more active Chamber of Commerce
11	The general attitude on change and growth. Whether you like it or not, Lockhart is growing
12	Address the growing homeless population
13	Bars have a better curb appeal
14	More pay for city employees
15	Lower the taxes and rent we are not Austin or kyle
16	More opportunities for small business owners, co-working spaces, commute train / bus line to-from Austin
17	Nothing, it is perfect the way it is

18	The school district is very poorly rated and is very over populated. I am a 33 year old female that went to school my entire life in Lockhart and I wouldn't even consider putting a child in the school district here
19	On narrow Wichita Street LISD has teaching classrooms. Cars line up on the street to pick up children, blocking the narrow street. LISD has succeeded in changing the zoning to "high density" in order to build rental property on the site. Wish the best for LISD! Hope they sell the land at as "medium density" and use the money to buy a more reasonable place to put high density rentals
20	Have more areas with sidewalks that are well lit
21	Bigger H-E-B and more familiar places to eat
22	More than 1 Jr High
23	Lockhart ISD, small mindedness, trying to still believe we are a small town
24	Change the latest trend from Austinites moving here trying to make Lockhart like "old Austin". Go back to that city and change it there
25	The water is not great
26	Our HEB. With new people moving in we need another big grocery store or a bigger HEB, if that is possible
27	Traffic. If we're going to continue to grow something has to be done to prepare for more vehicles. I really feel they should be diverted from the downtown square area. Also, better drainage on the streets to reduce flooding
28	The town is great, but additional funds to fix the streets and drainage improvements would be beneficial
29	I would like the town to be more walkable. People often grossly exceed the speed limit, so not even walking through neighborhoods feels safe
30	Better and improved parks
31	More attractions a community college and a train stop from and to Austin
32	Take it to 21st century but keep the historic soul

33	A place for kids to hangout that promotes values that are important to developing our future of this community this town literally closes down after 8-9pm so kids drive a bit more irresponsible to break the monotony not to purposely break the law it's the feeling of aimlessness that leads to doing risky behaviors and choices this community needs something that engages our kids in things they like
34	I would love to see Lockhart focus on keeping the town looking as natural as possible. Care should be taken in how new developments are planned, with a focus on stopping light pollution. One of the best parts of Lockhart is the ability to still see the stars at night
35	More employment opportunity Wider streets in new neighbor developments Less expenses fees for new infrastructure. existing residents need to pay more for new developments Easier development approval
36	Free wi-fi city-wide. More traffic signals that match the growth
37	Lockhart has to fix itself before we can bring in more people, the growth will come naturally because of human nature we have to re fix and update all communities and our roads to prep for more traffic and more flow of people let the big company's pay for the new growth when they come in
38	I'd love to see the city and county stop giving away our hard earned tax money for incentives to lure business' here. The reality is our community will grow fast enough without these handouts. We are in a high growth corridor and places like Austin, Kyle and San Marcos are not as attractive to growth as they were because they didn't manage that growth well. Now here we are throwing tax incentives around to every so called developer we can find. Then, in the next breath, the school gives tax incentives to a round of potential developers and turns and looks at all of us living here and asks for nearly a $100 million dollar bond as well as an effective tax increase. It's absolutely ridiculous. The tired argument about bringing high paying jobs to town is past stale as well. The growth drives the cost of housing up faster than the jobs and their "high" paying wages ever turn up

39	Trails, a big activity center with a space for art classes. Bus service to Austin for commuters. Bus on continuous loop to the Austin light rail until we get light rail service. Or a community ride share board
40	The town is quickly outgrowing existing infrastructure (especially grocery stores, roadways). Need to make an effort to improve access to healthy food options in stores
41	Food okaces
42	Investment. We need to invest in the aesthetics of our town by encouraging the quick sell of abandoned properties and lots along 183. We need to focus on our strengths as an artistic community, live music, improve our parks and green spaces, and keep things friendly for all ages
43	Again, don't want to see Lockhart change and become another Austin. I also don't think our infrastructure is going to be able to keep up with the growth
44	More budget spent on parkland, PUMPTRACK! Veloway trails. Compost service
45	I would like to see business with higher paying jobs moving into the city I'd also like to see some higher end homes with bigger lots being built What if Micron would have come to town? Where would the execs live? I want to execs living and working in town
46	Provide more sidewalks around the city. Provide more bike lanes around the city. Turn over shops in downtown area to be more high traffic and welcoming businesses
47	Educate adults and children the importance of respect for neighbors, pets and land (yard). It is not ok to tresspass
48	Parks Make people clean their property up
49	Improve schools
50	Restroom facilities at all the parks
51	The mindset of limiting intelligent growth and the "well its always been good enough" famous quote. Ive lived here 40 years and we are past that now

52	Recycle every week. Start taking glass again Local restaurants. Not chains Bigger HEB
53	I would like to see the mobility infrastructure improve in Lockhart and I would like to see a greater focus on sustaining our city's natural resources and green spaces
54	Safer built environment so people don't have to drive everywhere. We could safely walk & bike more with kids & elderly. We would all be healthier & more connected. When we do drive, making it safer - roundabouts instead of 4 way intersections, speed bumps & medians through business & residential areas with larger, faster thoroughfares away from these areas
55	In order to grow successfully, city officials will need to learn how to balance new ideas while perserving history. Smart growth and planning for the growth appropriately will make the difference in how Lockhart looks in 20 years from now City officials will need to adopt a proactive approach
56	Slow down growth and not become just another suburb of Austin
57	Efforts to preserve and improve the environment; bike- and walk-ability of downtown (less vehicle traffic, less vehicle parking); conditions of parks and "green spaces"; bigger HEB; less vacant business spaces on the square; local job opportunities; internet connectivity
58	I would like to see more effort into water conservation and protection. Including replacing the deteriorating utilities before they become an environmental issue
59	More trees, not just in parks, but also along major roadways
60	Planning to provide for and maintain roadways to accommodate the growth. Continued improvement of school facilities Minimizing "cookie cutter" neighborhoods
61	Stray animal issues
62	More restaurants options. Places for youth to spend time
63	1) Better code enforcement; there are many lots in our town with buildings/houses on them that do not meet code, sometimes in myriad ways. I know of several currently marked with orange signs indicating that they're not safe to live in (or even that they must be demolished), but they sit today just as they did when the sign went up as much as six to 12 months ago. They are more than eyesores, they are safety hazards for the people who live in and around them, including the homeless people who sometimes take shelter in those that are vacant 2) No disrespect intended, but it doesn't really feel like we have a City Planner with a forward-thinking vision of our town and a City Manager who know how to solicit interest from the right businesses and builders that can bring that forward-thinking vision to life. I very much like and respect our City Council members and Mayor, but none of them have this sort of background, so they have to rely heavily on the individuals in these two positions. This is not an uncommon scenario for a small town, but it does put a lot of importance on getting the right City Planner and City Manager. I just haven't gotten the sense that the folks we've had since I've lived here (purchased in 2016) are working toward a specific, detailed vision of this town in 2050. (Obviously, I'm glad that we're engaging in creating this Comprehensive Plan right now, but some things have already been built that we'll be stuck with going forward, hence my perception that decisions have been made without the guidance of a clear vision over the last decade)
64	I think Lockhart (through the EDC) might benefit from exploring a partnership with a small railyard somewhat like the City of Hondo's arrangement. Depending on the area demand for product/shipping, even a couple hundred acres could be enough to make the area a regional supply hub
65	Please don't take away parking from downtown square
66	Some of the older people here can be a bit intolerance to new people, new ideas or any change to the town. I would love to see some of the towns (positive changes) to the city be embraced We need a Whole Foods
67	Bigger HEB and Library

68	Welcoming Signs coming into our city. Cleanup the city of trash and debris in the areas where it's highly visible for traffic coming into Lockhart
69	Better public schools, a hospital or 24 hour emergency care facility, upgrade roads by making some wider and resurface others
70	Street signage and directions downtown, maybe lights instead of signs at intersections. With the growth and the amount of traffic coming in month by month it seems, I feel we could use more traffic lights. Safety
71	183 is getting rough with the influx in population
72	Better roads, traffic lights and wider roads
73	More and better sidewalks
74	Keeping the history here
75	Housing, hospitals (emergency care facilities), higher wages
76	Having the infrastructure it needs to support the continuous growth of our city
77	Increase police presence
78	Better roadways, better highways to Austin, Kyle, San Marcos. More roadways with medians in new housing areas, require developers to dedicate land for schools and parks, better communication with public, more info on crimes, indictments, results of jury trials, of those settled out of court, more info on EMS runs, accidents, etc
79	Jobs; good paying jobs to encourage our young people to stay
80	Funding for improvements to the animal shelter and related services
81	Provide for a way around Lockhart for commercial thru traffic
82	Stop allowing large old trees to be cut down or pruned. Lockhart was once called the "City of Oaks" (per a historic travel postcard). Stop trying to make Lockhart like Austin. Lockhart is unique and special. Let's keep it that way
83	Need to invest in newer and more functional city buildings. City Hall is too small. The city is growing so the City of Lockhart needs to grow also
84	The City of Lockhart should apply for Main Street designation and enjoy the many benefits of being one. This would help increase new businesses and grow the existing ones, while making the downtown a destination for day trips as well as over-night stays
85	Street cleaning, services on streets that city should be doing, tree trimming, creating side walls, being more aggressive with animal control and the people who cause it
86	Lack of sidewalks. Connection to the state park. Outdoor spaces at restaurants
87	Better roads throughout town, especially on the west side on town by the middle school. Also, A new larger grocery store would be great (no, Walmart is not a grocery store)

QUESTION 7

What do you think will be the most critical issues facing Lockhart in the future?

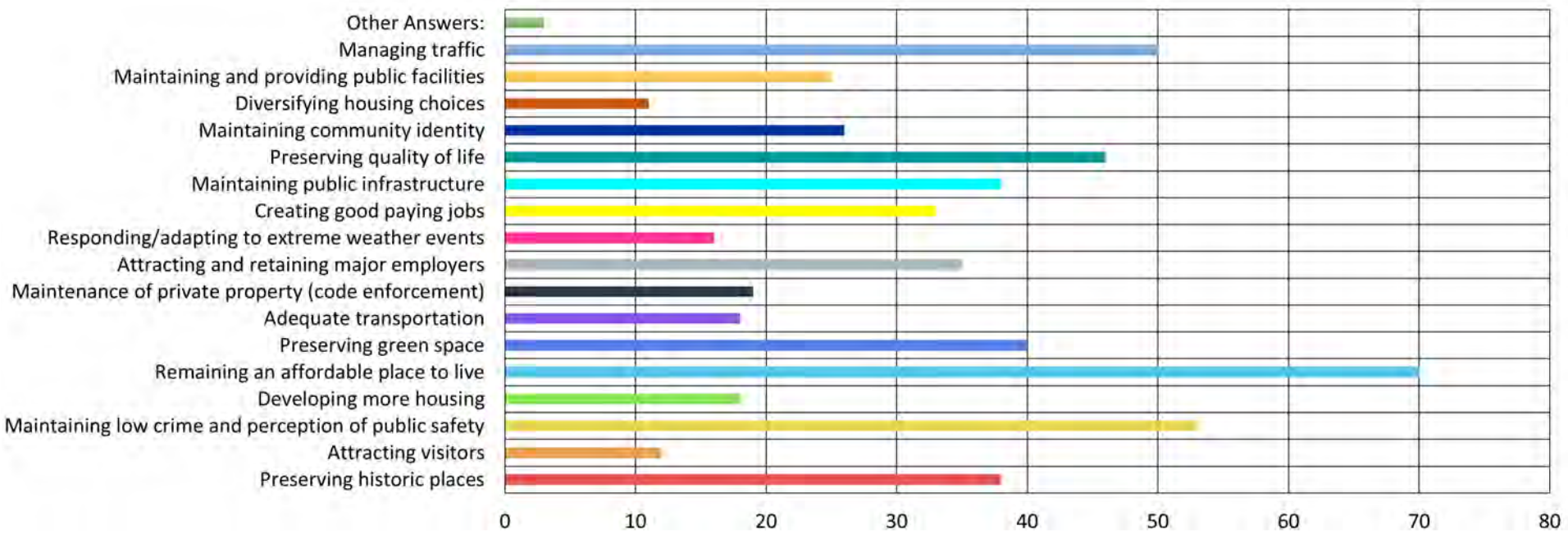


Figure 8. Breakdown of responses for Question 7.

For a large majority of respondents (60%), the most critical issue they believe Lockhart will face in the future is affordability. Following affordability, survey takers selected "Maintaining low crime and perception of public safety" as another critical issue facing Lockhart. Many residents did not feel that tourism, diversifying housing options, or adapting to extreme weather events were essential issues to address when considering the future of the City.

Other Answers:

- More full time medical facilities. One day a week is not enough
- Bringing in more shopping choices so we don't have to go to SM or Austin all the time
- Limiting light pollution

QUESTION 8

What types of retail and services does Lockhart need more of?

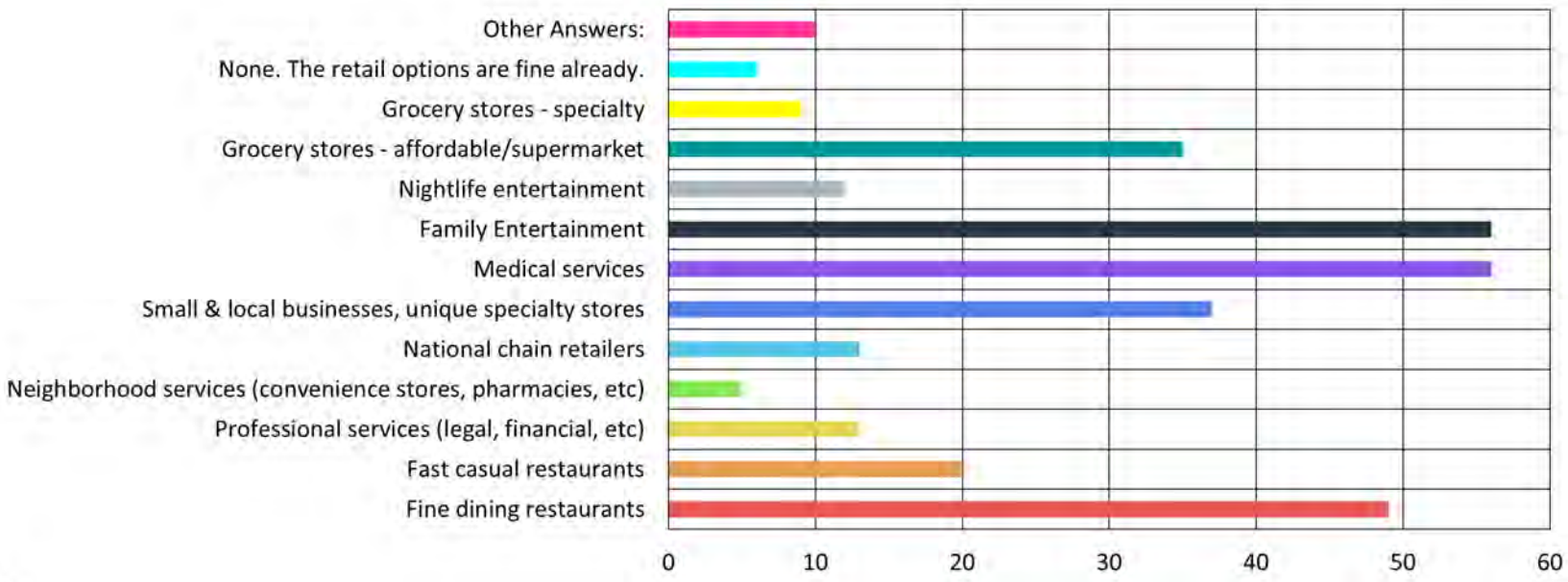


Figure 9. Breakdown of responses for Question 8.

Medical services and family entertainment options were both selected by nearly 50% of respondents as being important retail/service sectors that Lockhart needs more of. Fine dining, small and local businesses, and affordable supermarkets were each selected by 30-42% of the participants. Specialty grocery and neighborhood-serving stores were seen as low-priority business sectors that Lockhart needs or should attract.

Other Answers:

- A variety of food establishments, more specifically healthier food options
- Mid grade fast restaurants like torchys chipotle or chick fil a
- Aldi grocery
- Retail-clothing, athletic wear, shoes
- Entertainment and activity options for teenagers who may not play sports
- A new location for HEB grocery store/a major hospital
- Variety of foods & quality produce from our many local farmers
- Healthy food options
- A community rec center with indoor track, courts, pool
- It really needs a new HEB

QUESTION 9

In the future, Lockhart should focus on housing that:

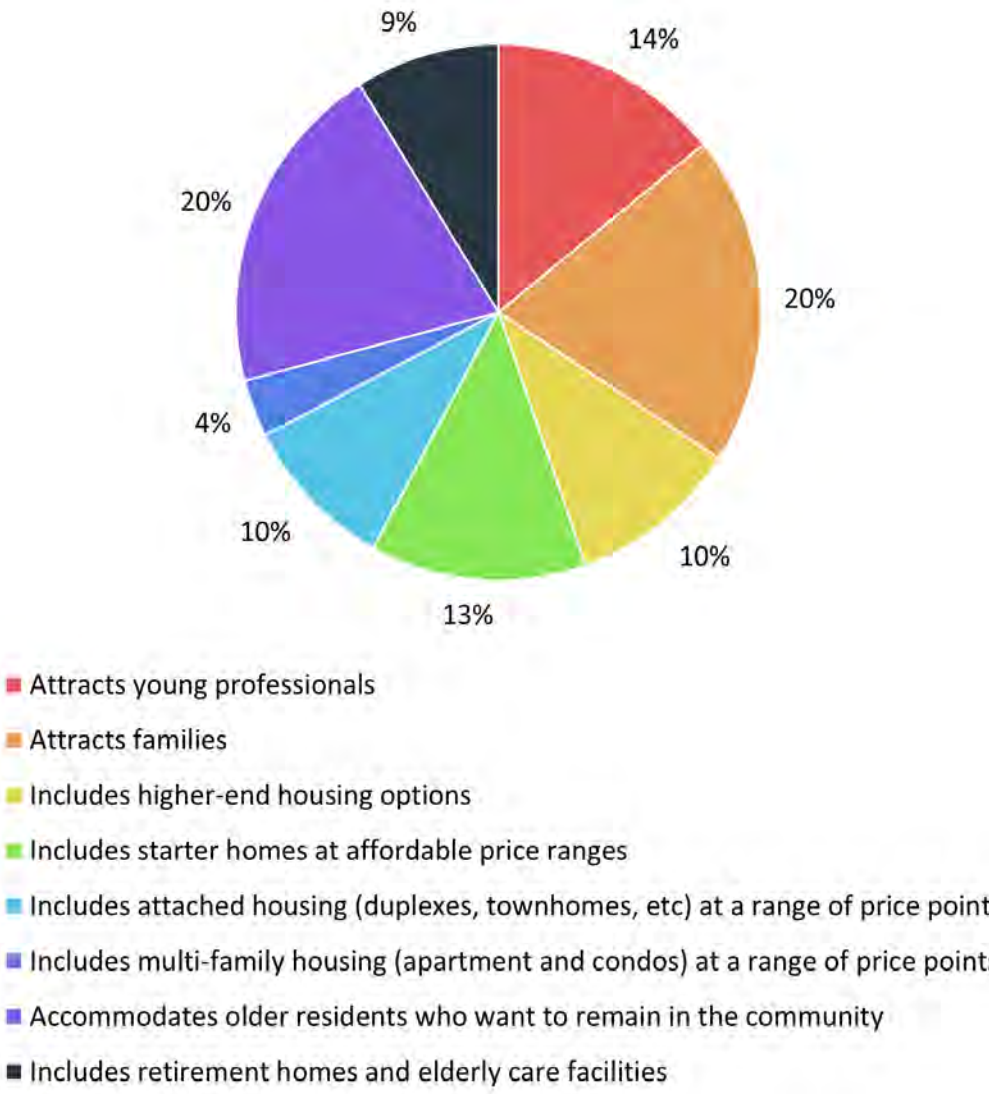


Figure 10. Breakdown of responses for Question 9.

The responses to this question were distributed relatively evenly across several housing categories, with a slight preference for housing accommodating older residents and families, garnering 56% and 55% of the total selections. 39% of respondents also suggested that creating housing for young professionals was a key priority. Multi-family housing and apartments were by far the least favored option and only preferred by 9% of respondents.

QUESTION 10

In your opinion, what ways might be useful in supporting all residents in Lockhart to thrive and prosper here?

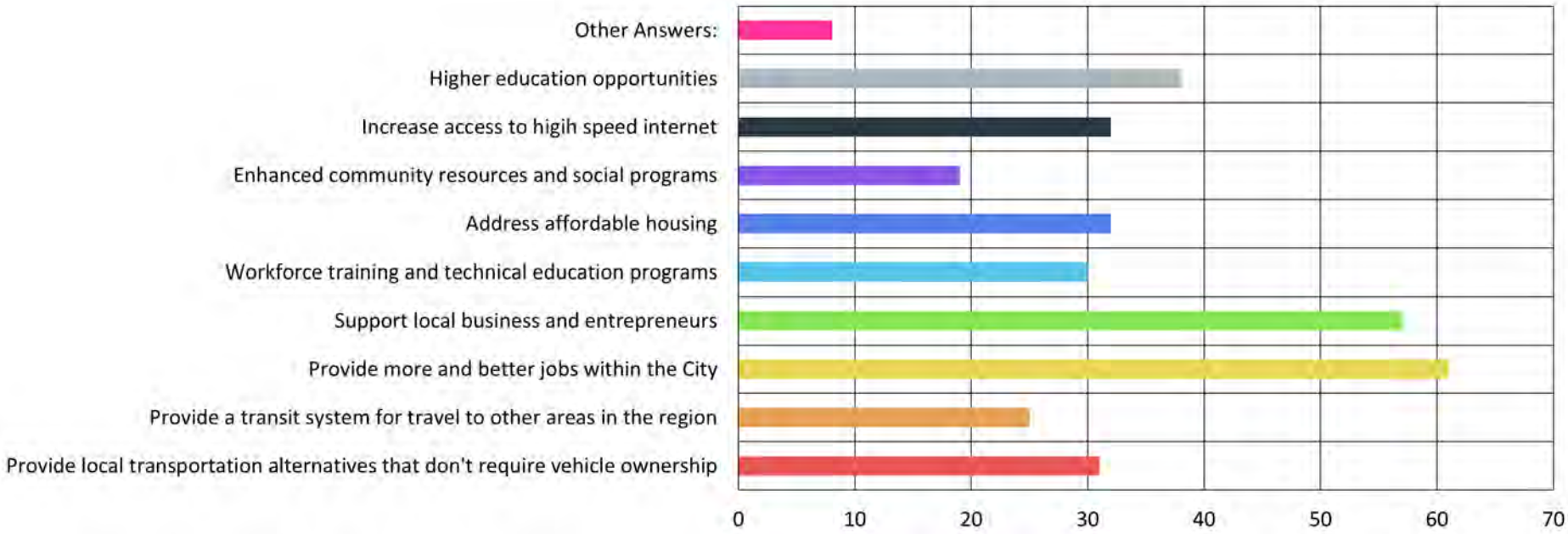


Figure 11. Breakdown of responses for Question 10.

Respondents felt that the most important strategies for helping Lockhart residents thrive and prosper were providing more jobs (52%) and supporting local businesses (48%). Between 27-32% of respondents felt that greater internet access, affordable housing, and higher education opportunities were critical for residents to thrive in Lockhart. Investments in community resources and social programs was the option that received the least amount of selections among survey respondents, receiving votes from just 16% of the total respondents.

Other Answers:

- Lower property taxes as they are already too expensive
- Healthcare system and clinics. So glad to have an urgent care, but it's not sustainable to drive 30 mins to the closest ER. Maybe expand emergency services too
- N/A
- More high speed Internet options/competition
- Locate a community College in Lockhart and a major hospital
- Educate the public about caring for neighboring elders. Call or simple "Checking ins"
- Create Bike Lanes and or Golf cart lanes
- Provide more medical services, including a regional hospital. Also for my third choice, provide a loop around the south side of Lockhart to Hwy 142-one that trucks could use too

QUESTION 11

Public facilities and infrastructure investments should focus on:

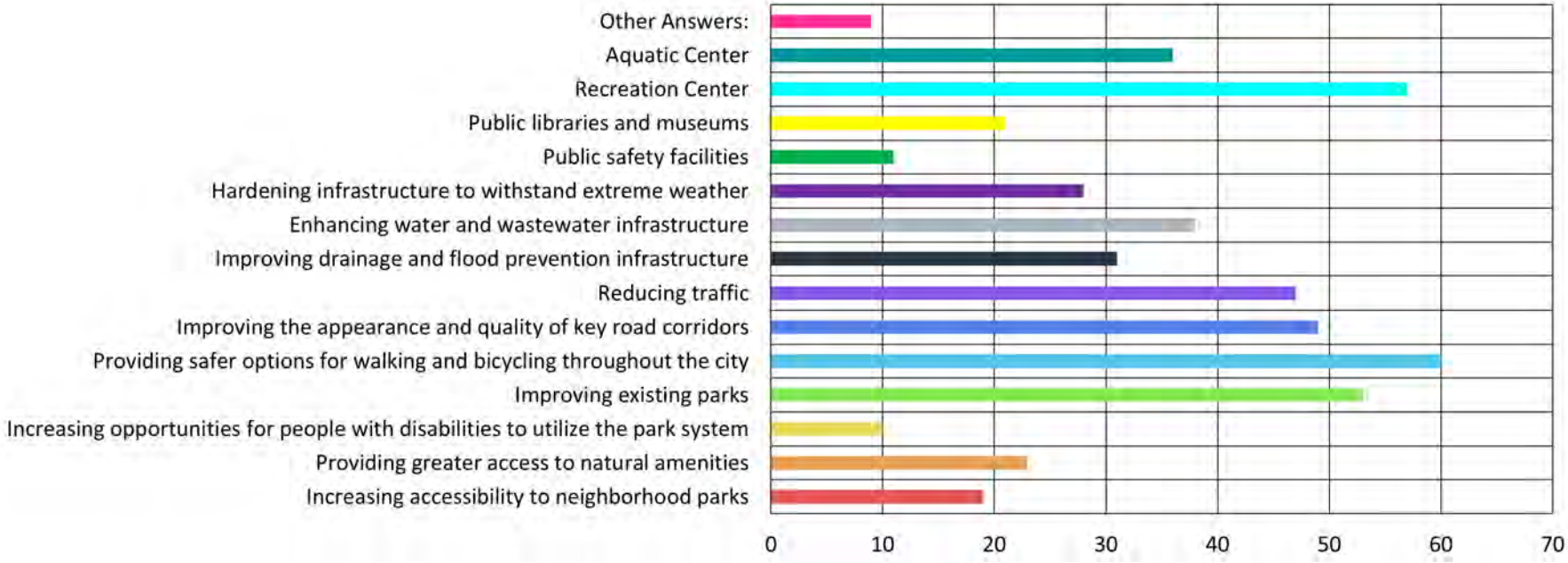


Figure 12. Breakdown of responses for Question 11.

Respondents felt that the most important public infrastructure and facility investment category was for infrastructure that would provide safer walking and biking options throughout the City of Lockhart. The second most important categories were parks and recreation facilities, which were seen as priorities by nearly 50% of survey respondents. The lowest priority infrastructure/facility categories included public safety facilities and those that would increase ADA access to parks and recreation areas.

Other Answers:

- Making a complex type area 6 fields or more will allow for Lockhart to unload a huge sports traffic from little league tournaments to older sports competitive play! The fields will pay for themselves over the few years
- YMCA for kids and elderly disabled individuals
- Electric bill
- Better transportation between major cities
- Replacement of the old leaking clay tile sewer pipes under most of our city streets. And replacement of the older deteriorating water lines before both become a bigger environmental issue than they already are
- Gyms
- Civic Center
- City Hall
- Build an Event/Expo Center similar to the J.B. Wells Park, Arena & Expo Center in Gonzales. This is a 169-acre park with a covered pavilion, multi-purpose show barn, covered arena, practice area, a hike and bike trail and RV Hook-ups. JB Wells Park hosts many events throughout the year; bull riding ,cutting horse events, team ropings, barrel races, 4-H play days, junior high and high school rodeos, stock shows, cattle sales, tractor pulls, concerts and much more. This could be a regional draw for the County and City, increasing the economy, tourism and bringing family-oriented events to our town. All in keeping with our deep history in cattle and agriculture and beyond

QUESTION 12

In the future, residents should be connected to desinations within the City through:

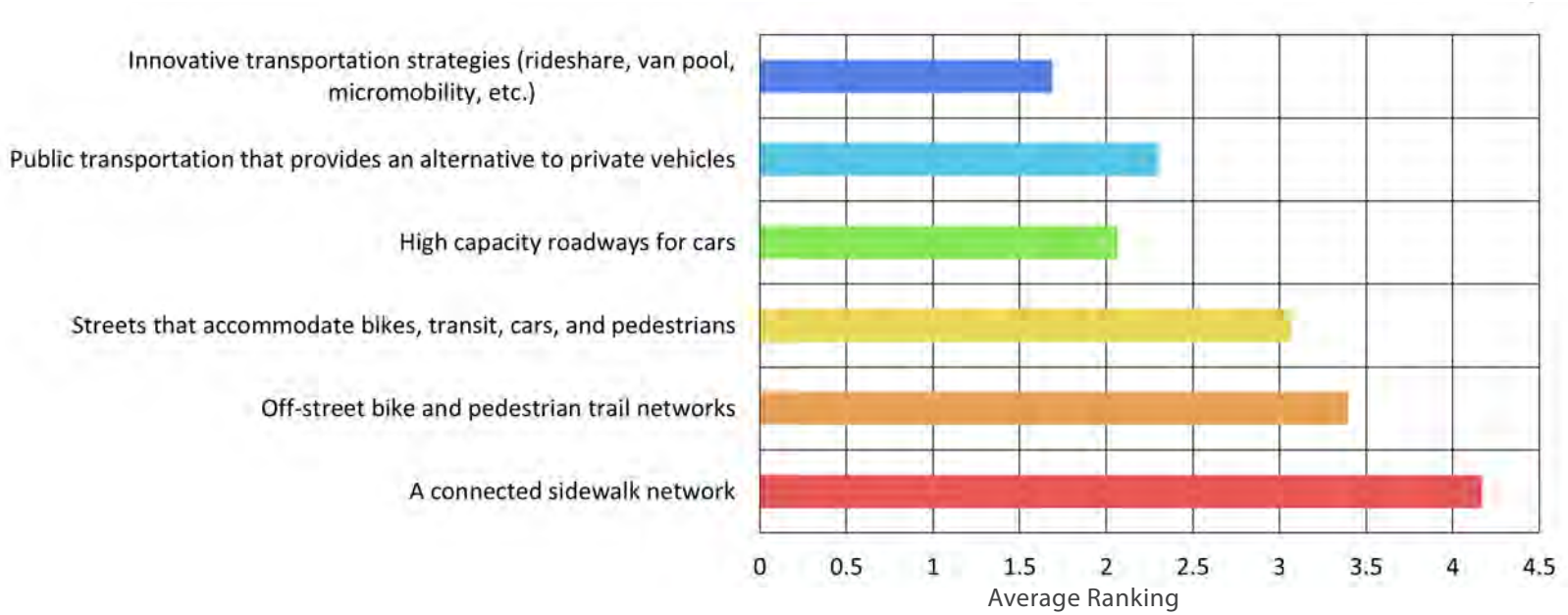


Figure 13. Breakdown of responses for Question 12.

When asked to rank the transportation modes that should connect people and places in Lockhart, most respondents chose a "connected sidewalk network." The second and third-ranked transportation options were "off-street bike and pedestrian trail networks" and "streets that accommodate bikes, transit, cars, and pedestrians." Most residents did not believe newer modes of transportation, such as bike-share, vanpool, or micro-mobility, were important modes of transportation for Lockhart in the future. Similarly, respondents did not see roadways that solely cater to cars as preferable.

QUESTION 13

Which of the below describes you?

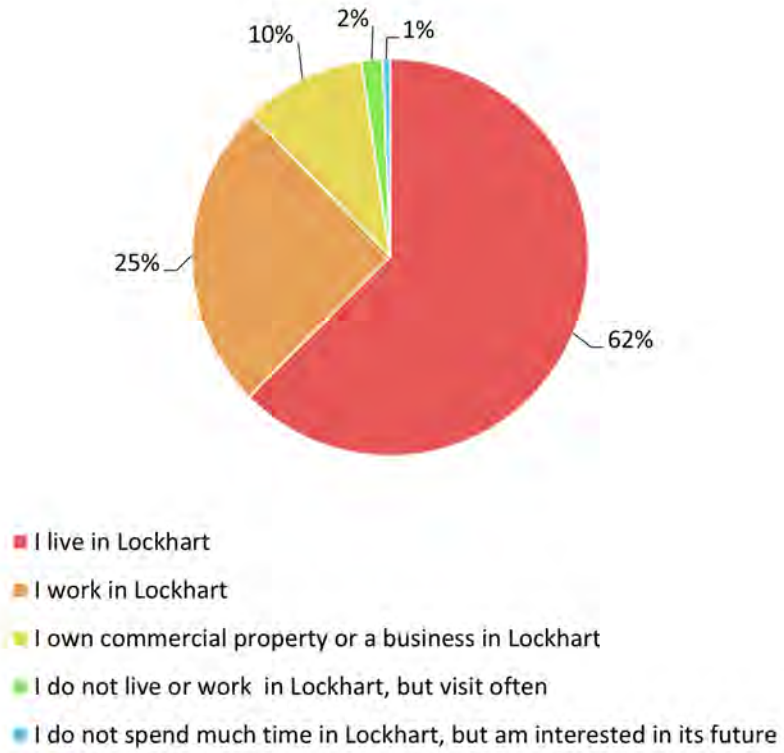


Figure 14. Breakdown of responses for Question 13.

Examining the two charts displayed on this page, it's evident that the majority of participants are Lockhart residents, with the next significant group comprising individuals employed in Lockhart. Among those residing in Lockhart, a substantial percentage are homeowners, indicating a strong sense of ownership and stability within the community.

QUESTION 14

If you live in Lockhart, what best describes your living situation?

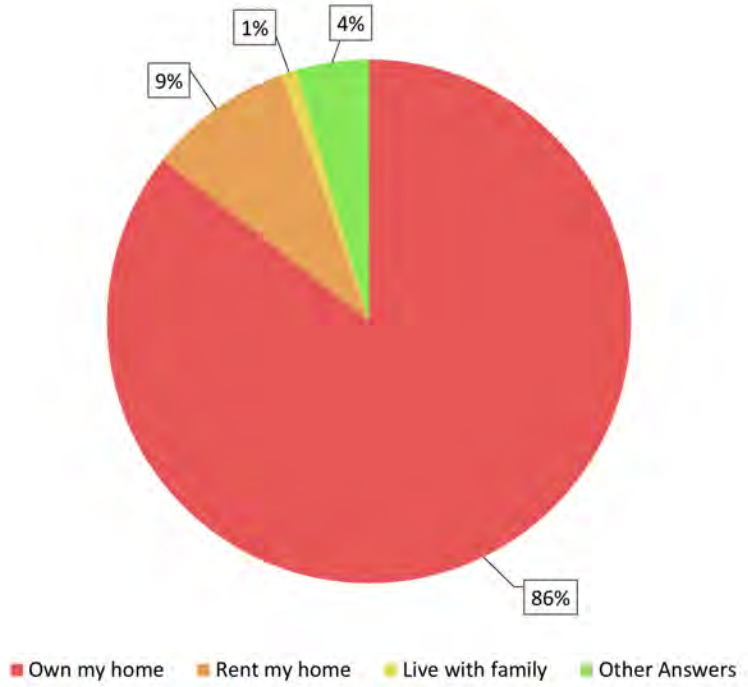


Figure 15. Breakdown of responses for Question 14.

Other Answers:

- Family ranch in Lockhart
- Rent my Apartment
- I don't live in Lockhart
- Am interested in living there within one year
- My family owns land and so do I

QUESTION 15

If you live in Lockhart but work or go to school somewhere else, how long is your usual one-way commute?

35 minutes	50 minutes (but I telework often)
40 min	25-45 minutes
An hour each way	1 hour
N/A	20-25 minutes
45min	Iwork from home
35 minutes	40 minutes
retired	45 minutes
1.5hrs	38 miles
NA	B/A
Not applicable	1 hour
Well, years ago it was only 15 minutes, now its about 30 minutes each way most days	45 minutes (Austin) but I work from home 90% of the time
1hour	45-60 minutes
45 min-1 hr	35 minutes
N/A	45 minutes
30 minutes (Buda) but looking to move here for work	I commute 45 minutes to an hour each way 2-3 days/week
16 minutes	45 minutes
50 minutes	NA
35-45 min	1 hour
20 minutes	45 minutes
57 miles	15min
45 mins	N/A
45 minutes	25 Minutes
10 minutes	You should have asked if I am retired...we have a very large retired population
35 min	

QUESTION 16

If you live in Lockhart, how many years have you lived here?

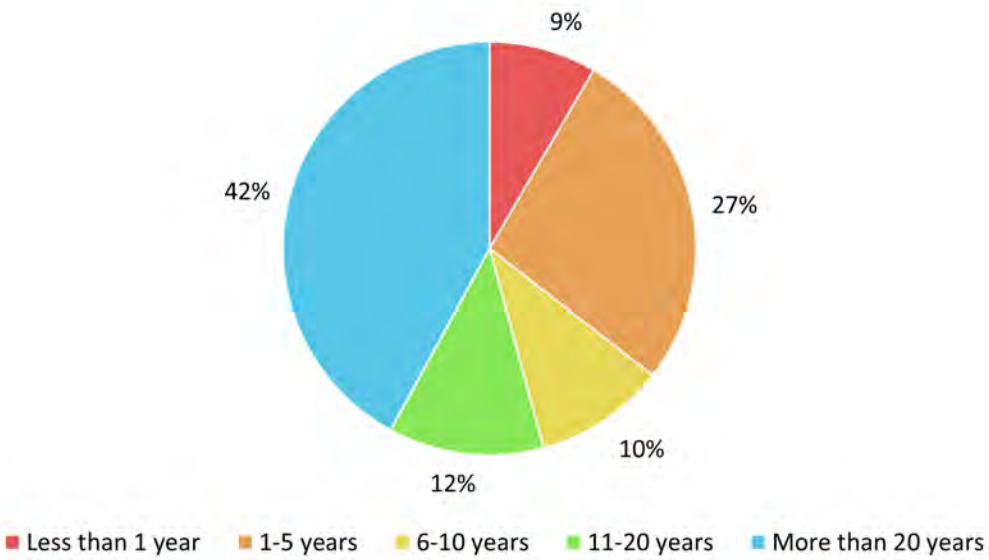


Figure 16. Breakdown of responses for Question 16.

Expanding on those that live in Lockhart, it was asked how long a residents' one-way commute was. As shown in the table on the left, the average commute falls between 30 minutes to one hour each way, revealing that a majority of participants do not work within Lockhart, reflecting common commuting patterns.

Looking at the chart above, a significant portion of residents have lived in Lockhart for over two decades, indicating a strong sense of community ties. Also notable, there has been a recent increase in newcomers, with a substantial number settling in Lockhart within the past 1-5 years. This reflects the town's ongoing growth and changing demographics.

QUESTION 17

If you live in Lockhart, what is your primary reason for choosing to live here?

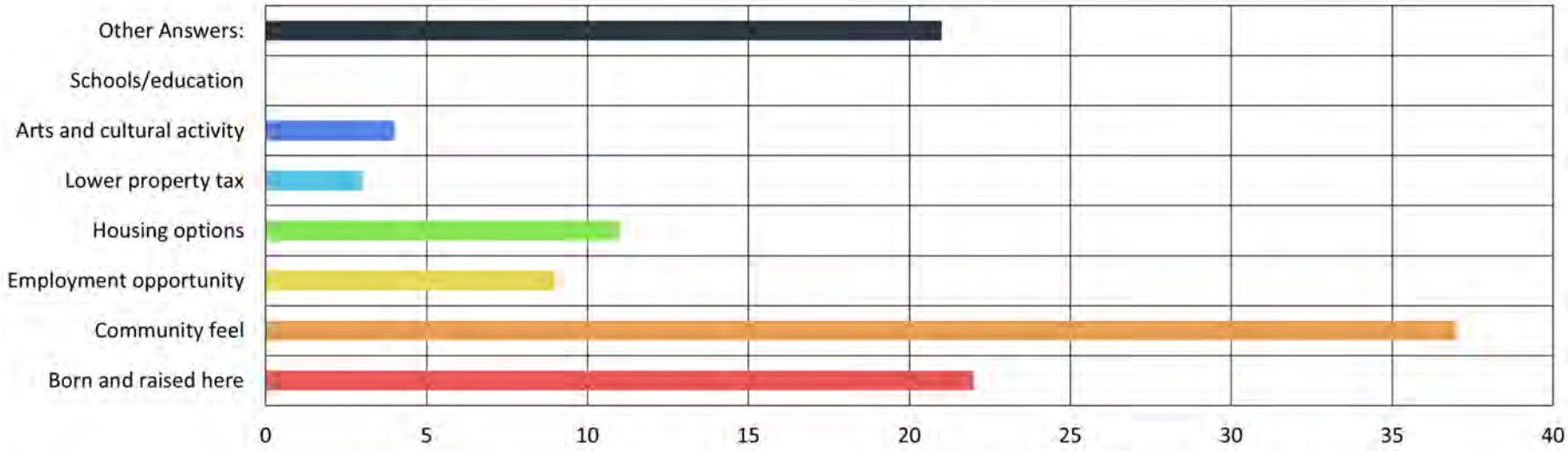


Figure 17. Breakdown of responses for Question 17.

The clear majority of respondants chose to live in Lockhart for the community feel. Two other notable choices were the participa being born and raised in Lockhart or they provided their own response. The main themes in the other answers were affordability and family.

Other Answers:

- Property taxes were lower...once upon a time
- Was not born here but was raised here and graduated from LHS
- Love the feel of small town Lockhart. Want to preserve the charm
- I like it here
- Small town
- At the time it was cheaper to live in Lockhart than Rollingwood/West Lake Hills
- Couldn't afford Austin anymore
- I feel safe here
- Married someone who was born and raised in Lockhart
- Retirement home, country living
- Family
- Affordable housing back when I moved here, and it was a reasonably short commute to my job
- Our daughter and family live here
- Needed to relocate fron overgrown Austin. Quality of life and housing better
- Affordable land
- Owning a historic home
- I was raised in Luling but the school is better in Lockhart so my son and I moved to Lockhart for his education
- Not born here, but raised my children in the community. I've lived here all but a few years of my life
- Came here to open our business
- We wrote to 3 Chambers of Commerce in 1978. Only Lockhart's answered. We were welcomed and made to feel at home. We are on our 3rd move back (we were an Air Force Family)
- Born here. 7th generation Caldwell Countian. Although I grew up in nearby San Antonio, I was here visiting relatives all my life. Shopped at Wuest's Grocery Store with my grandmother, ate at Kreuz's with my granddad and family, swam in the pool at Lockhart State Park, spent summers at my grandparent's farm east of town. I moved back in the area in 1998, and ultimately moved back to Lockhart in 2006

QUESTION 18

What is your age?

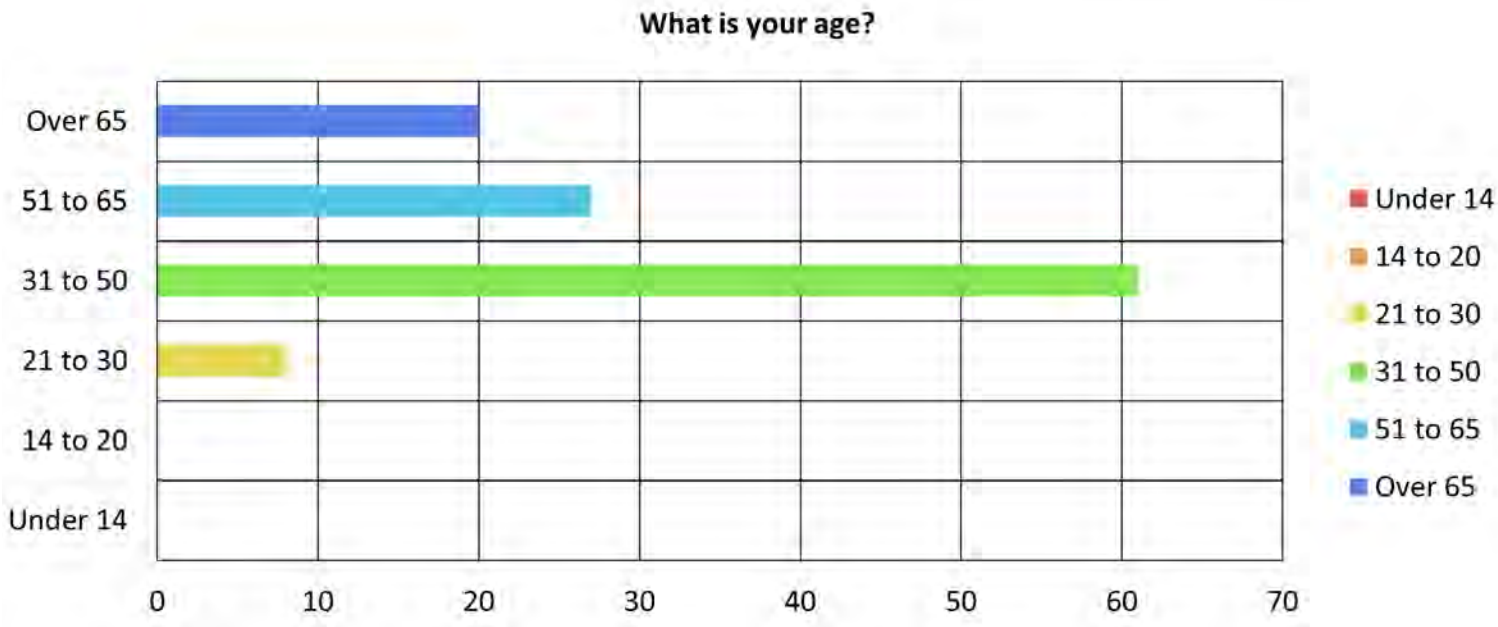


Figure 18. Breakdown of responses for Question 18.

The highest number of responses were received from mid-career aged adults. The next largest ago groups were late-career and retiree aged adults. The least amount of responses were from the early-career age group, with no responses from those 20 years of age or younger, displaying a need to better engage the youth in later stages of the project.

QUESTION 19

Which best describes your race?

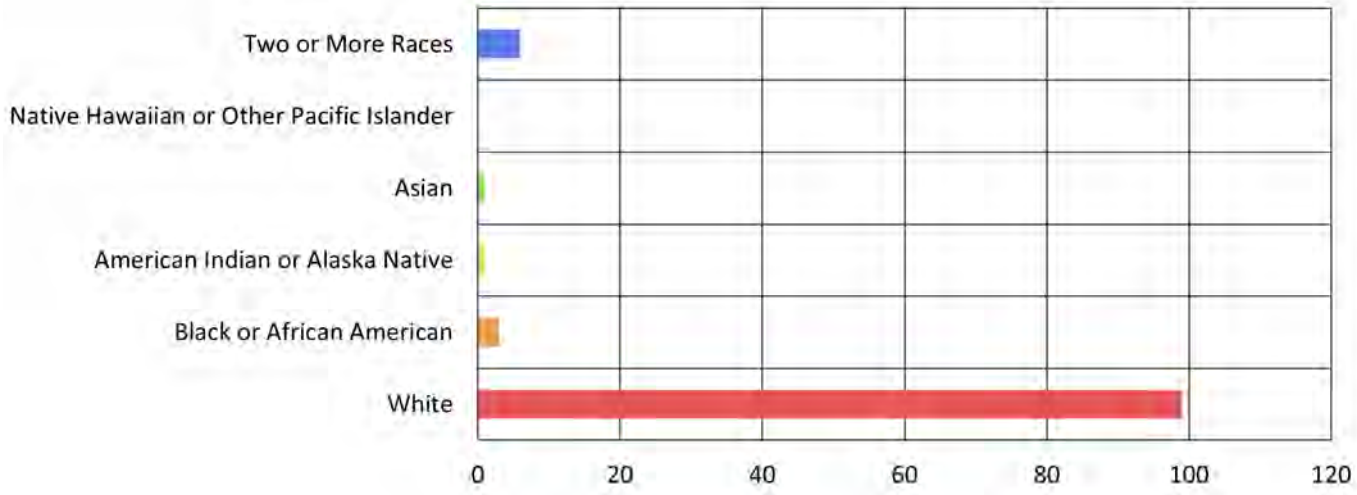


Figure 19. Breakdown of responses for Question 19.

QUESTION 20

Which best describes your ethnicity?

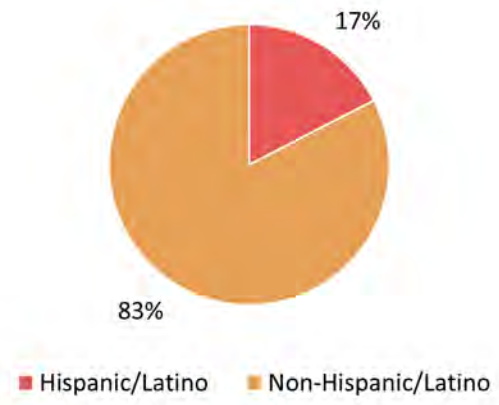


Figure 20. Breakdown of responses for Question 20.

Examining the two figures presented on this page, it is evident that the primary respondents in this survey were individuals of White race and non-Hispanic/Latino ethnicity. Several considerations were made during the survey's promotion, including creating flyers and social media posts in both English and Spanish, as well as providing the project website accessibility in multiple languages. While this approach aligns reasonably well with the city's demographic makeup (refer to Chapter 1 - Community Snapshot), it is noteworthy that the Hispanic/Latino community, constituting a significant portion of the population, is underrepresented in the survey data. Moving forward, there is a need to place greater emphasis on engaging with this demographic to ensure a more comprehensive and inclusive representation.

Lockhart
TEXAS

FREESE AND NICHOLS

CITY OF LOCKHART COMPREHENSIVE PLAN

Lockhart
Looking Forward

City Council Briefing
December 5, 2023

Agenda

1. Overview of the Project
2. Review Community Land Use Workshop
3. Present Proposed Future Land Use
4. Next Steps

Project Schedule

Initiation & Analysis

Spring 2023

- Engagement Plan
- Kickoff Workshop
- Data Collection & Review
- Analysis & Snapshot

Vision, Goals & Alignment

Summer 2023

- Outreach Event
- Public Survey
- Vision, Goals & Guiding Principles

Land Use & Growth Scenarios

Late 2023

- Public Workshop
- Future Land Use Plan
- P&Z/Council Meeting

Recommendations

Early 2024

- Public Open House
- Housing & Neighborhoods, Health
- Transportation & Mobility
- Economic Development, Arts and Culture
- Infrastructure, Public Facilities and Services

Implementation

Spring 2024

Action Plan for:

- Physical Infrastructure
- Policy/Regulatory
- Operational

Finalization & Approvals

Fall 2024

- Draft Review & Public Comment
- P&Z Meeting
- Council Meetings

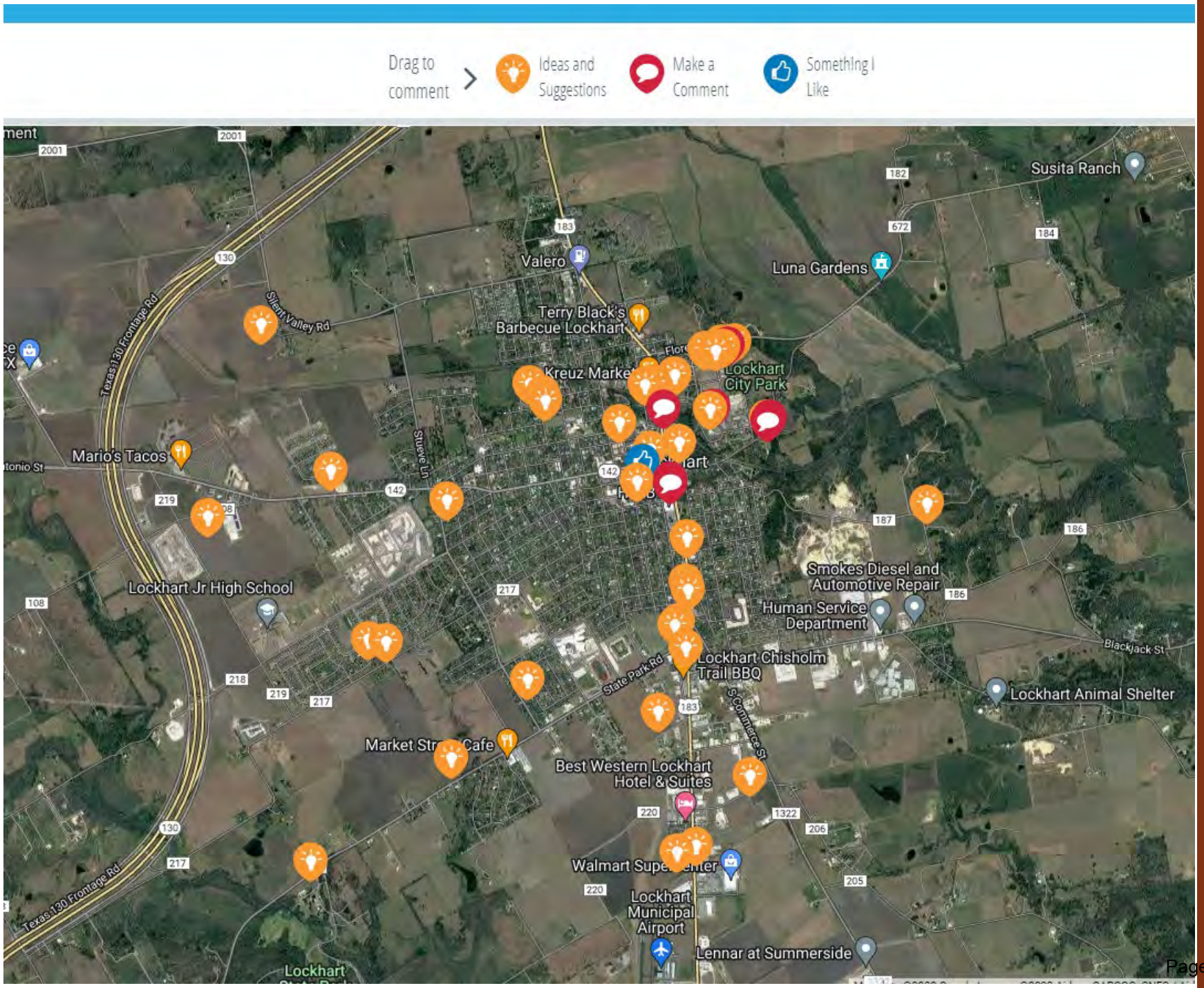
***Schedule subject to change.**

Community Engagement

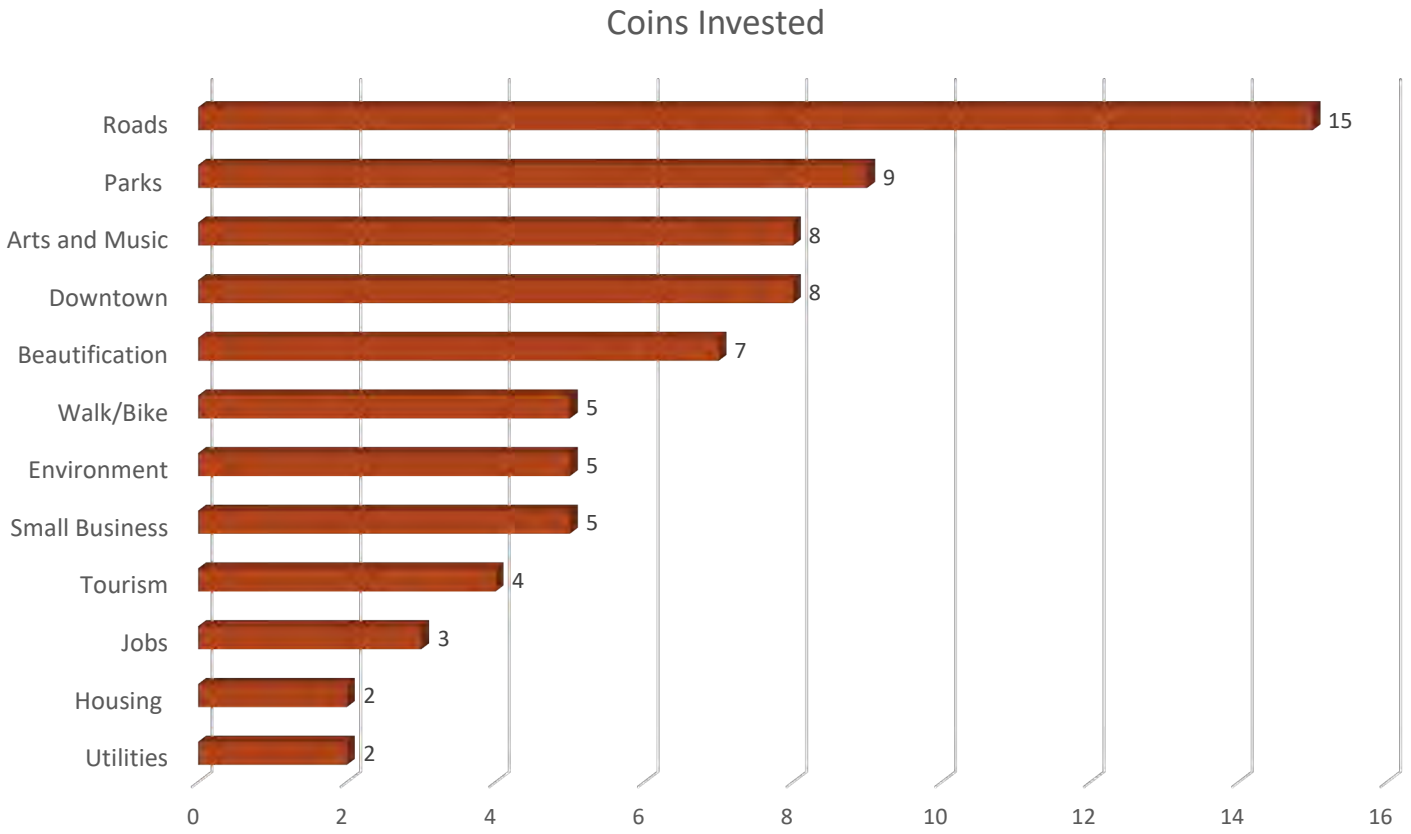
Summary of Meetings:

- **3 CPSC Meetings**
- **5 Stakeholder Conversations**
  - City Staff
  - Local Small Business
  - Real Estate
  - Faith-Based/Non-Profit
  - City Dept Directors
- **3 Public Outreach Events**
  - Courthouse Nights
  - Mini Open House
  - Public Land Use Scenario Workshop
- **Online Community Survey**
  - Open August 11 – September 11 (4 weeks)
  - 123 survey responses + 60 map comments

Online Mapping Exercise

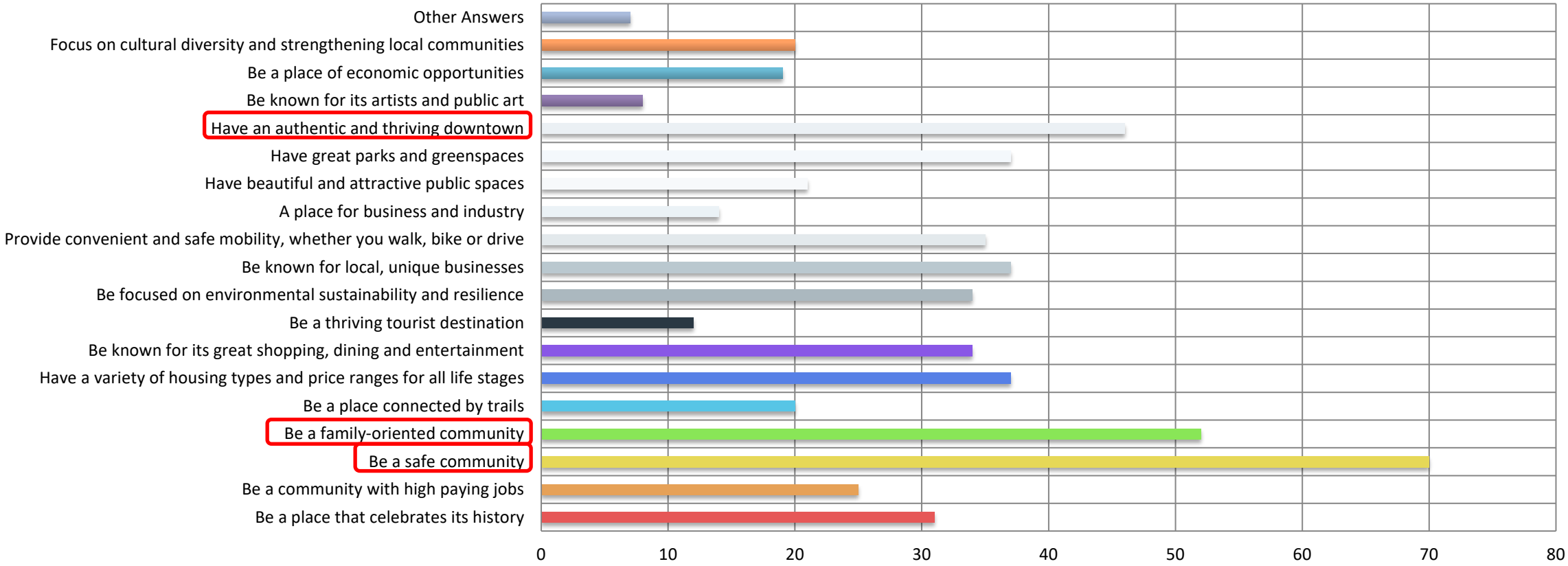


Investing Exercise

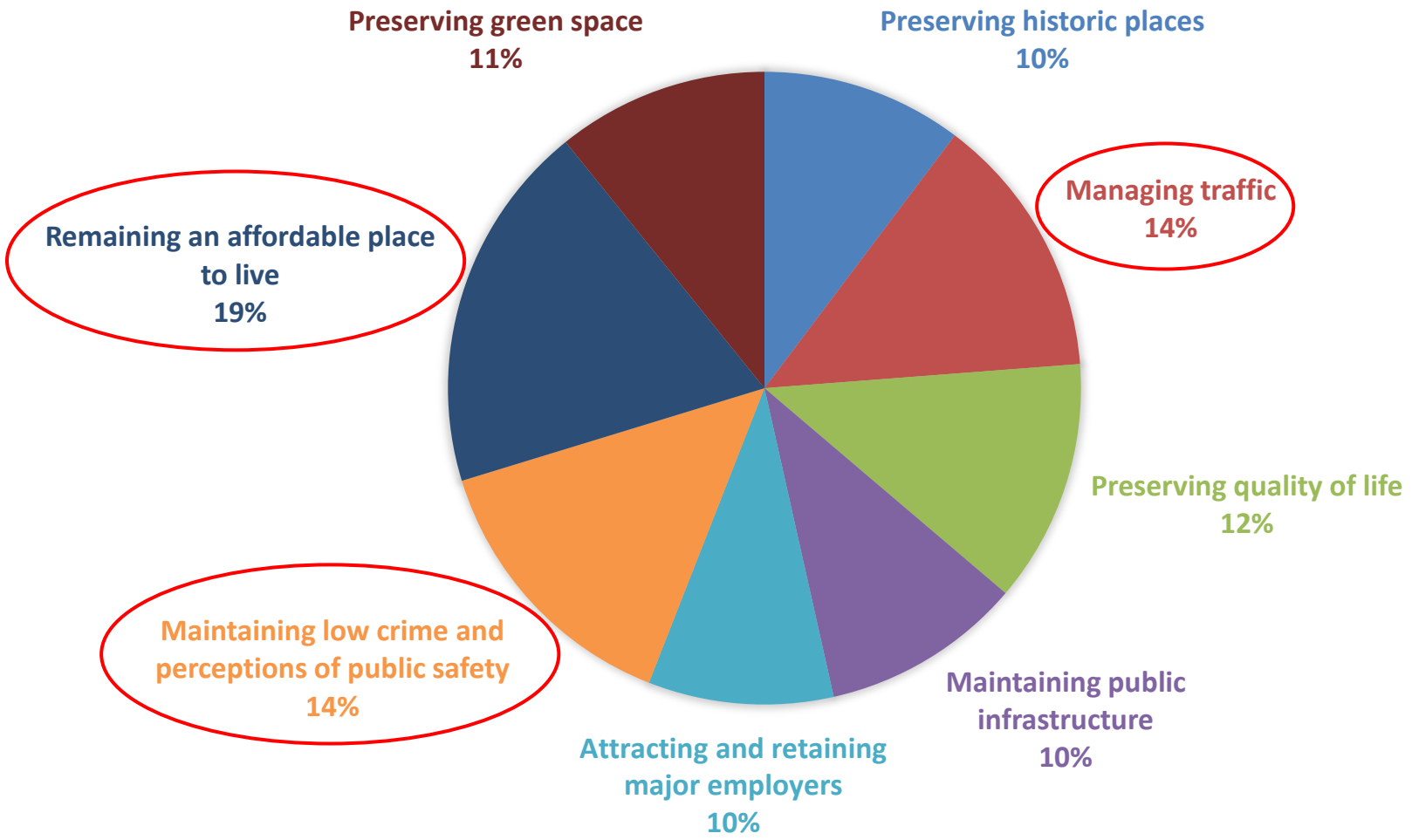


Survey Results

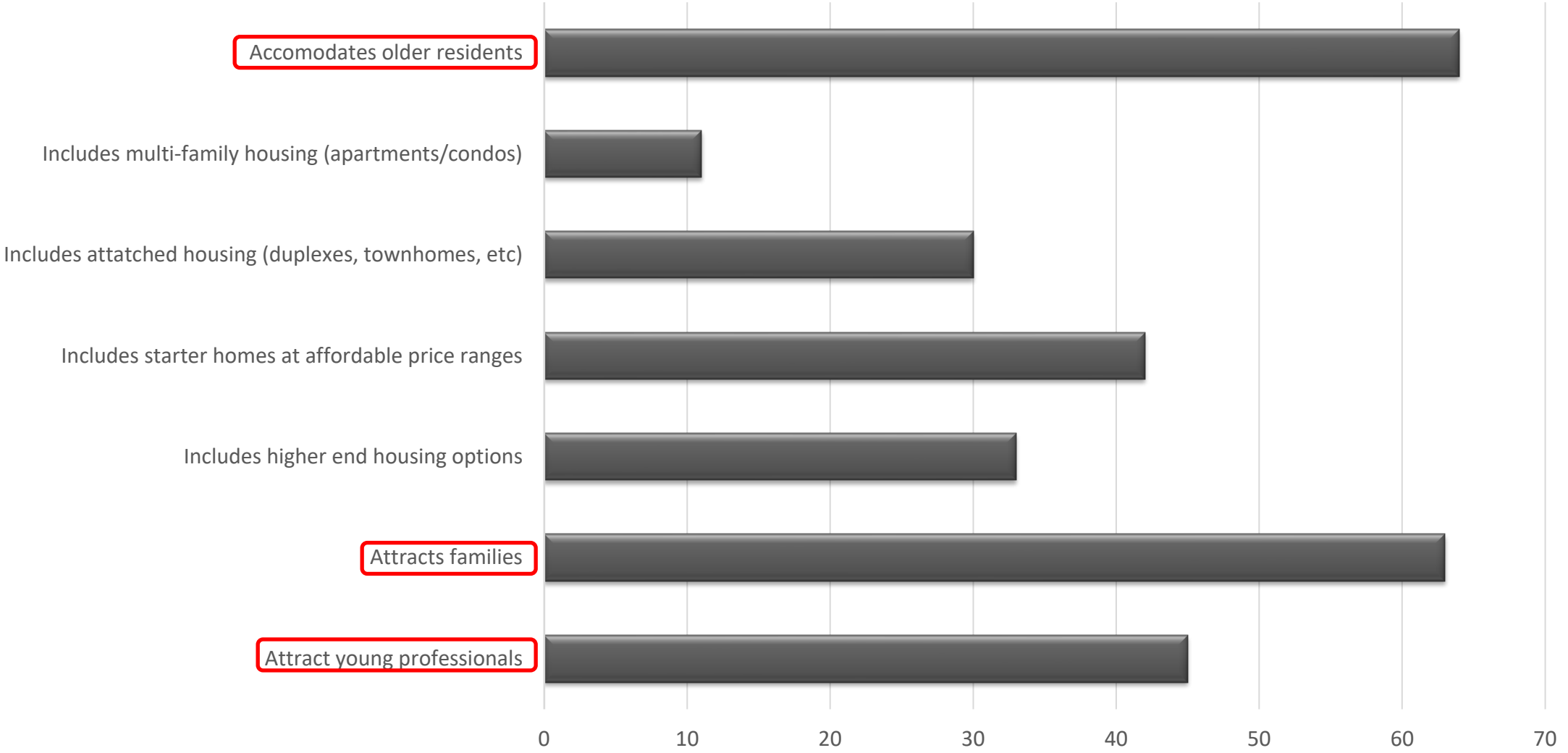
In the future I want Lockhart to be:



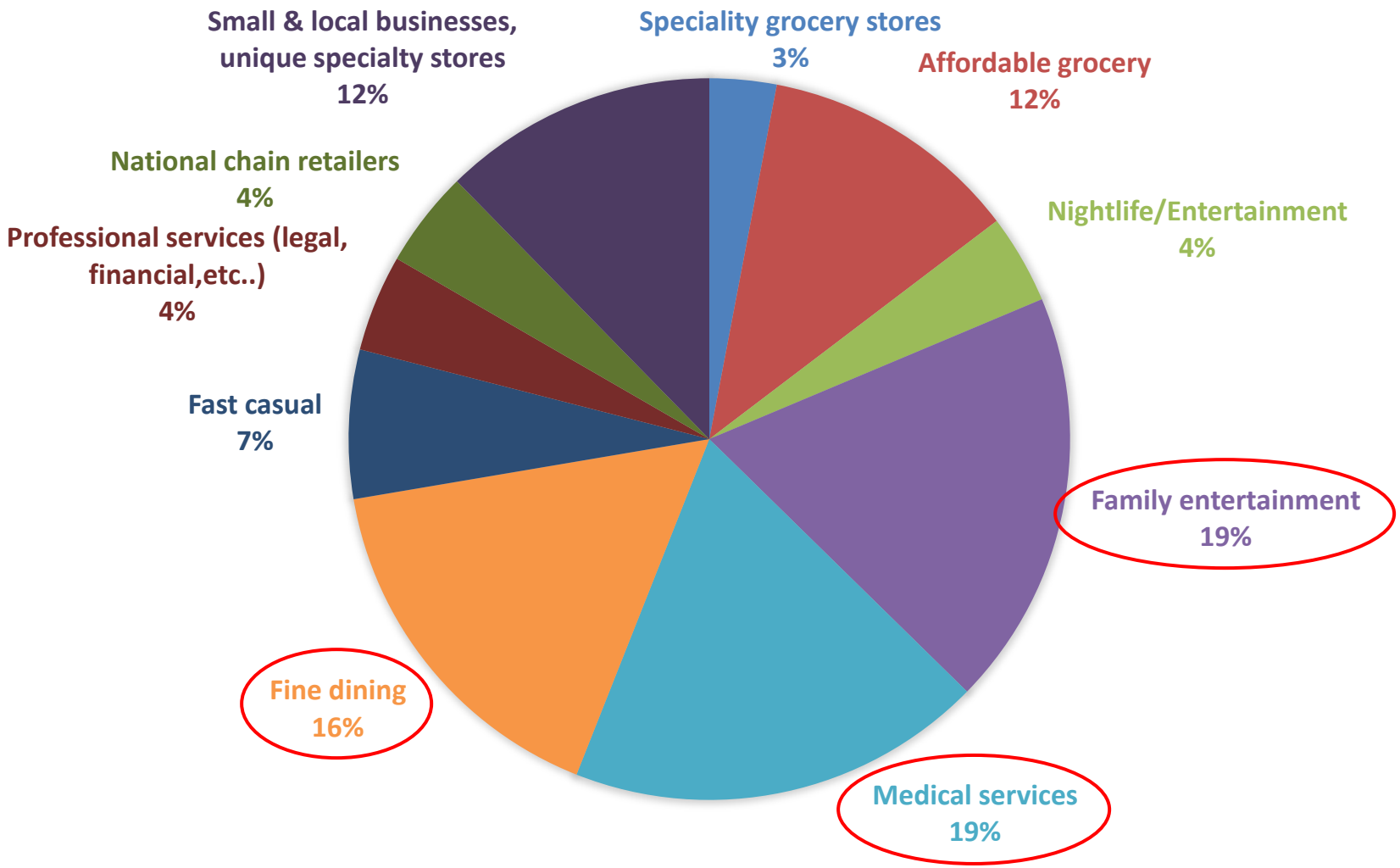
What do you think will be the most crucial issue facing Lockhart in the future?



Survey results: In the future, Lockhart should focus on housing that…



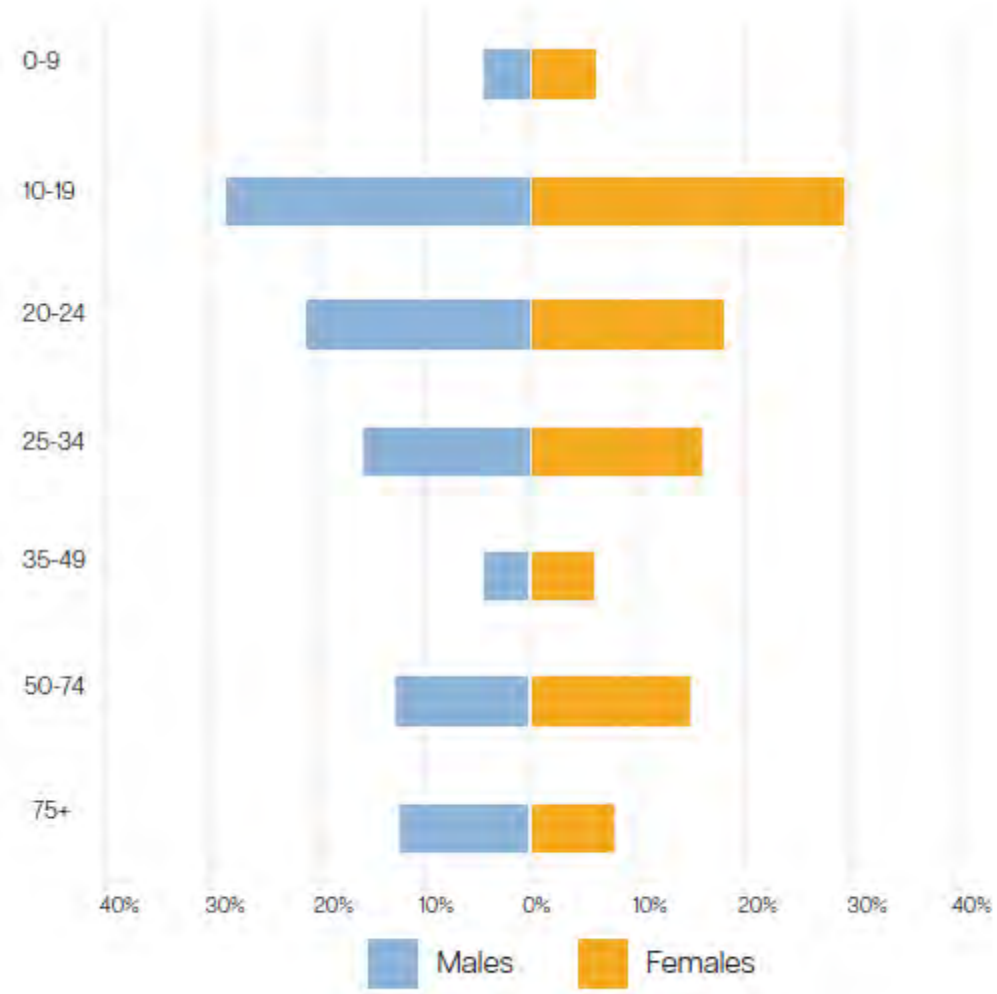
Survey results: What types of retail and services does Lockhart need more of?



Age Trends

City	2010	2015	2020
Lockhart	34.5	35.4	39.8
Taylor	38	35.9	38.7
Bastrop	35.5	41.8	36
Hutto	29	31.2	35.5
Luling	33.8	45.3	40.1
Caldwell County	34.5	35.6	35.8
State of Texas	33.4	34.1	34.8

Source: U.S. Census Bureau, ACS 5-Year Estimates 2010, 2015, 2020



Source: U.S. Census Bureau, ACS 5-Year Estimates 2021

Vision Statement

In Lockhart, we envision a future that is defined by **safety, diversity, prosperity**, and a deep connection to our rich **history**, rooted in its vibrant **downtown** and sustained by its thriving and **resilient communities**.

Community Goals/Guiding Principles

ARTS & CULTURE

Cultivate a diverse and vibrant arts and culture scene that **enriches our community's identity and fosters creativity** for both residents and visitors.

ECONOMIC DEVELOPMENT

Promote a **robust local economy** through business growth and job creation that uplifts the entire community.

FUTURE LAND USE

Plan and manage land use to accommodate the needs of our growing community while **enhancing the quality of life in our neighborhoods and protecting our natural environment**.

HOUSING

Provide **accessible and attainable housing** options that meet the **diverse needs** of and create healthful living environments for our residents.

COMMERCIAL DEVELOPMENT

Encourage flexible commercial development that **stimulates innovation and creates vibrant business districts** that enhances the city's unique character.

UTILITIES & INFRASTRUCTURE

Invest in and maintain **resilient infrastructure to achieve efficient and equitable delivery** of essential services that supports the growth of our city while minimizing environmental impact.

TRANSPORTATION

Develop an **adaptable transportation system** that enhances connectivity, accessibility, and mobility for residents, visitors, and commerce.

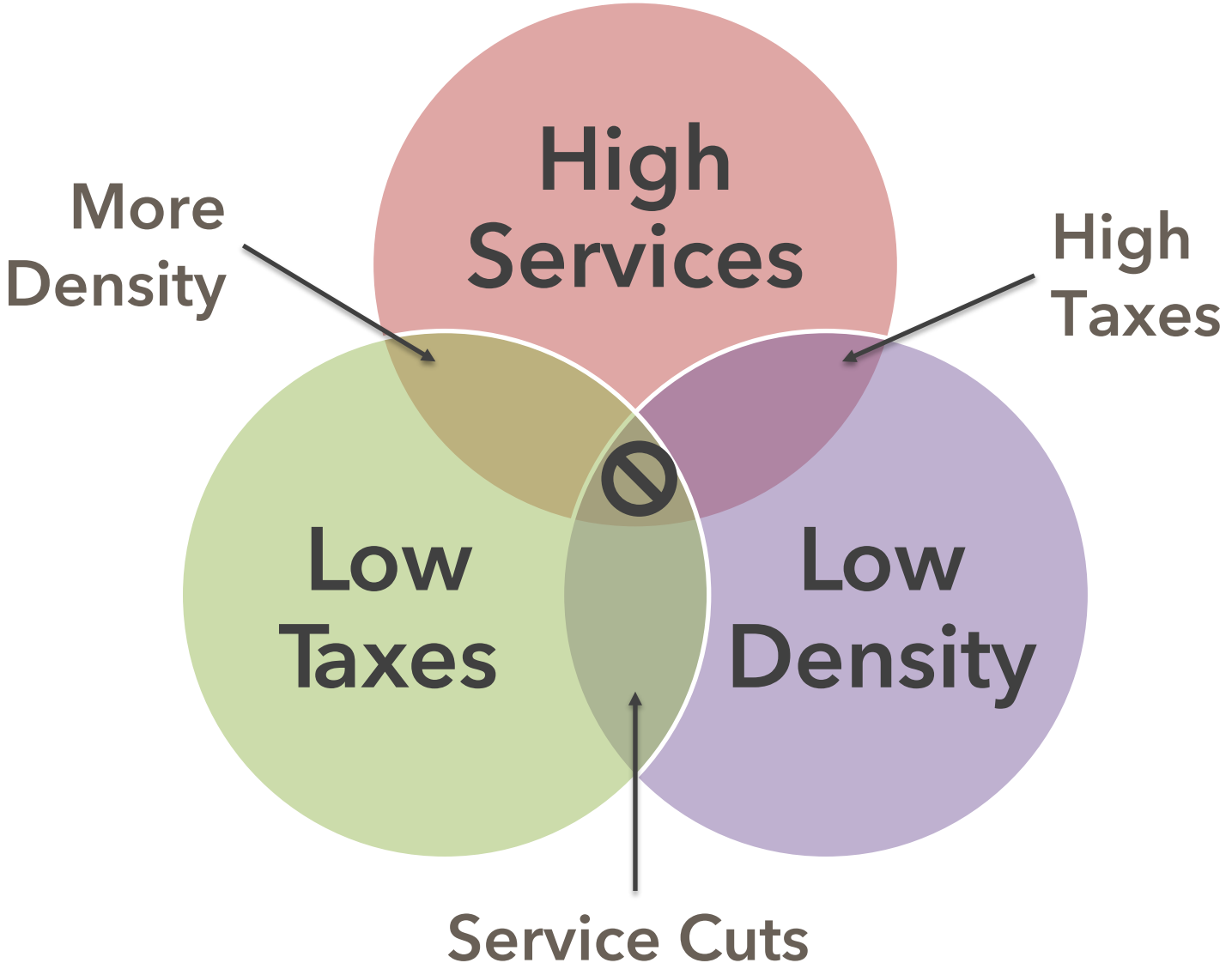
PARKS & RECREATION

Preserve and expand access to parks and natural resources that support the physical and mental well-being of our community.

Public Land Use Workshop

- Provide a fun opportunity for **community members to engage** in the Comp Plan process
- Build the **community's understanding** of what goes into land use planning
- Allow residents to **discuss perspectives and priorities** with their neighbors
- Identify the **primary points of alignment and tension** among the community
- Come away with tangible **City growth scenarios** that can be refined into a single preferred scenario

Tradeoffs & Considerations



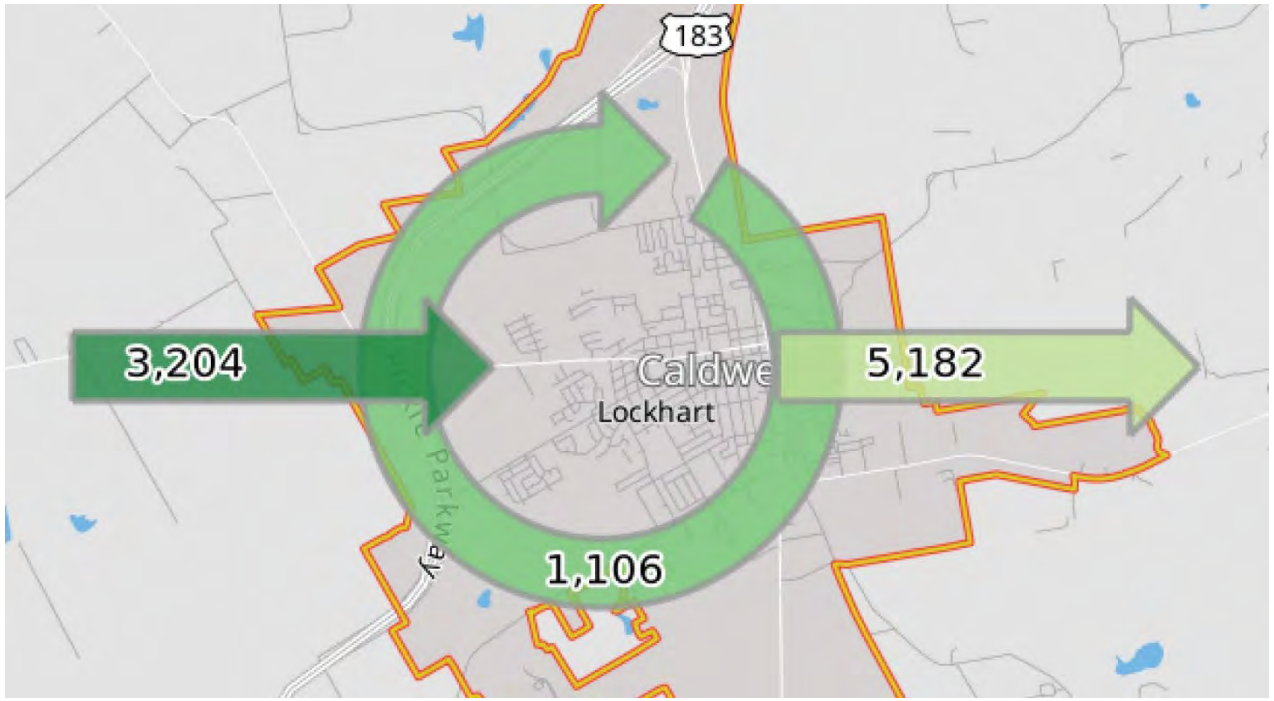
Population Projections

		(2% CAGR)	(2.5% CAGR)	(3.5% CAGR)
Year	TWDB Baseline	Low Growth	Medium Growth	High Growth
2020	14,614	14,379	14,379	14,379
2030	16,563	17,528	18,406	20,283
2040	18,772	21,366	23,562	28,611
2050	21,276	26,046	30,161	40,359
2060	24,114	31,749	38,609	56,930

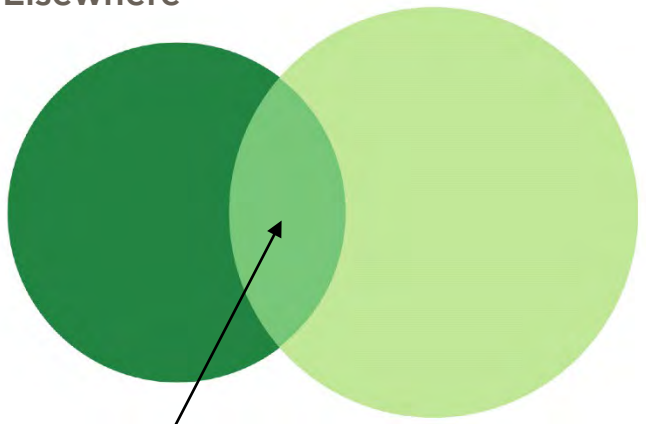
Source: Texas Water Development Board, 2026 RWP Municipal Data, Freese and Nichols

Jan 1, 2023 State Data Center estimates released 11/3: 15,021 (+642 since 2020, 4.5%)

Commute Trends



3204 People
Work in Lockhart,
Live Elsewhere



1106 People
Live and Work
in Lockhart

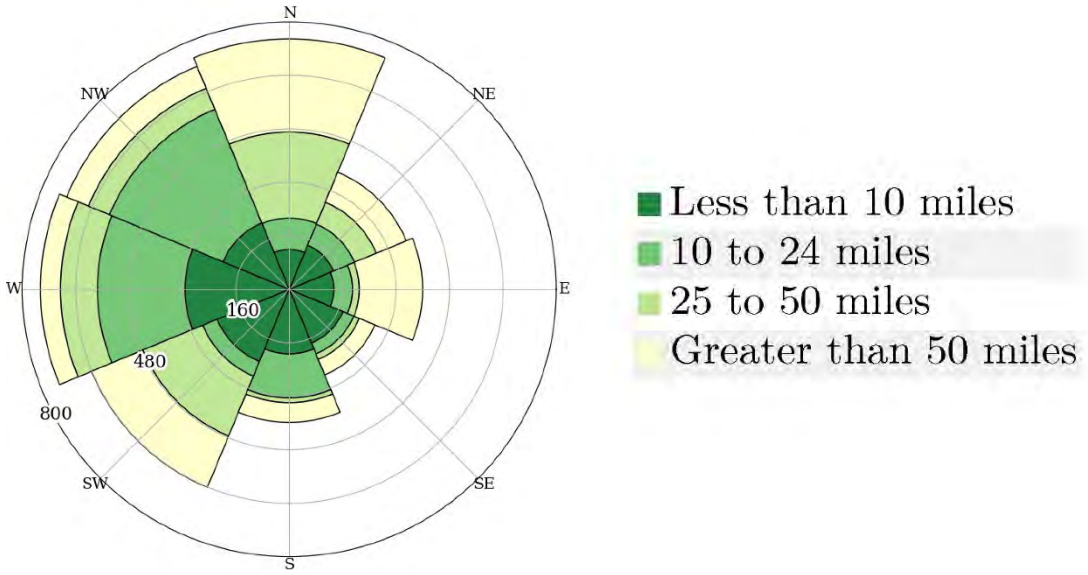
5182 People
Live in Lockhart, Work
Elsewhere

Source: U.S. Census Bureau, OnTheMap Application and LEHD Origin-Destination Employment Statistics (Beginning of Quarter Employment, 2nd Quarter of 2002-2020).

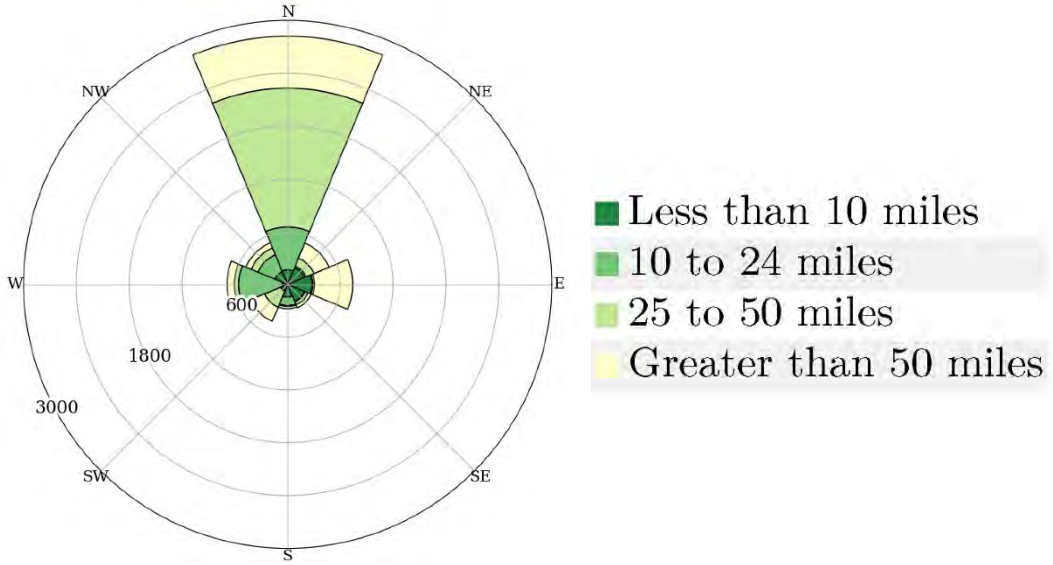
Commute Trends

Average Travel: 30.2 mins

Workers in Lockhart, distance and direction to home



Residents in Lockhart, distance and direction to work

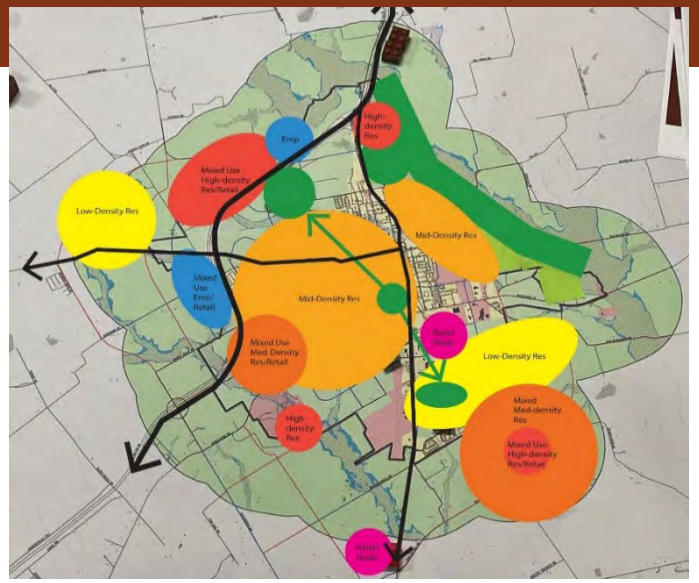


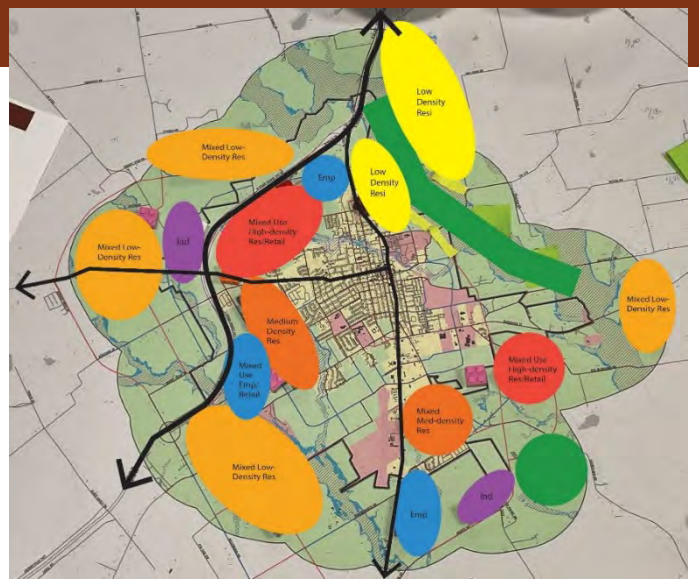
Source: U.S. Census Bureau, 2017-2021 American Community Survey 5-Year Estimates

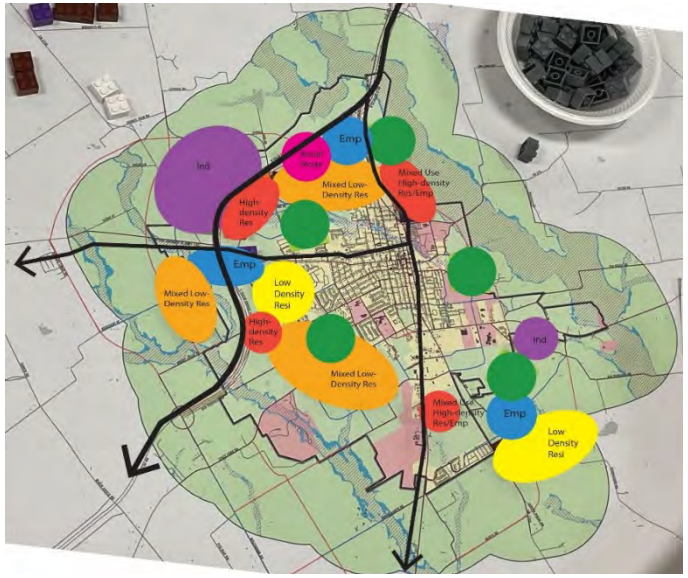
Source: U.S. Census Bureau, OnTheMap Application and LEHD Origin-Destination Employment Statistics (Beginning of Quarter Employment, 2nd Quarter of 2002-2020).

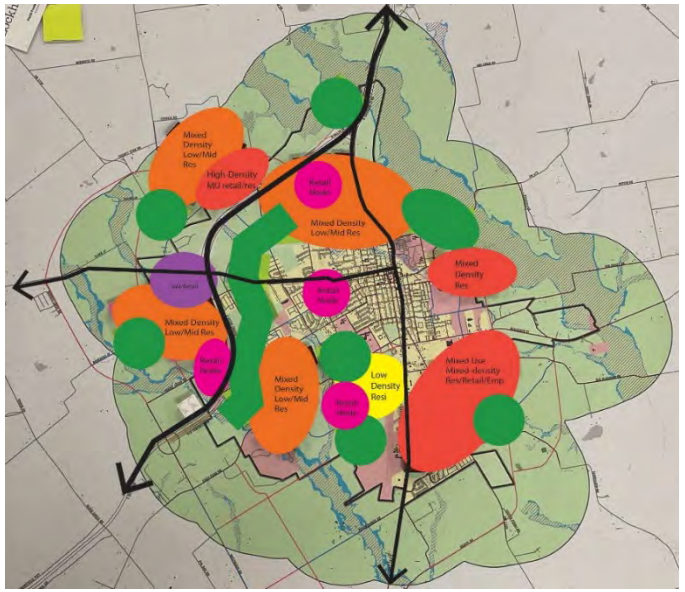
1. How will we house the growing population of Lockhart?
2. How will we balance housing with access to jobs, goods, and services?
3. Where will those uses go?
4. How will we adjust for unforeseen scenarios?

Community Created Scenarios

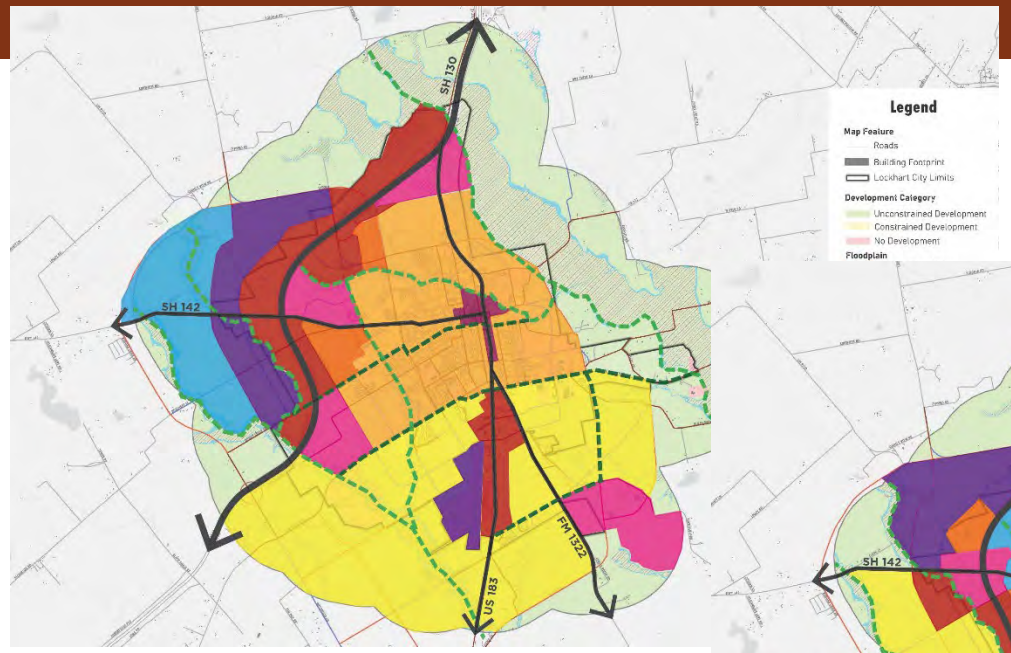




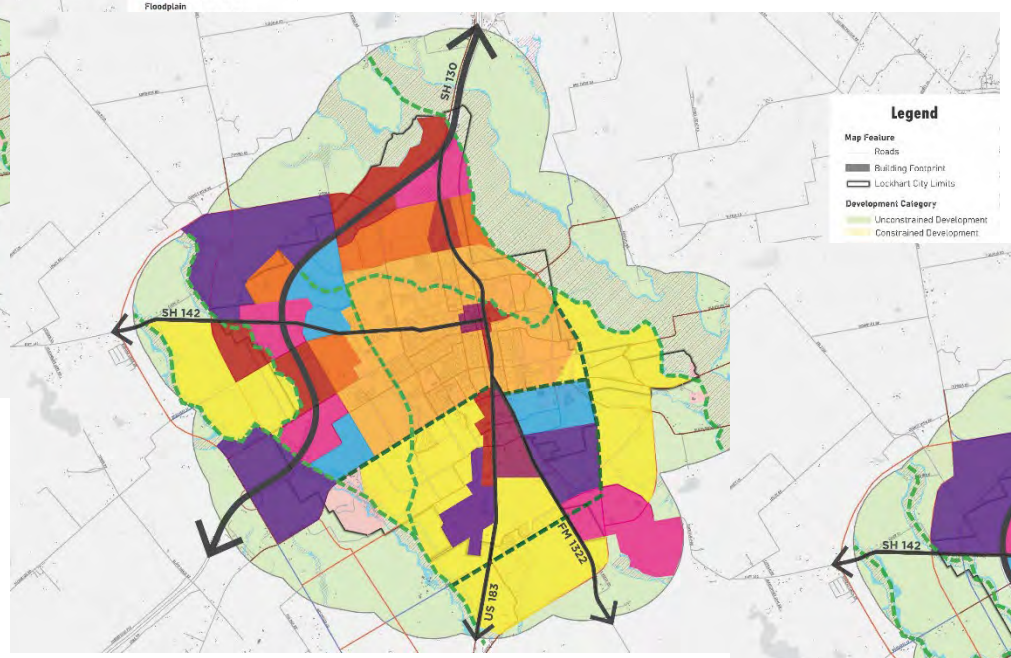




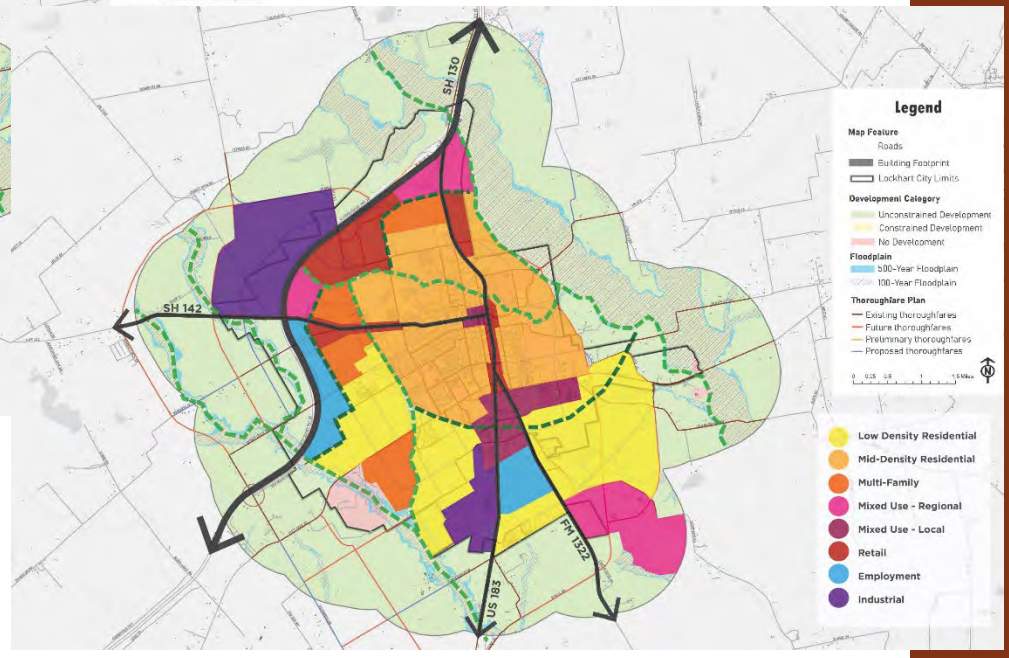
Land Use Alternatives



Corridor Model



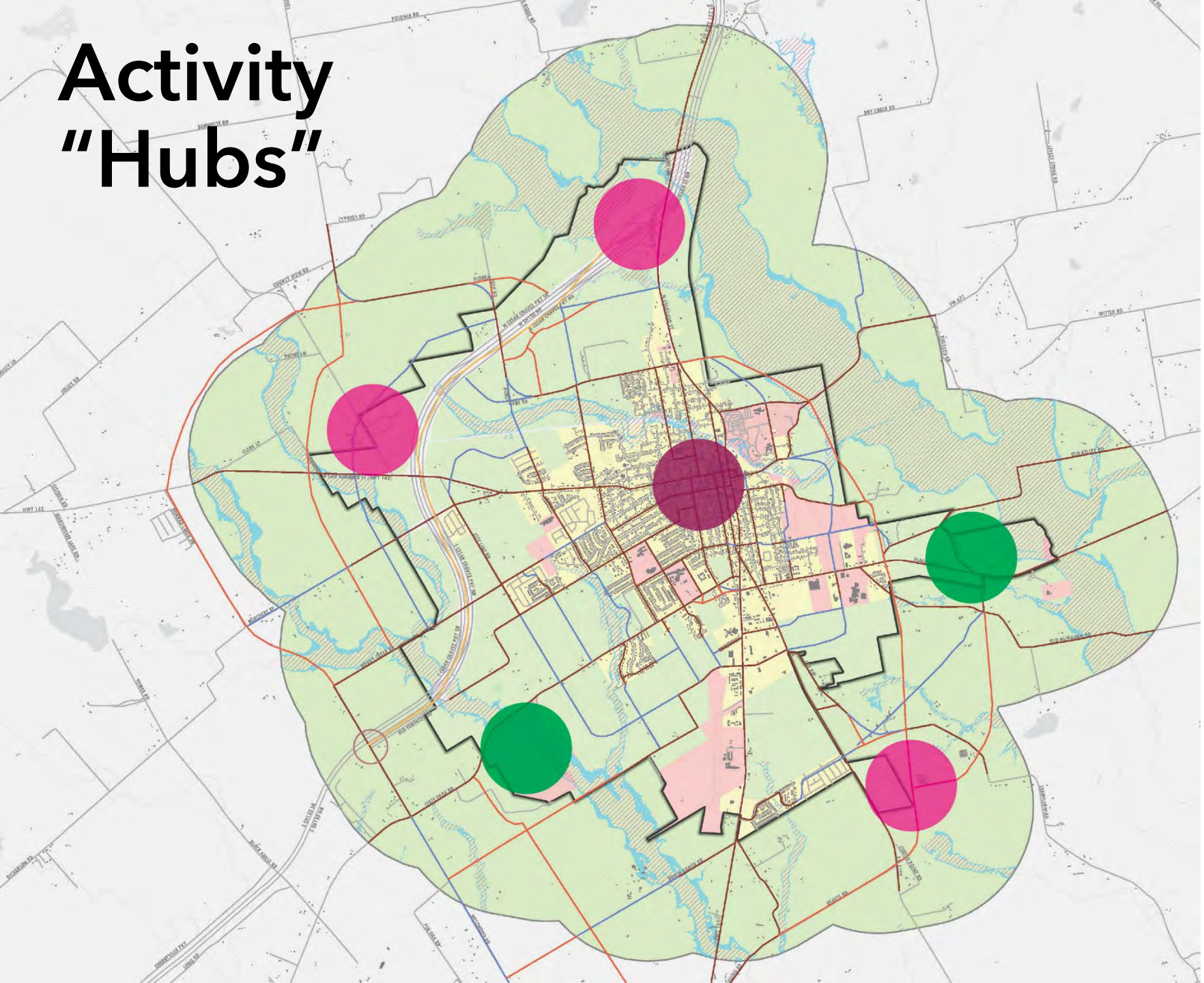
Node Model



Compact Model

"Hub & Spoke Model"

Activity "Hubs"



Mixed-Use Hub

Specialty Hub

Green Hub

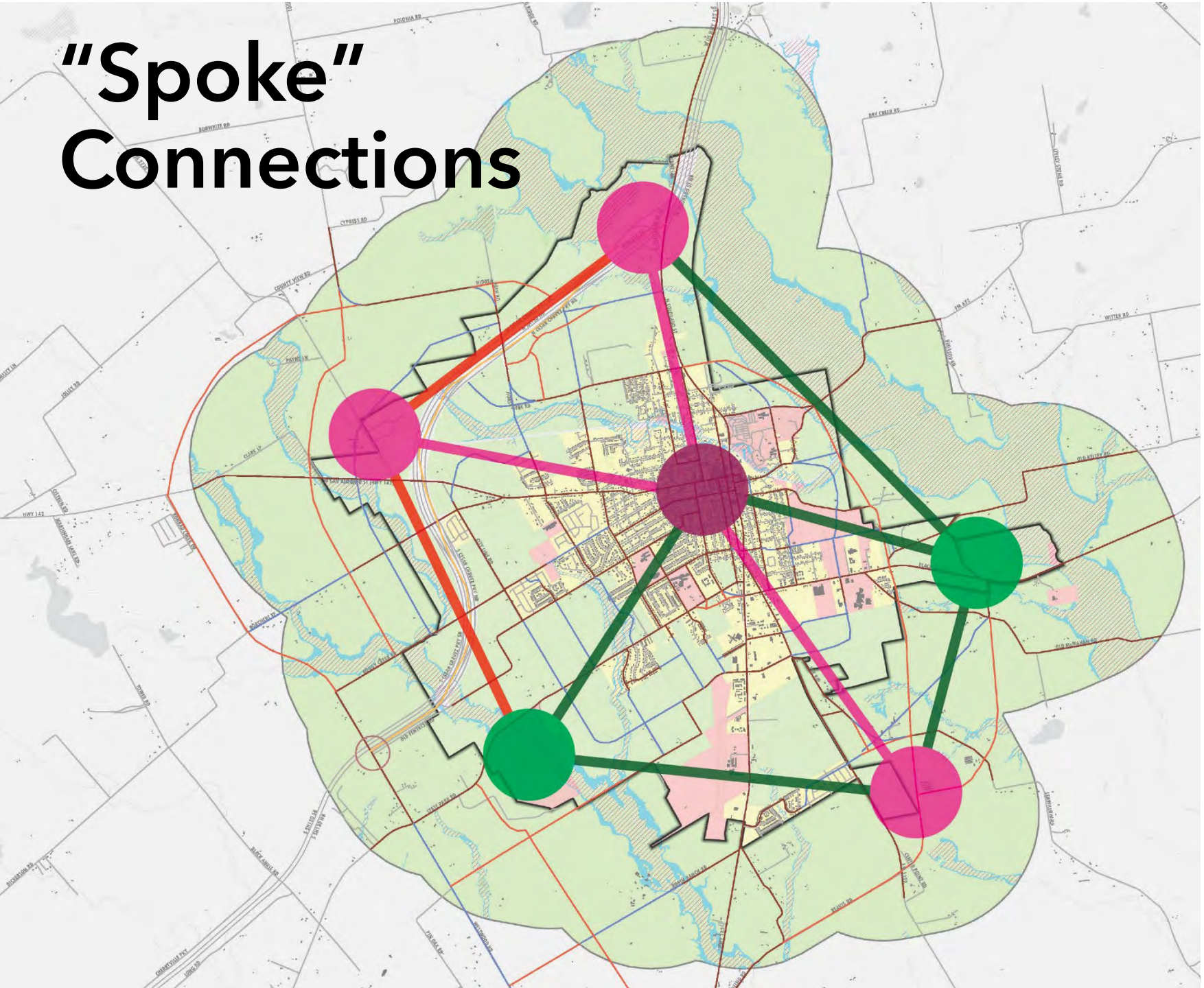
Mixed-Use Hub: A typical mix of residential and commercial uses that creates a hub of activity and commerce, a regional draw that also provides residents with access to goods, services, and jobs. Serves as the cultural and entertainment heart of the City.

Specialty Hub: Historic Downtown Lockhart, provides a unique character and experience that cannot be found elsewhere in the City. A mix of uses similar to what is there today but with the flexibility to adapt and change, maintaining relevance and preventing building vacancies.

Green Hub: A more locally-serving mix of residential and commercial uses focused around a major green asset, providing access to not only goods and services but also high-quality recreational opportunities.

All hubs should also offer parks and civic services.

"Spoke" Connections



- Mixed-Use Hub
- Specialty Hub
- Green Hub
- Regional Spoke
- Local Spoke
- Green Spoke

Regional Spoke: A high-visibility arterial roadway that is lined with regional-scale retail, employment and industrial uses. May allow for some multi-family residential as well.

Local Spoke: Smaller roadways that serve more local travelers and provide connectivity between mixed-use hubs and Downtown. Lined with locally-scaled shops and businesses and include multi-modal infrastructure.

Green Hub: Connectors to the green hubs that could be local roadways with shared use paths or trail corridors, focus is on multi-modal connectivity between destinations and access to major natural assets.

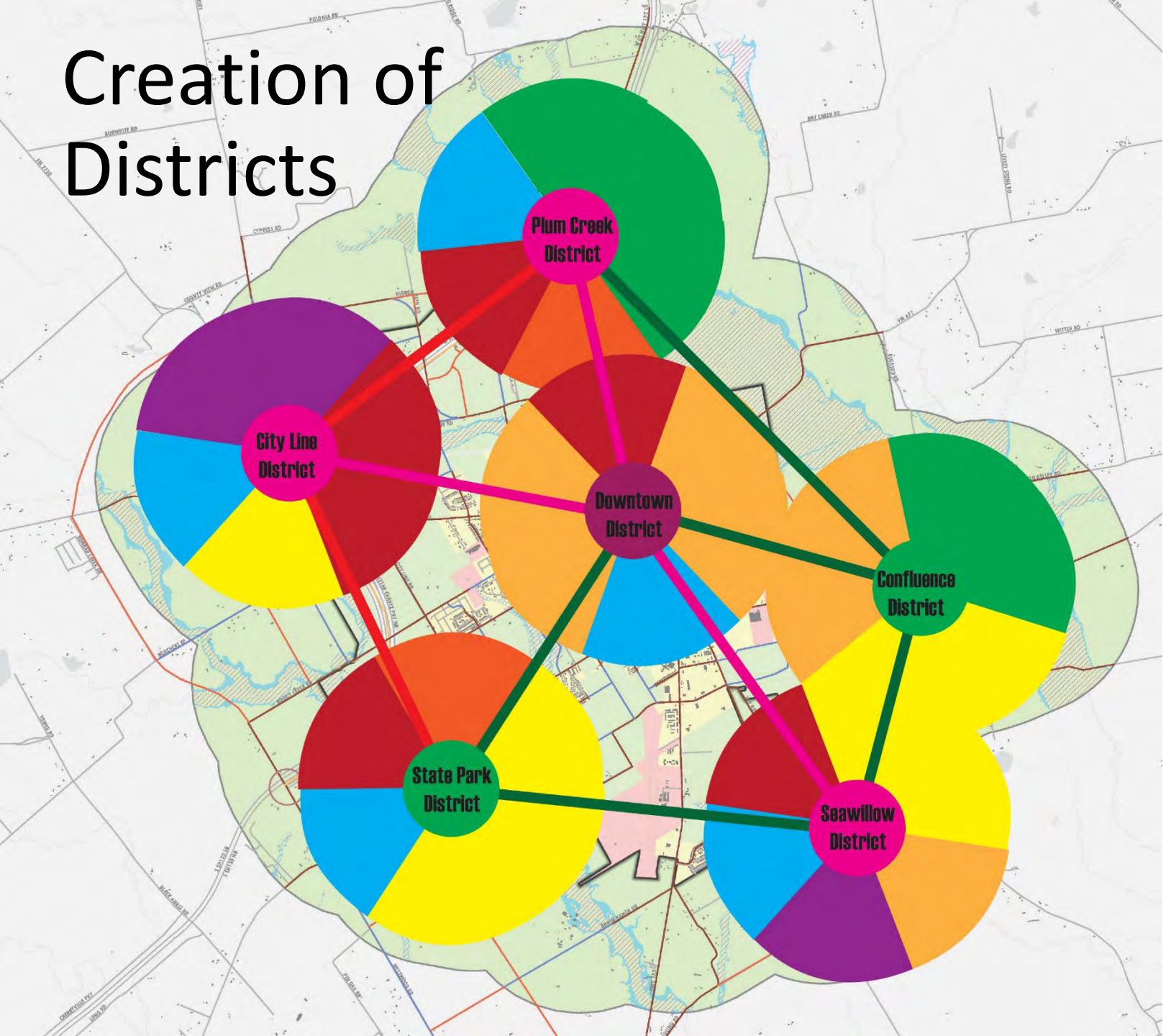
Supporting Uses

- Mixed-Use Hub
- Specialty Hub
- Green Hub
- Regional Spoke
- Local Spoke
- Green Spoke

- Low-density Residential
- Mid-density Infill
- Multi-family
- Retail
- Employment & Light Industrial
- Industrial
- Green Space

Supporting uses fill in the gaps between hubs, a variety of appropriate uses are identified for each hub and shown here. The location of the land use in the “wheel” surrounding the hub indicates the direction from the hub in which that land use is most appropriate.

Creation of Districts



The combination of hubs and supporting uses begin to create districts throughout town, each that will foster a distinct identity and experience.

Downtown District: With a focus on preservation plus adaptability. The historic square and existing neighborhoods remain a similar scale and mix of uses as is there today with some opportunities for smaller-scale, infill and redevelopment projects.

Confluence District: The lowest density district, providing locally-serving goods and services to the eastern neighborhoods with a focus on the access to nature provided by the adjacent natural area.

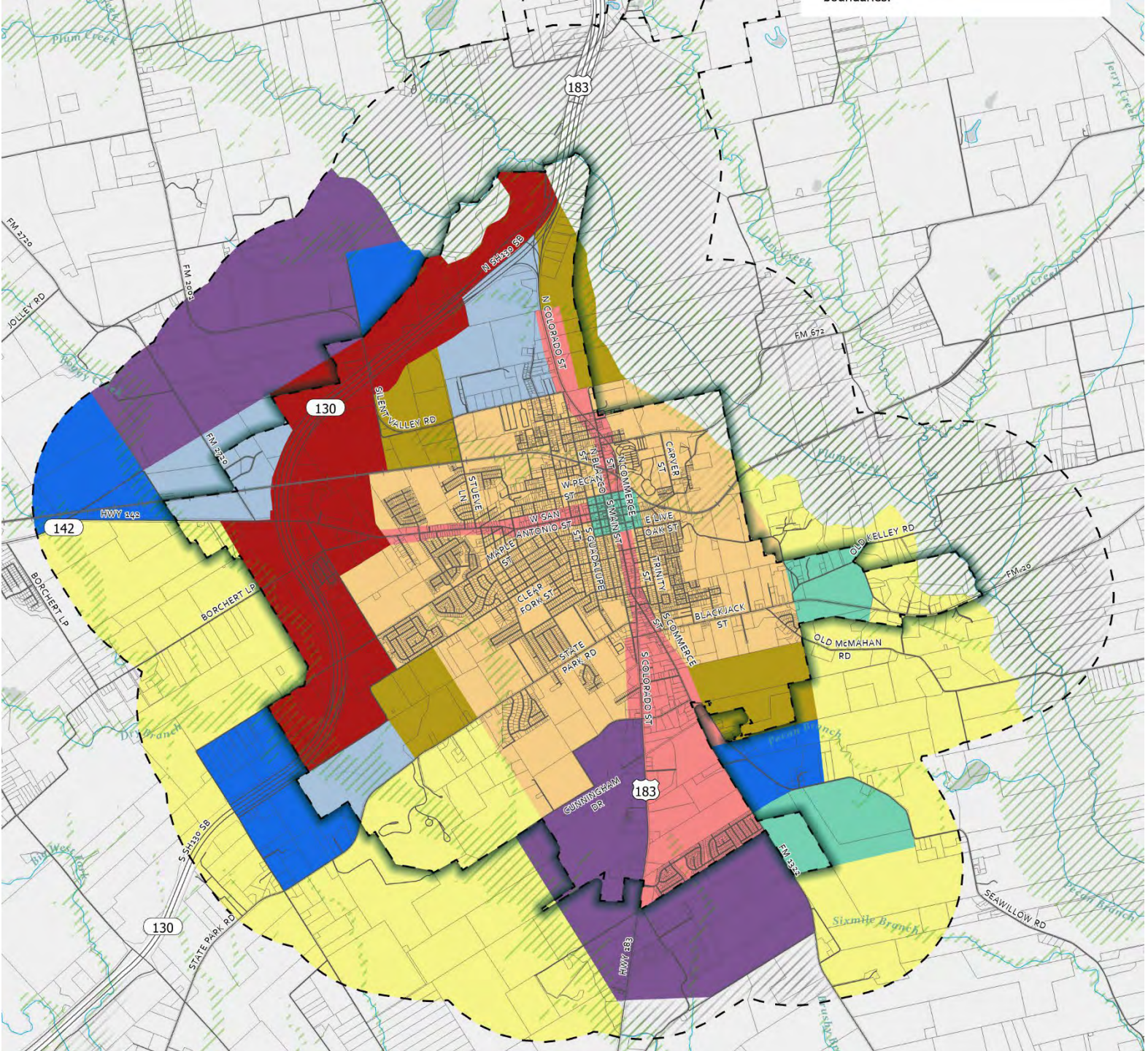
Seawillow District : Anchored by the potential Seawillow mixed-use development, this district provides a mix of low-density housing as well as employment and industrial uses along FM1322.

Plum Creek District: A regional hub serves as the northern gateway along US130. The area offers employment, retail and multi-family uses and has the distinct asset of access to the adjacent natural area.

City Line District: A regional hub that is the western gateway along US142, at it's intersection with US130. The area offers employment, industrial, retail and some residential. Captures traffic going to/from San Marcos.

State Park District: A local hub anchored by the State Park. Retail and employment uses in the western portion create a southern gateway along US130 and residential uses provide residents access to both the park and Downtown.

Future Land Use Plan



Future Land Use

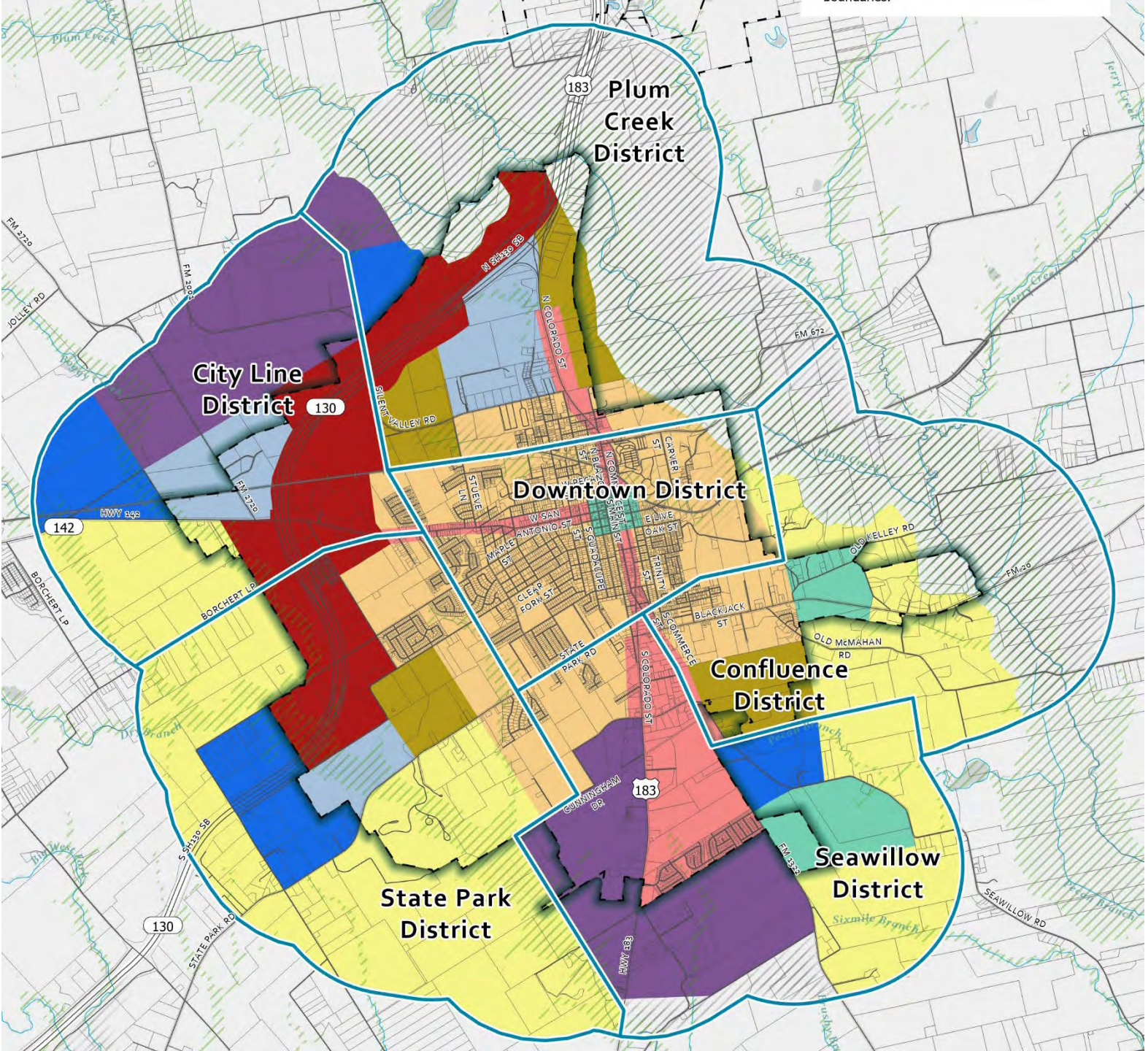
- Low Density Residential
- Mid-Density Infill
- Multi-Family
- Mixed Use - Regional
- Mixed Use - Local
- Regional Corridor
- Local Corridor
- Employment
- Industrial
- Unplanned Area
- 100 Year Floodplain (FEMA)
- Lockhart City Limits
- Lockhart ETJ

Land Use Descriptions

	Land Use Category	Description
	Low-density Residential	Characterized by single-family housing, these are more generally mono-use and auto-oriented neighborhoods with homogenous housing types and further distances to access goods and services. However, they provide a lifestyle that many residents are seeking. Allowances may be made for some variety of missing-middle housing types and appropriate neighborhood-serving commercial uses in select locations.
	Mid-density Infill	A “complete” neighborhood that supports a variety of housing options (such as missing middle) in a traditional neighborhood pattern and provides easy walking or bicycling access to small scale, complimentary commercial uses in select locations.
	Multi-family	Traditional apartment-style uses. May allow for some integrated commercial uses in select locations.
	Mixed Use, Regional and Local	A mix of residential and commercial uses that creates a hub of activity and commerce. Can be regional or local in scale. Regional MU serves as a regional hub or while Local MU focuses on local needs and providing residents with access to goods, services, and jobs.
	Corridors, Regional and Local	Primarily commercial and entertainment uses provide access to goods and services along major vehicular thoroughfares. Can be regional or local in scale. Regional Corridors serves regional retail such as big box stores while Local Corridors focus on neighborhood scale and serving businesses.
	Employment	Traditional office uses as well as “flex” office, light industrial, and tech/R&D type uses. May allow for some integrated retail and entertainment uses in select locations. Is usually the generator of peak traffic due to commuters.
	Industrial	Allows for general industrial activities, including light and heavy industrial, warehouse, and distribution. Must be sufficiently buffered from any adjacent uses.

Land Use Metrics

Land Use Category	Acres in City Limits	% of Land in City	Acres in City + ETJ	% of Land in City + ETJ
Employment	0	0%	1,323.8	8%
Industrial	467	4%	2,445.1	15%
Local Corridor	1,073	10%	31.1	0%
Low Density Residential	797	8%	5,580.3	35%
Mid-Density Infill	3,699	36%	90.4	1%
Mixed Use - Local	352	3%	296.2	2%
Mixed Use - Regional	886	9%	214.9	1%
Multi-Family	931	9%	173.3	1%
Regional Corridor	1,874	18%	44.0	0%
Unplanned	323	3%	5,762.1	36%
TOTALS	**10,403**		**15,961**	



- Low Density Residential
- Mid-Density Infill
- Multi-Family
- Mixed Use - Regional
- Mixed Use - Local
- Regional Corridor
- Local Corridor
- Employment
- Industrial
- Unplanned Area
- 100 Year Floodplain (FEMA)
- Lockhart City Limits
- Lockhart ETJ

Next Steps

- **Drafting Future Land Use Chapter through EOY**
- **Additional recommendations in Q1/Q2 of 2024**
- **Next major public engagement in the Spring of 2024**

www.PlanLockhartTx.com

Or scan the QR Code

Lockhart Comprehensive Plan Update Steering Committee Members, December 1, 2023

Member
Angie Gonzales-Sanchez
Jeffry Michelson
Rick Arnic
Brad Lingvai
Winn Smith
Jonathan Gonzales
Mike Kamerlander
Sally Daniel
Russell Wheeler
Ron Faulstich
Andi St Leger
Donna Blair
Kim Coleman
Mark Estrada
Frank Gomillion
Alternate - Sara Partridge
Alternate - Tim Juarez

City of Lockhart, Texas

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COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discuss awarding an annual fuel bid to Golden West Oil, of New Braunfels, Texas with a profit margin of $0.0445 cents per gallon of gasoline and $0.495 cents per gallon for diesel over the Oil Price Information Services (OPIS) price from Austin, Texas RACK, posted weekly. If approved, the term of the contract will be for one year.

ORIGINATING DEPARTMENT AND CONTACT: Public Works - Sean Kelley

ACTION REQUESTED: Approval of Bid

BACKGROUND/SUMMARY/DISCUSSION: The City uses approximately 45,000 gallons of gasoline and 26,000 gallons of diesel per year. Fuel bis were sought in compliance with State Law. Four bids were received from oil companies interested in delivering Unleaded Gasoline and Diesel to the Public Works Yard. The attached synopsis shows the overall best bid was submitted by Golden West Oil, of New Braunfels, Texas at $0.0445 profit per gallon of gasoline and $0.0495 profit per gallon of diesel. Golden West Oil has previously been the City's fuel distributor and provided the City with exceptional service. The contract for this fuel services is from January 1, 2024 until December 31, 2024, if approved. The price includes delivery to the Public Works Yard.

PROJECT SCHEDULE (if applicable): Contract Period- January 1, 2024 through December 31, 2024.

AMOUNT & SOURCE OF FUNDING:
Funds Required:
Account Number:
Funds Available:
Account Name:

FISCAL NOTE (if applicable): These funds are budgeted line items across multiple departments listed as fuel expense.

PREVIOUS COUNCIL ACTION:

COMMITTEE/BOARD/COMMISSION ACTION:

STAFF RECOMMENDATION/REQUESTED MOTION: Staff recommends approval of the bid submitted by Golden West Oil for fuel supplies.

LIST OF SUPPORTING DOCUMENTS: Golden West Fuel Bid 2024, Fuel Bid Notice, 2024

City of Lockhart, Texas

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Fuel Bid Selection Data

CITY OF LOCKHART
PUBLIC WORKS DEPARTMENT
Annual Fuel Bid Package

Unleaded Plus Gasoline
No. 2 Dyed Diesel

Bid Opening Information:
Date: November 30, 2023
Time: 10:00 am
Place: Lockhart City Hall
PO Box 239
308 W. San Antonio Street
Lockhart, Texas 78644

Bid
2,500 gallon Min. Delivery

Fuel Type	Profit Margin Per Gallon
Unleaded Plus	$0. 0445 per gal. over OPIS
No. 2 Dyed Diesel	$0. 0495 per gal. over OPIS

All deliveries to be made to 705 Wichita Street during normal business hours unless otherwise specified. During the term of the contract, fuel price may increase or decrease based on the Daily Oil Price Information Service (OPIS) Price from Austin, TX, RACK.
The amount designated by the supplier's profit margin per gallon will remain constant for the term of the contract which is for one year from the date of award by the Lockhart City Council.

Golden West Oil Co - TX Enterprise
Supplier Firm (Printed)

Chad Raemsch - Sales Rep
Printed name and title

Chad Raemsch
Signature

11/22/23
Date

Lew White, Mayor

Date

CITY OF LOCKHART
PUBLIC BID FOR FUELS

The City of Lockhart is accepting annual supply bids for approximately 45,000 gallons of unleaded plus gasoline and 26,000 gallons of No. 2 dyed diesel fuel. A minimum of two-thousand five hundred (2,500) gallons would be ordered at any given time. The price of fuels may increase or decrease based on the Daily *average* Oil Price Information Service (OPIS) price published each Thursday from the Austin, Texas, Rack. The amount designated as the supplier's profit margin per gallon must include delivery and must remain the same during the term of the contract. The contract term will be from one year from the date of approval by the City Council. Bid award may be separate for each fuel. Required forms for bid submittal are available on the City's website at www.lockhart-tx.org or the Public Works Office at 705 Wichita Street during normal business hours.

Bids must be received by ***10 am, Thursday, November 30, 2023 at City Hall, 308 W. San Antonio Street, PO Box 239, Lockhart, Texas 78644.*** Bids not received by this time and date will be rejected. Bid envelopes should be externally marked to indicate ***"Fuel Bids"***.

The City of Lockhart reserves the right to reject any and all fuel bids.

Fuel Bids Synopsis-Top Two Companies

2024

Company and Bid Analysis	Volume	Margin		Extension
Arnold Oil Co.		**Austin, TX**		
Gasoline	45,000	$ 0.1598	$	7,191.00
Diesel	26,000	$ 0.1598	$	4,154.80
		Total	**$**	**11,345.80**
Golden West Oil		**New Braunfels, TX**		
Gasoline	45,000	$ 0.0445	$	2,002.50
Diesel	26,000	$ 0.0495	$	1,287.00
		Total	**$**	**3,289.50**
Sun Coast Resources, Inc		**Houston, TX**		
Gasoline	45,000	$ 0.0599	$	2,695.50
Diesel	26,000	$ 0.0599	$	1,557.40
		Total	**$**	**4,252.90**
Schmidt & Sons, Inc.		**Lockhart, TX**		
Gasoline	45,000	$ 0.0575	$	2,587.50
Diesel	26,000	$ 0.0575	$	1,495.00
		Total	**$**	**4,082.50**

Golden West Oil is recommended for the bid award by staff.

City of Lockhart, Texas

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COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discuss Resolution 2023-21 authorizing the filing of a grant application with CAPCOG for a regional solid waste program grant; authorizing the Mayor to act on behalf of the City of Lockhart in all matters related to the application; and pledging that if a grant is received, the City of Lockhart will comply with the requirements of the CAPCOG, the Texas Commission On Environmental Quality and the State of Texas.

ORIGINATING DEPARTMENT AND CONTACT: Public Works - Sean Kelley

ACTION REQUESTED: Resolution

BACKGROUND/SUMMARY/DISCUSSION: The Capital Area Council Of Governments is currently accepting applications for the 2024/2025 Solid Waste Program Grant. This grant opportunity becomes available every two years. Eligible projects include solid waste programing and equipment related to solid waste. During this grant cycle there are $274,000 grant funds available, with a maximum award of $40,000 each. There is also a minimum 10% grant match requirement.

In this year's solid waste grant application, City Staff is seeking to purchase twenty-five new commercial grade trash/recycling receptacles for the Downtown Revitalization Project. As part of the project, staff would work with Keep Lockhart Beatiful to inform the public of the new receptacles and the new availability of recycling downtown.

If awarded the grant, funds will need to be use prior to the end of 2025.

PROJECT SCHEDULE (if applicable): Grant Application Submission Deadline- December 18, 2023
Grant Scoring/Presentation- January 19, 2024

AMOUNT & SOURCE OF FUNDING:
Funds Required:
Account Number:
Funds Available:
Account Name:

FISCAL NOTE (if applicable):

PREVIOUS COUNCIL ACTION:

COMMITTEE/BOARD/COMMISSION ACTION:

City of Lockhart, Texas

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STAFF RECOMMENDATION/REQUESTED MOTION: Staff respectfully recommends approval of Resolution 2023-21, authorizing submission of the Solid Waste Grant.

LIST OF SUPPORTING DOCUMENTS: Resolution 2023-21 CAPCOG Solid Waste Grant, City of Lockhart - Downtown Receptacles

Resolution 2023-21

Resolution of the City of Council of the City of Lockhart, Texas authorizing the filing of a grant application with the CAPCOG for a regional solid waste grants program grant; authorizing the Mayor to act on behalf of the City of Lockhart in all matters related to the application; and pledging that if a grant is received the City of Lockhart will comply with the grant requirements of the CAPCOG, the Texas Commission On Environmental Quality and the State of Texas.

Whereas, the CAPCOG is directed by the Texas Commission on Environmental Quality to administer solid waste grant funds for implementation of the COG's adopted regional solid waste management plan; and

Whereas, the City of Lockhart in the State of Texas is qualified to apply for grant funds under the Request for Applications.

Now, therefore, be it resolved by the City of Lockhart, Texas;

1. That the Mayor is authorized to request grant funding under the CAPCOG Request for Applications of the Regional Solid Waste Grants Program and act on behalf of the City of Lockhart in all matters related to the grant application and any subsequent grant contract and grant project that may result.
2. That if the project is funded, the City of Lockhart will comply with the grant requirements of the CAPCOG, Texas Commission on Environmental Quality and the State of Texas.
3. The grant funds and any grant-funded equipment or facilities will be used only for the purposes for which they are intended under the grant.
4. Activities will comply with and support the adopted regional and local solid waste management plans adopted for the geographical area in which the activities are performed.

Passed and approved by the City of Lockhart, Texas on this the 5th day of December, 2023.

APPROVED:

_____
Lew White, Mayor

ATTEST:

_____
Julie Bowermon
Interim City Secretary

APPROVED AS TO FORM:

_____
Monte Akers
City Attorney

City of Lockhart-Downtown Revitalization Project

Downtown Trash/Recycling Receptacles

City of Lockhart, Texas

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COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discuss Resolution 2023-22 appointing Mayor Lew White as the City of Lockhart's Clean Air Coalition Representative, as required in Article II of the Clean Air Coalition of the Capital Area Council of Governments by-laws.

ORIGINATING DEPARTMENT AND CONTACT: Administration - Steven Lewis

ACTION REQUESTED: Resolution

BACKGROUND/SUMMARY/DISCUSSION: The City Council initially appointed Mayor White in March 2018, and reappointed him in February 2020 and January 2022, as the City's representative to the Capital Area Council of Governments (CAPCOG) Clean Air Coalition (CAC) . Their by-laws indicate that Representatives to the CAC will include elected officials appointed by governing bodies for the general members of the CAC. Each general member's governing body appoints by resolution one elected official to serve on the Coalition and shall provide written notification to the CAPCOG staff liaison. The term of appointment for a member of the CAC shall begin on the date of appointment by the member's governing body, and will terminate December 31st in odd-numbered years. Mayor White's current term ends in December 2023.

If approved, Mayor White's term will continue until December 2025.

PROJECT SCHEDULE (if applicable): N/A

FISCAL NOTE (if applicable): N/A

PREVIOUS COUNCIL ACTION: In March 2018, initial appointment and in February 2020 and January 2022, reappointed Mayor White.

COMMITTEE/BOARD/COMMISSION ACTION: N/A

STAFF RECOMMENDATION/REQUESTED MOTION: None. Discretion of the Council.

LIST OF SUPPORTING DOCUMENTS: Resolution 2023-22, Clean Air Coalition By-laws.

RESOLUTION 2023-22

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF LOCKHART, TEXAS APPOINTING MAYOR LEW WHITE AS THE CITY OF LOCKHART'S CLEAN AIR COALITION REPRESENTATIVE, AS REQUIRED IN ARTICLE II OF THE CLEAN AIR COALITION OF THE CAPITAL AREA COUNCIL OF GOVERNMENTS BY-LAWS; AND ESTABLISHING AN EFFECTIVE DATE.

WHEREAS, The Central Texas Clean Air Coalition, herein after known as the "Clean Air Coalition" members are organizations that support the regional effort toward improvement of air quality in the Austin-Round Rock Metropolitan Statistical Area (MSA); and

WHEREAS, General members shall be local governments or Independent School Districts within the Austin-Round Rock MSA. The governing boards of general members must ratify the current clean air plan, commit to implementing selected emission reduction measures; and

WHEREAS, Representatives to the Clean Air Coalition will include elected officials appointed by governing bodies for the general members of the Clean Air Coalition; and

WHEREAS, Each general member's governing body appoints by resolution one elected official to serve on the Clean Air Coalition and shall provide written notification to the CAPCOG staff liaison.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF LOCKHART, TEXAS:

Section 1: That the City Council of the City of Lockhart appoints Mayor Lew White as the City of Lockhart's Representative to the Clean Air Coalition with a term beginning January 2024 and set to expire on December 31, 2025.

Section 2: That this Resolution shall take effect immediately upon its passage, and it is so resolved.

PASSED AND APPROVED by the City Council of the City of Lockhart this 5th day of December, 2023.

CITY OF LOCKHART

_____
Lew White
Mayor

ATTEST:

_____
Julie Bowermon
City Secretary

APPROVED AS TO FORM:

_____
Brad Bullock
City Attorney

Central Texas Clean Air Coalition
of the
Capital Area Council of Governments

Article I – Name, Purpose, Responsibilities

The Central Texas Clean Air Coalition, herein after known as the "CLEAN AIR COALITION", is a voluntary, unincorporated association which became linked with the Capital Area Council of Governments (CAPCOG) by a resolution that was adopted November 13, 2002.

The purpose of the CLEAN AIR COALITION is:

- To develop, adopt and implement a clean air plan to achieve and maintain compliance with federal air quality standards in Bastrop, Caldwell, Hays, Travis and Williamson Counties;
- To establish and monitor a regional effort toward the improvement of air quality;
- To develop policies and strategies that will provide guidance for each of its independent governing bodies about actions that will achieve clean air in Central Texas;
- To work cooperatively to achieve clean air standards that will protect public health and yet allow local governments and other organizations the flexibility to select measures best-suited to their needs and resources; and
- To provide the CAPCOG Executive Committee with recommendations for administering funding provided by local sources for the purpose of supporting the regional air quality plan or program implementation, assessment, and improvement activities in Central Texas.

Article II – Membership

Members

CLEAN AIR COALITION members are organizations that support the regional effort toward improvement of air quality in the Metropolitan Statistical Area (MSA) for the Austin Urbanized Area, as defined by the Office of Management and Budget (OMB).

Membership Categories

There are two categories of membership for the CLEAN AIR COALITION: general members and supporting members.

General members shall be local governments or Independent School Districts (ISDs) within the MSA for the Austin Urbanized Area. The governing boards of general members must ratify the current clean air plan and commit to implementing selected emission reduction measures.

Supporting members shall act within their individual organizations to support the purpose of the CLEAN AIR COALITION and report their actions to the CLEAN AIR COALITION or CAPCOG liaison upon request.

Supporting members are not required to appoint a representative to the CLEAN AIR COALITION meetings and are not allowed to vote.

While organizations other than local governments or school districts in the MSA may be supporting members, only local governments or ISDs in the MSA may participate in the CLEAN AIR COALITION as general members.

Changes in Membership Categories

Members may change their membership category if they meet eligibility requirements and are endorsed by a majority vote of the CLEAN AIR COALITION.

Representatives

Representatives to the CLEAN AIR COALITION will include elected officials appointed by governing bodies of the general members of the CLEAN AIR COALITION. Each general member's governing body appoints by resolution one elected official to serve on the Coalition and shall provide written notification to the CAPCOG staff liaison.

Terms

1. The term of appointment for a representative shall begin on the date of appointment by the representative's governing body, and will terminate December 31st in odd numbered years.
2. There is no limit to the number of times that a representative may be re-appointed. In the case of a vacancy, the CAPCOG staff liaison shall notify the representative's governing body and that body shall appoint a replacement

Vacancy

A vacancy occurs when:

1. A representative dies;
2. A representative's term expires and the representative is not reappointed;
3. A representative is no longer an elected official;
4. A representative resigns in writing to the Committee Chair with notification to the CAPCOG liaison; or
5. A representative is removed.

Attendance

1. Representatives are expected to attend all meetings; attendance records will be maintained.
2. If within one calendar year a representative misses (and does not send a proxy) two (2) consecutive meetings the member's governing body will be notified in writing. The representative's governing body will have the option of replacing the member, if appropriate.
3. A representative may designate a proxy to attend regular and special meetings in that representative's place. The proxy's attendance will be credited for the representative's annual

attendance but will not be counted toward the quorum. The designated proxy will not be eligible to vote, but may participate in discussion as needed to communicate the support, concerns, or questions of the organization being represented.

4. If a representative is unable to attend a scheduled meeting, notification must be made to the CAPCOG Committee liaison at least two business days prior to the meeting for an absence to be excused.

New Members

CLEAN AIR COALITION membership may be expanded by majority vote of the CLEAN AIR COALITION. If a new member is eligible for more than one membership category, it may choose the membership category under which it wishes to participate.

Article III - Officers

Election

Election of a Chair and up to two (2) Vice-Chairs will occur at the first meeting of the calendar year, with the following representation:

- At least one (1) officer from a local governing bodies in Travis County;
- At least one (1) officer from a local governing body in either Williamson or Hays Counties; and
- Up to one (1) additional officer from a local governing body in any of the MSA counties.

If a city or ISD crosses county boundaries, it will be considered located in the county where the largest number of its residents reside.

Terms

1. Officers serve one-year terms.
2. Officers may serve a maximum of two (2) consecutive terms.
3. An officer may serve one-half of an unexpired term or less without it counting as a full term for the purposes of calculating term limits.

Vacancy

In the event an Officer is unable to fulfill his/her term, the CLEAN AIR COALITION may elect a replacement at the next regular meeting to serve the remainder of the term.

Duties

1. The Chair shall preside at all meetings of the CLEAN AIR COALITION.
2. Vice-Chairs shall perform all the duties of the Chair in the case of absence or disability and such other duties as may arise, from time to time, when required or requested by the CLEAN AIR COALITION.
3. In case the Chair and Vice-Chairs are absent or unable to perform their duties, the CLEAN AIR COALITION may appoint a Chair pro tem.

Other Officers

The CLEAN AIR COALITION may elect other Officers from time to time to carry out its responsibilities. This may be done by a simple majority vote of the CLEAN AIR COALITION members at any regularly scheduled meeting where a quorum is present.

Article IV - Meetings

Regular Meetings

1. The CLEAN AIR COALITION shall meet on a day, time and place specified by the Chair of the CLEAN AIR COALITION.
2. Written notice, including an agenda, of each regular meeting shall be prepared by the CAPCOG liaison and mailed, or electronically transmitted, or hand-delivered to each CLEAN AIR COALITION representative at least five (5) business days before the meeting date.
3. The Chair has the discretion to allow meetings to be conducted via teleconference or video conference.

Special Meetings

1. The CLEAN AIR COALITION shall meet specially, if called by the CLEAN AIR COALITION Chair or requested in writing by at least one-third of the representatives, excluding vacancies.
2. A request by the membership for a special meeting must be in writing, addressed to the Chair, and describing the purpose or purposes of the meeting. Only business reasonably related to the purpose or purposes described in the request may be conducted at a special meeting.
3. Notice of any special meeting shall be given at least 72 hours prior to the special meeting.

Quorum and Action

1. Appointed representatives from jurisdictions located in three Counties constitute a quorum for conducting CLEAN AIR COALITION business.
2. A majority vote of the appointed representatives present at an established quorum meeting is necessary for action by the CLEAN AIR COALITION for the entire meeting.

Open Meetings and Records

1. All meetings of the CLEAN AIR COALITION shall be open to the public. It is the intention of the CLEAN AIR COALITION that meetings be open to the public.
2. Minutes or meeting notes of the CLEAN AIR COALITION meetings, documents distributed and other records are the property of CAPCOG and will be maintained in accordance with CAPCOG's Records Retention Schedule. These materials are available for public view, at the CAPCOG offices, upon receipt of a written request by the interested party.
3. Except where these bylaws require otherwise, *Robert's Rules of Order* shall govern the conduct of CLEAN AIR COALITION meetings.

Professional Conduct

CLEAN AIR COALITION representatives should maintain objectivity and professionalism when carrying out business of the CLEAN AIR COALITION. Committee members will not discriminate based on race, color, religion, sex, sexual orientation, gender identity, national origin, disability, or age. In the event that a Committee member acts in a manner which brings the work of the Committee into question or

controversy, it shall be the responsibility of the CAPCOG Executive Director to address the incident and if appropriate, to recommend removal from the committee.

Sub-Committees:
The CLEAN AIR COALITION may create ad hoc committees or technical sub-committees as deemed appropriate.

Article V – Amendments by the Clean Air Coalition

Authority of the CLEAN AIR COALITION
CLEAN AIR COALITION may amend these bylaws at a regular or specially called meeting. The written text of a proposed amendment must be included with the notice of the meeting at which the amendment will be considered.

Effective Date
An Amendment to the bylaws takes effect when approved by the CLEAN AIR COALITION unless the amendment specifies a later effective date. Copies of amended bylaws will be distributed to CLEAN AIR COALITION representatives by the CAPCOG liaison.

Bylaws History
Adopted January 9, 2002
Amended October 15, 2003
Amended June 26, 2009
Amended May 8, 2013
Amended February 10, 2016
Amended May 8, 2019

City of Lockhart, Texas

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COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discussion of proposal from Councilmember Lairsen for creation of an animal shelter advisory board.

ORIGINATING DEPARTMENT AND CONTACT: Administration - Steven Lewis

ACTION REQUESTED: Other

BACKGROUND/SUMMARY/DISCUSSION: City Manager Steve Lewis received the below request from Councilmember Lairsen for a discussion item to be placed on the City Council Agenda. Councilmember Lairsen will present this item.

From: *John Lairsen <jlairsen@lockhart-tx.org>*
Sent: *Thursday, November 30, 2023 2:37 PM*
To: *Steven Lewis <slewis@lockhart-tx.org>; Lew White <lwhite@lockhart-tx.org>*
Subject: *Animal Shelter Advisory Committee*

Good afternoon Steve,
I would like to request that a discussion of creating an Animal Shelter Advisory Committee be added to our next agenda. The goal of creating an Animal Shelter Advisory Committee is to provide advice and recommendations to the city council related to the Animal Shelter and general animal control throughout the community. Animal shelters are ambassadors for healthy animals, helping to stabilize the pet population and increasing the wellbeing of the animals and our citizens. My vision is to create a cohesive organization between the city, county, local animal advocate groups and our citizens to collaborate and identify solutions for any challenges the shelter and our community may be facing regarding animal welfare.
Thank you,
John Lairsen

PROJECT SCHEDULE (if applicable): N/A

FISCAL NOTE (if applicable):

PREVIOUS COUNCIL ACTION: N/A

COMMITTEE/BOARD/COMMISSION ACTION: N/A

STAFF RECOMMENDATION/REQUESTED MOTION: None. Discretion of the Council.

City of Lockhart, Texas

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LIST OF SUPPORTING DOCUMENTS:

City of Lockhart, Texas

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COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discussion on updates related to the Fire Station No. 1 Condition Report and construction project.

ORIGINATING DEPARTMENT AND CONTACT: Fire - Randy Jenkins, Joseph Resendez

ACTION REQUESTED: Other

BACKGROUND/SUMMARY/DISCUSSION: The City's architects prepared a condition report in 2021. The recommendations in the report are intended not to alter the historic aspects of the building, which was built in 1912 with additions in 1950, and limited to primarily inside the walls. Highlights of the report include:

Life Safety Upgrades
Automatic fire sprinkler suppression system throughout the building, fire/smoke sensing and alarm system, upgrades to hazardous electrical panels and switchgear, new air scrubbers for noxious gases in apparatus bays below sleeping areas, enhanced fire/smoke barrier between apparatus bays and sleeping area above, and enhanced emergency exiting from second floor.

Enhanced Living and Working Quarters for Firefighters
Restroom on first floor renovated including exhaust air vent and reduced trip hazard, restroom on second floor completely renovated with new shower, finishes, and removal of existing furnace system, kitchen renovation to replace cabinets, appliances, and reorganize, relocation of furnace and ductwork from bathroom, remodel one bunk room sleeping quarters into three separate sleeping quarters, a new drop ceiling and LED lights throughout the remodel area and new floor finishes.

Exterior Upgrades
Repaint wood trim, touch up some brick masonry as needed.

Recent Updates
An Asbestos Survey Report is underway. The recent adoption of the 2018 International Existing Building Code (IEBC) and additional restroom, window, garage door, and signage recommendations are considerations for a revised Scope of Work.

The Architect has provided a proposal to include these updates to the Current Drawing and Construction Documentation and Construction Phase Services. City staff will present this proposal for City Council consideration at the December 19th, 2023 City Council Meeting.

Fire Station No. 1 is located within the Lockhart Historical District. The Lockhart Historical Preservation Commission (LHPC) will review any proposed changes to the exterior of the building, as well as any interior work that impacts load-bearing walls.

City of Lockhart, Texas

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PROJECT SCHEDULE (if applicable):

AMOUNT & SOURCE OF FUNDING:
Funds Required:
Account Number:
Funds Available:
Account Name:

FISCAL NOTE (if applicable): The potential total construction cost, at the current scope is $594,530. Additional Architect and Engineering fees of $41,750 are also anticipated for updates to the Current Drawing and Construction Documentation and Construction Phase Services. Preliminary funding sources are under review.

PREVIOUS COUNCIL ACTION: City Council received the initial Fire Station No. 1 Condition Report at the May 4, 2021 City Council Meeting.

COMMITTEE/BOARD/COMMISSION ACTION: N/A

STAFF RECOMMENDATION/REQUESTED MOTION: N/A

LIST OF SUPPORTING DOCUMENTS:

City of Lockhart, Texas

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COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discuss rescheduling City Council meetings in 2024 due to conflicts with a city holiday or event.

ORIGINATING DEPARTMENT AND CONTACT: Administration - Julie Bowermon

ACTION REQUESTED: Other

BACKGROUND/SUMMARY/DISCUSSION:

Annually reviewing council meeting dates for conflicts is important to provide Development Services with an accurate Council meeting schedule when publishing public notice information about public hearings, such as zoning change applications.

Attached is a calendar that reflects the meeting conflicts in 2024 as listed below:

Tuesday:

- October 1 – National Night Out

- November 5 - Election Day - The City of Lockhart is not scheduled to hold an Election on November 5, 2024 therefore it is not listed as a date conflict. *(History: In 2021 the City Council did not have an election scheduled and did hold a City Council meeting on election day.)*

The 2024 TML Annual Conference will be held on October 9-11 in Houston.

PROJECT SCHEDULE (if applicable): N/A

FISCAL NOTE (if applicable): N/A

PREVIOUS COUNCIL ACTION: N/A

COMMITTEE/BOARD/COMMISSION ACTION: N/A

STAFF RECOMMENDATION/REQUESTED MOTION: None. Discretion of the Council.

LIST OF SUPPORTING DOCUMENTS: 2024 Council meeting calendar

X = HOLIDAYS

O = COUNCIL MEETINGS

□ = TML ANNUAL CONF

2024

⊗ = COUNCIL MEETING CONFLICT
- OCT 1st: NATIONAL NIGHT OUT

January

S	M	T	W	T	F	S
	X	O	3	4	5	6
7	8	9	10	11	12	13
14	X	O	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February

S	M	T	W	T	F	S
				1	2	3
4	5	O	7	8	9	10
11	12	13	14	15	16	17
18	X	O	21	22	23	24
25	26	27	28	29		

March

S	M	T	W	T	F	S
					1	2
3	4	O	6	7	8	9
10	11	12	13	14	15	16
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OCT 1st - NATIONAL NIGHT OUT

October

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TML CONF OCT 9-11 IN HOUSTON

November

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NOV 5 = ELECTION DAY (NO CITY ELECTION)

December

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City of Lockhart, Texas

Council Agenda Item
Cover Sheet

COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discussion regarding the selection of Mayor Pro-Tem of the Lockhart City Council as required by Section 3.05 of the City Charter.

ORIGINATING DEPARTMENT AND CONTACT: Administration - Julie Bowermon

ACTION REQUESTED: Other

BACKGROUND/SUMMARY/DISCUSSION:
Section 3.05 of the Lockhart City Charter requires that *after an election, the Council elect one of its number Mayor Pro-Tem and he/she shall perform all the duties of the Mayor in the absence or disability of the Mayor*. The Mayor Pro-Tem selected on December 5, 2023 would serve until December 2025.

The City of Lockhart is not scheduled to hold an election for Councilmembers in 2024.

PROJECT SCHEDULE (if applicable): N/A

AMOUNT & SOURCE OF FUNDING:
Funds Required: N/A
Account Number: N/A
Funds Available: N/A
Account Name: N/A

FISCAL NOTE (if applicable): N/A

PREVIOUS COUNCIL ACTION: N/A

COMMITTEE/BOARD/COMMISSION ACTION: N/A

STAFF RECOMMENDATION/REQUESTED MOTION: None. Discretion of the Council.

LIST OF SUPPORTING DOCUMENTS: City Charter - Mayor Pro-Tem provisions

Sec. 3.05. Mayor pro tem.

The city council, at its first meeting after election of councilmembers, shall elect one of its number mayor pro tem, and s/he shall perform all the duties of the mayor in the absence or disability of the mayor.

(Ord. No. 07-59, Exh. B, 11-15-07)

City of Lockhart, Texas

Council Agenda Item
Cover Sheet

COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discuss awarding an annual fuel bid to Golden West Oil, of New Braunfels, Texas with a profit margin of $0.0445 cents per gallon of gasoline and $0.495 cents per gallon for diesel over the Oil Price Information Services (OPIS) price from Austin, Texas RACK, posted weekly. If approved, the term of the contract will be for one year.

ORIGINATING DEPARTMENT AND CONTACT: Public Works - Sean Kelley

ACTION REQUESTED: Approval of Bid

BACKGROUND/SUMMARY/DISCUSSION: The City uses approximately 45,000 gallons of gasoline and 26,000 gallons of diesel per year. Fuel bis were sought in compliance with State Law. Four bids were received from oil companies interested in delivering Unleaded Gasoline and Diesel to the Public Works Yard. The attached synopsis shows the overall best bid was submitted by Golden West Oil, of New Braunfels, Texas at $0.0445 profit per gallon of gasoline and $0.0495 profit per gallon of diesel. Golden West Oil has previously been the City's fuel distributor and provided the City with exceptional service. The contract for this fuel services is from January 1, 2024 until December 31, 2024, if approved. The price includes delivery to the Public Works Yard.

PROJECT SCHEDULE (if applicable): Contract Period- January 1, 2024 through December 31, 2024.

AMOUNT & SOURCE OF FUNDING:
Funds Required:
Account Number:
Funds Available:
Account Name:

FISCAL NOTE (if applicable): These funds are budgeted line items across multiple departments listed as fuel expense.

PREVIOUS COUNCIL ACTION:

COMMITTEE/BOARD/COMMISSION ACTION:

STAFF RECOMMENDATION/REQUESTED MOTION: Staff recommends approval of the bid submitted by Golden West Oil for fuel supplies.

LIST OF SUPPORTING DOCUMENTS: Golden West Fuel Bid 2024, Fuel Bid Notice, 2024

City of Lockhart, Texas

Council Agenda Item
Cover Sheet

Fuel Bid Selection Data

CITY OF LOCKHART
PUBLIC WORKS DEPARTMENT
Annual Fuel Bid Package

Unleaded Plus Gasoline
No. 2 Dyed Diesel

Bid Opening Information:
Date: November 30, 2023
Time: 10:00 am
Place: Lockhart City Hall
PO Box 239
308 W. San Antonio Street
Lockhart, Texas 78644

Bid
2,500 gallon Min. Delivery

Fuel Type	Profit Margin Per Gallon
Unleaded Plus	$0. 0445 per gal. over OPIS
No. 2 Dyed Diesel	$0. 0495 per gal. over OPIS

All deliveries to be made to 705 Wichita Street during normal business hours unless otherwise specified. During the term of the contract, fuel price may increase or decrease based on the Daily Oil Price Information Service (OPIS) Price from Austin, TX, RACK.
The amount designated by the supplier's profit margin per gallon will remain constant for the term of the contract which is for one year from the date of award by the Lockhart City Council.

Golden West Oil Co - TX Enterprise
Supplier Firm (Printed)

Chad Raemsch - Sales Rep
Printed name and title

Chad Raemsch
Signature

11/22/23
Date

Lew White, Mayor

Date

CITY OF LOCKHART
PUBLIC BID FOR FUELS

The City of Lockhart is accepting annual supply bids for approximately 45,000 gallons of unleaded plus gasoline and 26,000 gallons of No. 2 dyed diesel fuel. A minimum of two-thousand five hundred (2,500) gallons would be ordered at any given time. The price of fuels may increase or decrease based on the Daily *average* Oil Price Information Service (OPIS) price published each Thursday from the Austin, Texas, Rack. The amount designated as the supplier's profit margin per gallon must include delivery and must remain the same during the term of the contract. The contract term will be from one year from the date of approval by the City Council. Bid award may be separate for each fuel. Required forms for bid submittal are available on the City's website at www.lockhart-tx.org or the Public Works Office at 705 Wichita Street during normal business hours.

Bids must be received by ***10 am, Thursday, November 30, 2023 at City Hall, 308 W. San Antonio Street, PO Box 239, Lockhart, Texas 78644.*** Bids not received by this time and date will be rejected. Bid envelopes should be externally marked to indicate ***"Fuel Bids"***.

The City of Lockhart reserves the right to reject any and all fuel bids.

Fuel Bids Synopsis-Top Two Companies
2024

Company and Bid Analysis	Volume	Margin	Extension
Arnold Oil Co.		**Austin, TX**	
Gasoline	45,000	$ 0.1598	$ 7,191.00
Diesel	26,000	$ 0.1598	$ 4,154.80
		Total	**$ 11,345.80**
Golden West Oil		**New Braunfels, TX**	
Gasoline	45,000	$ 0.0445	$ 2,002.50
Diesel	26,000	$ 0.0495	$ 1,287.00
		Total	**$ 3,289.50**
Sun Coast Resources, Inc		**Houston, TX**	
Gasoline	45,000	$ 0.0599	$ 2,695.50
Diesel	26,000	$ 0.0599	$ 1,557.40
		Total	**$ 4,252.90**
Schmidt & Sons, Inc.		**Lockhart, TX**	
Gasoline	45,000	$ 0.0575	$ 2,587.50
Diesel	26,000	$ 0.0575	$ 1,495.00
		Total	**$ 4,082.50**

Golden West Oil is recommended for the bid award by staff.

City of Lockhart, Texas

Council Agenda Item
Cover Sheet

COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discuss Resolution 2023-21 authorizing the filing of a grant application with CAPCOG for a regional solid waste program grant; authorizing the Mayor to act on behalf of the City of Lockhart in all matters related to the application; and pledging that if a grant is received, the City of Lockhart will comply with the requirements of the CAPCOG, the Texas Commission On Environmental Quality and the State of Texas.

ORIGINATING DEPARTMENT AND CONTACT: Public Works - Sean Kelley

ACTION REQUESTED: Resolution

BACKGROUND/SUMMARY/DISCUSSION: The Capital Area Council Of Governments is currently accepting applications for the 2024/2025 Solid Waste Program Grant. This grant opportunity becomes available every two years. Eligible projects include solid waste programing and equipment related to solid waste. During this grant cycle there are $274,000 grant funds available, with a maximum award of $40,000 each. There is also a minimum 10% grant match requirement.

In this year's solid waste grant application, City Staff is seeking to purchase twenty-five new commercial grade trash/recycling receptacles for the Downtown Revitalization Project. As part of the project, staff would work with Keep Lockhart Beatiful to inform the public of the new receptacles and the new availability of recycling downtown.

If awarded the grant, funds will need to be use prior to the end of 2025.

PROJECT SCHEDULE (if applicable): Grant Application Submission Deadline- December 18, 2023
Grant Scoring/Presentation- January 19, 2024

AMOUNT & SOURCE OF FUNDING:
Funds Required:
Account Number:
Funds Available:
Account Name:

FISCAL NOTE (if applicable):

PREVIOUS COUNCIL ACTION:

COMMITTEE/BOARD/COMMISSION ACTION:

City of Lockhart, Texas

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Cover Sheet

STAFF RECOMMENDATION/REQUESTED MOTION: Staff respectfully recommends approval of Resolution 2023-21, authorizing submission of the Solid Waste Grant.

LIST OF SUPPORTING DOCUMENTS: Resolution 2023-21 CAPCOG Solid Waste Grant, City of Lockhart - Downtown Receptacles

Resolution 2023-21

Resolution of the City of Council of the City of Lockhart, Texas authorizing the filing of a grant application with the CAPCOG for a regional solid waste grants program grant; authorizing the Mayor to act on behalf of the City of Lockhart in all matters related to the application; and pledging that if a grant is received the City of Lockhart will comply with the grant requirements of the CAPCOG, the Texas Commission On Environmental Quality and the State of Texas.

Whereas, the CAPCOG is directed by the Texas Commission on Environmental Quality to administer solid waste grant funds for implementation of the COG's adopted regional solid waste management plan; and

Whereas, the City of Lockhart in the State of Texas is qualified to apply for grant funds under the Request for Applications.

Now, therefore, be it resolved by the City of Lockhart, Texas;

1. That the Mayor is authorized to request grant funding under the CAPCOG Request for Applications of the Regional Solid Waste Grants Program and act on behalf of the City of Lockhart in all matters related to the grant application and any subsequent grant contract and grant project that may result.
2. That if the project is funded, the City of Lockhart will comply with the grant requirements of the CAPCOG, Texas Commission on Environmental Quality and the State of Texas.
3. The grant funds and any grant-funded equipment or facilities will be used only for the purposes for which they are intended under the grant.
4. Activities will comply with and support the adopted regional and local solid waste management plans adopted for the geographical area in which the activities are performed.

Passed and approved by the City of Lockhart, Texas on this the 5th day of December, 2023.

APPROVED:

_____
Lew White, Mayor

ATTEST:

_____
Julie Bowermon
Interim City Secretary

APPROVED AS TO FORM:

_____
Monte Akers
City Attorney

City of Lockhart-Downtown Revitalization Project

Downtown Trash/Recycling Receptacles

City of Lockhart, Texas

Council Agenda Item
Cover Sheet

COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discuss Resolution 2023-22 appointing Mayor Lew White as the City of Lockhart's Clean Air Coalition Representative, as required in Article II of the Clean Air Coalition of the Capital Area Council of Governments by-laws.

ORIGINATING DEPARTMENT AND CONTACT: Administration - Steven Lewis

ACTION REQUESTED: Resolution

BACKGROUND/SUMMARY/DISCUSSION: The City Council initially appointed Mayor White in March 2018, and reappointed him in February 2020 and January 2022, as the City's representative to the Capital Area Council of Governments (CAPCOG) Clean Air Coalition (CAC) . Their by-laws indicate that Representatives to the CAC will include elected officials appointed by governing bodies for the general members of the CAC. Each general member's governing body appoints by resolution one elected official to serve on the Coalition and shall provide written notification to the CAPCOG staff liaison. The term of appointment for a member of the CAC shall begin on the date of appointment by the member's governing body, and will terminate December 31st in odd-numbered years. Mayor White's current term ends in December 2023.

If approved, Mayor White's term will continue until December 2025.

PROJECT SCHEDULE (if applicable): N/A

FISCAL NOTE (if applicable): N/A

PREVIOUS COUNCIL ACTION: In March 2018, initial appointment and in February 2020 and January 2022, reappointed Mayor White.

COMMITTEE/BOARD/COMMISSION ACTION: N/A

STAFF RECOMMENDATION/REQUESTED MOTION: None. Discretion of the Council.

LIST OF SUPPORTING DOCUMENTS: Resolution 2023-22, Clean Air Coalition By-laws.

RESOLUTION 2023-22

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF LOCKHART, TEXAS APPOINTING MAYOR LEW WHITE AS THE CITY OF LOCKHART'S CLEAN AIR COALITION REPRESENTATIVE, AS REQUIRED IN ARTICLE II OF THE CLEAN AIR COALITION OF THE CAPITAL AREA COUNCIL OF GOVERNMENTS BY-LAWS; AND ESTABLISHING AN EFFECTIVE DATE.

WHEREAS, The Central Texas Clean Air Coalition, herein after known as the "Clean Air Coalition" members are organizations that support the regional effort toward improvement of air quality in the Austin-Round Rock Metropolitan Statistical Area (MSA); and

WHEREAS, General members shall be local governments or Independent School Districts within the Austin-Round Rock MSA. The governing boards of general members must ratify the current clean air plan, commit to implementing selected emission reduction measures; and

WHEREAS, Representatives to the Clean Air Coalition will include elected officials appointed by governing bodies for the general members of the Clean Air Coalition; and

WHEREAS, Each general member's governing body appoints by resolution one elected official to serve on the Clean Air Coalition and shall provide written notification to the CAPCOG staff liaison.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF LOCKHART, TEXAS:

Section 1: That the City Council of the City of Lockhart appoints Mayor Lew White as the City of Lockhart's Representative to the Clean Air Coalition with a term beginning January 2024 and set to expire on December 31, 2025.

Section 2: That this Resolution shall take effect immediately upon its passage, and it is so resolved.

PASSED AND APPROVED by the City Council of the City of Lockhart this 5th day of December, 2023.

CITY OF LOCKHART

_____
Lew White
Mayor

ATTEST:

_____
Julie Bowermon
City Secretary

APPROVED AS TO FORM:

_____
Brad Bullock
City Attorney

Central Texas Clean Air Coalition
of the
Capital Area Council of Governments

Article I – Name, Purpose, Responsibilities

The Central Texas Clean Air Coalition, herein after known as the "CLEAN AIR COALITION", is a voluntary, unincorporated association which became linked with the Capital Area Council of Governments (CAPCOG) by a resolution that was adopted November 13, 2002.

The purpose of the CLEAN AIR COALITION is:

- To develop, adopt and implement a clean air plan to achieve and maintain compliance with federal air quality standards in Bastrop, Caldwell, Hays, Travis and Williamson Counties;
- To establish and monitor a regional effort toward the improvement of air quality;
- To develop policies and strategies that will provide guidance for each of its independent governing bodies about actions that will achieve clean air in Central Texas;
- To work cooperatively to achieve clean air standards that will protect public health and yet allow local governments and other organizations the flexibility to select measures best-suited to their needs and resources; and
- To provide the CAPCOG Executive Committee with recommendations for administering funding provided by local sources for the purpose of supporting the regional air quality plan or program implementation, assessment, and improvement activities in Central Texas.

Article II – Membership

Members

CLEAN AIR COALITION members are organizations that support the regional effort toward improvement of air quality in the Metropolitan Statistical Area (MSA) for the Austin Urbanized Area, as defined by the Office of Management and Budget (OMB).

Membership Categories

There are two categories of membership for the CLEAN AIR COALITION: general members and supporting members.

General members shall be local governments or Independent School Districts (ISDs) within the MSA for the Austin Urbanized Area. The governing boards of general members must ratify the current clean air plan and commit to implementing selected emission reduction measures.

Supporting members shall act within their individual organizations to support the purpose of the CLEAN AIR COALITION and report their actions to the CLEAN AIR COALITION or CAPCOG liaison upon request.

Supporting members are not required to appoint a representative to the CLEAN AIR COALITION meetings and are not allowed to vote.

While organizations other than local governments or school districts in the MSA may be supporting members, only local governments or ISDs in the MSA may participate in the CLEAN AIR COALITION as general members.

Changes in Membership Categories

Members may change their membership category if they meet eligibility requirements and are endorsed by a majority vote of the CLEAN AIR COALITION.

Representatives

Representatives to the CLEAN AIR COALITION will include elected officials appointed by governing bodies of the general members of the CLEAN AIR COALITION. Each general member's governing body appoints by resolution one elected official to serve on the Coalition and shall provide written notification to the CAPCOG staff liaison.

Terms

1. The term of appointment for a representative shall begin on the date of appointment by the representative's governing body, and will terminate December 31st in odd numbered years.
2. There is no limit to the number of times that a representative may be re-appointed. In the case of a vacancy, the CAPCOG staff liaison shall notify the representative's governing body and that body shall appoint a replacement

Vacancy

A vacancy occurs when:

1. A representative dies;
2. A representative's term expires and the representative is not reappointed;
3. A representative is no longer an elected official;
4. A representative resigns in writing to the Committee Chair with notification to the CAPCOG liaison; or
5. A representative is removed.

Attendance

1. Representatives are expected to attend all meetings; attendance records will be maintained.
2. If within one calendar year a representative misses (and does not send a proxy) two (2) consecutive meetings the member's governing body will be notified in writing. The representative's governing body will have the option of replacing the member, if appropriate.
3. A representative may designate a proxy to attend regular and special meetings in that representative's place. The proxy's attendance will be credited for the representative's annual

attendance but will not be counted toward the quorum. The designated proxy will not be eligible to vote, but may participate in discussion as needed to communicate the support, concerns, or questions of the organization being represented.

4. If a representative is unable to attend a scheduled meeting, notification must be made to the CAPCOG Committee liaison at least two business days prior to the meeting for an absence to be excused.

New Members

CLEAN AIR COALITION membership may be expanded by majority vote of the CLEAN AIR COALITION. If a new member is eligible for more than one membership category, it may choose the membership category under which it wishes to participate.

Article III - Officers

Election

Election of a Chair and up to two (2) Vice-Chairs will occur at the first meeting of the calendar year, with the following representation:

- At least one (1) officer from a local governing bodies in Travis County;
- At least one (1) officer from a local governing body in either Williamson or Hays Counties; and
- Up to one (1) additional officer from a local governing body in any of the MSA counties.

If a city or ISD crosses county boundaries, it will be considered located in the county where the largest number of its residents reside.

Terms

1. Officers serve one-year terms.
2. Officers may serve a maximum of two (2) consecutive terms.
3. An officer may serve one-half of an unexpired term or less without it counting as a full term for the purposes of calculating term limits.

Vacancy

In the event an Officer is unable to fulfill his/her term, the CLEAN AIR COALITION may elect a replacement at the next regular meeting to serve the remainder of the term.

Duties

1. The Chair shall preside at all meetings of the CLEAN AIR COALITION.
2. Vice-Chairs shall perform all the duties of the Chair in the case of absence or disability and such other duties as may arise, from time to time, when required or requested by the CLEAN AIR COALITION.
3. In case the Chair and Vice-Chairs are absent or unable to perform their duties, the CLEAN AIR COALITION may appoint a Chair pro tem.

Other Officers

The CLEAN AIR COALITION may elect other Officers from time to time to carry out its responsibilities. This may be done by a simple majority vote of the CLEAN AIR COALITION members at any regularly scheduled meeting where a quorum is present.

Article IV - Meetings

Regular Meetings

1. The CLEAN AIR COALITION shall meet on a day, time and place specified by the Chair of the CLEAN AIR COALITION.
2. Written notice, including an agenda, of each regular meeting shall be prepared by the CAPCOG liaison and mailed, or electronically transmitted, or hand-delivered to each CLEAN AIR COALITION representative at least five (5) business days before the meeting date.
3. The Chair has the discretion to allow meetings to be conducted via teleconference or video conference.

Special Meetings

1. The CLEAN AIR COALITION shall meet specially, if called by the CLEAN AIR COALITION Chair or requested in writing by at least one-third of the representatives, excluding vacancies.
2. A request by the membership for a special meeting must be in writing, addressed to the Chair, and describing the purpose or purposes of the meeting. Only business reasonably related to the purpose or purposes described in the request may be conducted at a special meeting.
3. Notice of any special meeting shall be given at least 72 hours prior to the special meeting.

Quorum and Action

1. Appointed representatives from jurisdictions located in three Counties constitute a quorum for conducting CLEAN AIR COALITION business.
2. A majority vote of the appointed representatives present at an established quorum meeting is necessary for action by the CLEAN AIR COALITION for the entire meeting.

Open Meetings and Records

1. All meetings of the CLEAN AIR COALITION shall be open to the public. It is the intention of the CLEAN AIR COALITION that meetings be open to the public.
2. Minutes or meeting notes of the CLEAN AIR COALITION meetings, documents distributed and other records are the property of CAPCOG and will be maintained in accordance with CAPCOG's Records Retention Schedule. These materials are available for public view, at the CAPCOG offices, upon receipt of a written request by the interested party.
3. Except where these bylaws require otherwise, *Robert's Rules of Order* shall govern the conduct of CLEAN AIR COALITION meetings.

Professional Conduct

CLEAN AIR COALITION representatives should maintain objectivity and professionalism when carrying out business of the CLEAN AIR COALITION. Committee members will not discriminate based on race, color, religion, sex, sexual orientation, gender identity, national origin, disability, or age. In the event that a Committee member acts in a manner which brings the work of the Committee into question or

controversy, it shall be the responsibility of the CAPCOG Executive Director to address the incident and if appropriate, to recommend removal from the committee.

Sub-Committees:
The CLEAN AIR COALITION may create ad hoc committees or technical sub-committees as deemed appropriate.

Article V – Amendments by the Clean Air Coalition

Authority of the CLEAN AIR COALITION
CLEAN AIR COALITION may amend these bylaws at a regular or specially called meeting. The written text of a proposed amendment must be included with the notice of the meeting at which the amendment will be considered.

Effective Date
An Amendment to the bylaws takes effect when approved by the CLEAN AIR COALITION unless the amendment specifies a later effective date. Copies of amended bylaws will be distributed to CLEAN AIR COALITION representatives by the CAPCOG liaison.

Bylaws History
Adopted January 9, 2002
Amended October 15, 2003
Amended June 26, 2009
Amended May 8, 2013
Amended February 10, 2016
Amended May 8, 2019

City of Lockhart, Texas

Council Agenda Item
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COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discuss rescheduling City Council meetings in 2024 due to conflicts with a city holiday or event.

ORIGINATING DEPARTMENT AND CONTACT: Administration - Julie Bowermon

ACTION REQUESTED: Other

BACKGROUND/SUMMARY/DISCUSSION:

Annually reviewing council meeting dates for conflicts is important to provide Development Services with an accurate Council meeting schedule when publishing public notice information about public hearings, such as zoning change applications.

Attached is a calendar that reflects the meeting conflicts in 2024 as listed below:

Tuesday:

- October 1 – National Night Out

- November 5 - Election Day - The City of Lockhart is not scheduled to hold an Election on November 5, 2024 therefore it is not listed as a date conflict. *(History: In 2021 the City Council did not have an election scheduled and did hold a City Council meeting on election day.)*

The 2024 TML Annual Conference will be held on October 9-11 in Houston.

PROJECT SCHEDULE (if applicable): N/A

FISCAL NOTE (if applicable): N/A

PREVIOUS COUNCIL ACTION: N/A

COMMITTEE/BOARD/COMMISSION ACTION: N/A

STAFF RECOMMENDATION/REQUESTED MOTION: None. Discretion of the Council.

LIST OF SUPPORTING DOCUMENTS: 2024 Council meeting calendar

X = HOLIDAYS

O = COUNCIL MEETINGS

□ = TML ANNUAL CONF

2024

⊗ = COUNCIL MEETING CONFLICT
- OCT 1st: NATIONAL NIGHT OUT

January

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February

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March

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April

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May

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June

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July

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August

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September

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OCT 1st - NATIONAL NIGHT OUT

October

S	M	T	W	T	F	S
		⊗	2	3	4	5
6	7	8	□	□	□	12
13	14	O	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TML CONF OCT 9-11 IN HOUSTON

November

S	M	T	W	T	F	S
					1	2
3	4	O	6	7	8	9
10	X	12	13	14	15	16
17	18	O	20	21	22	23
24	25	26	27	X	X	30

NOV 5 = ELECTION DAY (NO CITY ELECTION)

December

S	M	T	W	T	F	S
1	2	O	4	5	6	7
8	9	10	11	12	13	14
15	16	O	18	19	20	21
22	23	X	X	26	27	28
29	30	31				

City of Lockhart, Texas

Council Agenda Item
Cover Sheet

COUNCIL MEETING DATE: December 5, 2023

AGENDA ITEM CAPTION: Discussion regarding the selection of Mayor Pro-Tem of the Lockhart City Council as required by Section 3.05 of the City Charter.

ORIGINATING DEPARTMENT AND CONTACT: Administration - Julie Bowermon

ACTION REQUESTED: Other

BACKGROUND/SUMMARY/DISCUSSION:
Section 3.05 of the Lockhart City Charter requires that *after an election, the Council elect one of its number Mayor Pro-Tem and he/she shall perform all the duties of the Mayor in the absence or disability of the Mayor*. The Mayor Pro-Tem selected on December 5, 2023 would serve until December 2025.

The City of Lockhart is not scheduled to hold an election for Councilmembers in 2024.

PROJECT SCHEDULE (if applicable): N/A

AMOUNT & SOURCE OF FUNDING:
Funds Required: N/A
Account Number: N/A
Funds Available: N/A
Account Name: N/A

FISCAL NOTE (if applicable): N/A

PREVIOUS COUNCIL ACTION: N/A

COMMITTEE/BOARD/COMMISSION ACTION: N/A

STAFF RECOMMENDATION/REQUESTED MOTION: None. Discretion of the Council.

LIST OF SUPPORTING DOCUMENTS: City Charter - Mayor Pro-Tem provisions , .

Sec. 3.05. Mayor pro tem.

The city council, at its first meeting after election of councilmembers, shall elect one of its number mayor pro tem, and s/he shall perform all the duties of the mayor in the absence or disability of the mayor.

(Ord. No. 07-59, Exh. B, 11-15-07)

Lockhart
TEXAS

2022-2023 Strategic Work Plan

The Strategic Planning Process

From January through April 2022, the City of Lockhart embarked on a strategic planning process to create strategic priorities for 2022-2023. The following is the process used to reach the conclusions for the plan:

The process kicked off with a preliminary Zoom between the City Manager, Steve Lewis, Mayor Lew White, and professional facilitator Alysia A. Cook, PCED, IOM with Opportunity Strategies LLC. The three met to review key issues facing the city, understand the programs and projects currently underway, and to prepare the process and format for the planning session.

On April 8, 2022, the City of Lockhart Management Team met at the Library for Part 1 of the Strategic Work Planning Session for 2022-2023.

On April 9, 2022, the City of Lockhart City Council and City Manager met at the Library for Part 2 of the Strategic Work Planning Session for 2022-2023.

Day One – Management Team

Day One began with City Manager Steve Lewis reviewing with the Management Team the City of Lockhart's accomplishments and success stories of 2021.

Following that, the City Manager and the facilitator shared some leadership concepts and considerations with the Lockhart Management Team. This led to some group discussions about the importance of continuous learning and leadership development.

The City Manager discussed with the participants that when goals are adopted by the City Council, they provide a positive impact for the Management Team in at least 4 different ways:

a) Direction is clearly set by City Council
b) Once that direction is established, differences can be discussed in a more open, less polarizing manner
c) Saves time in decision making on projects/programs
d) City Manager's recommendations can be better aligned with ultimate objectives

Mission of Lockhart Management Team

To promote and influence the alignment of organizational resources by focusing on:

a) Organizational planning and issues
b) Open communication with elected officials, staff, boards, commissions, and citizens
c) Ensuring City of Lockhart is a leader in Central Texas regarding issues with community relevance
d) Implementing programs that derive from the City Council and community's goals

Start – Stop – Continue

The facilitator then engaged the Management Team in a group exercise called *Start – Stop – Continue* which divides participants into small groups and has them offer feedback on what the City needs to start doing, stop doing, and continue doing.

These are individual manager recommendations and not necessarily agreed to by all managers or by City Council members. The responses are as follows:

Start

- Long-term capital planning
- Increasing non-emergency communications
- Administering annual customer service surveys that are statistically valid
- Developing recreation programs
- Indoor community recreation center
- City facilities and community infrastructure improvements
- New spaces for city facilities
- Modernize Human Resources policies including technology
- A vehicle acquisition fund
- Decreasing steps in the hiring process
- Staff planning for future growth
- Modernizing our contracts, best practices, attorney, etc. including reviewing for mutually beneficial language and avoiding one-sided contracts

Stop

- Ineffective/outdated contracts
- Thinking small
- Six-month probationary period for personnel
- Reconnecting customers after 10pm
- Providing free services (such as banners and road closures) and establish a fee schedule for these special requests
- Requiring utility inspections for every change of occupant

Continue

- Longevity pay
- Forward-looking planning for quality growth
- Law enforcement outreach with community
- Contracting (sending RFPs) for solid waste collection
- Supporting tourism
- Modernizing technology, e.g. paperless, Go Green
- Enhancing community investment
- Planning our wayfinding and signage
- Growing events that enhance overnight stays in Lockhart and maximize HOT $ collections
- Economic growth including considering developing a 4th industrial park
- Striving for improved customer service
- Community engagement including public open houses and social media

Next, the Management Team embarked on a discussion around the following topics which also included some departmental reports on the status of various projects:

- Growth Trends
- Land Development
- Economic Development
- Service Delivery
- Workforce Development
- Long Range Financial Outlook

Following those discussions, the facilitator led the Management Team through a discussion of what they each thought should be the 2022-2023 goals City Council would establish the following day. She recorded those recommendations, then the group reached consensus on what would be put forth to the Council to consider.

The final decisions for 2022-2023 were made by City Council the following day and are listed below.

Day Two – City Council

Day Two began with City Manager Steve Lewis reviewing with City Council the City of Lockhart's accomplishments and success stories of 2021.

Expectations – City Council

Following that, the facilitator asked City Council to share any expectations for the day. Responses were as follows:

- TxDOT – Wayfinding and Signage
- Summerside Subdivision turn lane and traffic light
- Urgent Care facility
- Comprehensive mental health care for first responders
- Keeping City Staff wages competitive
- Need for an Assistant City Manager
- Need for a grantwriter
- Regional animal shelter
- Next industrial park and/or property

The following is the City of Lockhart 2022-2023 Strategic Work Plan.

City of Lockhart Vision:

- To be a first-class community that has maintained its integrity and sense of community characterized by livable neighborhoods and quality schools.
- To be a City that focuses on family by ensuring quality recreational and cultural activities, services, housing, economic, and educational opportunities that promote a well-rounded productive member of the community.
- To be a City that is friendly to visitors and future residents with a spirit of fellowship and cooperation by accommodating their needs and recognizing the wealth in cultural, ethnic and age diversity.
- To be a City committed to sustainability by diligently balancing community needs with available resources and managing growth in a smart and fiscally responsible manner.
- To be a City that celebrates and embraces its long and rich history by reinvesting in neighborhoods, preserving areas and buildings of historic significance and returning the Central Business District to an economically viable and lively activity center.
- To be a City recognized for the quality of its built environment and the integration of the natural landscape throughout the community.
- To be a City that ensures a good balance between residential, commercial, industrial, and public/institutional uses supported by quality infrastructure and transportation systems.
- To be a City known for its innovative solutions to managing growth, progressiveness of City government, and responsiveness to the needs of citizens and businesses.

Source: Lockhart 2020 Comprehensive Plan

Goal #1: City Facilities

Goal #2: Human Resources/ Staffing

Goal #3: Parks & Recreation

Goal #4: Infrastructure

Goal #5: Modernization & Communications

Goal #6: Development & Quality of Life

Goal #7: Revenue Sustainability

2022-2023 Goals:

Each of the following seven goals is guided by the values of diversity and inclusion. Diversity and inclusion are a tapestry that is woven through every goal, every service, and every program.

Goal #1: City Facilities
To begin planning for new city facilities and offices.

Goal #2: Human Resources/Staffing
To enhance our HR services to ensure Lockhart remains a competitive employer.

Goal #3: Parks & Recreation
To develop the Parks & Recreation program and services.

Goal #4: Infrastructure
To enhance physical infrastructure and branded wayfinding throughout Lockhart.

Goal #5: Modernization & Communications
To modernize our in-house and online technology, systems, and communications to serve residents more efficiently and tell the Lockhart story.

Goal #6: Development & Quality of Life
To continually improve the quality of life and employment opportunities of the people of Lockhart.

Goal #7: Revenue Sustainability
To ensure the long-term financial health and sustainability of the City of Lockhart.

Goal #1: City Facilities

To begin planning for new city facilities and offices.

1.1 Consider which facilities improvements should be funded by certificates of obligation vs. bonds
1.2 Begin plans to replace/update City Hall
1.3 Begin plans to replace/update Police/Fire/Training facilities
1.4 Begin plans to replace/update Maintenance/City Barn Utilities
1.5 Reclaim old space at the hospital
1.6 Lease additional space at the EDC building
1.7 Conduct a Facilities Study with architects and engineers
1.8 Consider Airport improvements (TxDOT Aviation) in the study

Goal #2: Human Resources/Staffing

To enhance our HR services to ensure Lockhart remains a competitive employer.

2.1 Hire ACM (Assistant City Manager) immediately
2.2 Hire City Manager Support Staff (Executive Assistant or Administrative Assistant)
2.3 Once new ACM is hired, assign him/her with developing a Staffing Plan
2.4 Once new ACM is hired, assign him/her with developing a Succession Plan
2.5 Consider adding additional staff city-wide as needed
2.6 Retain law enforcement officers by ensuring compensation competitiveness
2.7 Implement a formal EAP (Employee Assistance Program)
2.8 Secure a grantwriter (explore opportunities for hiring one vs. contractor)

Goal #3: Parks & Recreation

To develop the Parks & Recreation program and services.

3.1 Develop adult and youth programming that utilize existing facilities
3.2 Conduct successful outreach to sports leagues across Texas and neighboring states
3.3 Consider new Parks & Rec facilities such as pickleball, volleyball, and frisbee golf
3.4 Plan for and implement safety improvements of existing facilities
3.5 Plan for and implement aesthetic improvements of existing facilities
3.6 City Council requests to meet with Parks & Rec Director and City Manager to discuss ideas and brainstorm next steps in the Parks Plan including:
- Work session, then tour Parks facilities with Parks & Rec Director
- Discuss short-term vs. long-term Parks & Rec needs
- Develop plan to survey citizens including bond exploration

Goal #4: Infrastructure

To enhance physical infrastructure and branded wayfinding throughout Lockhart.

4.1 Conduct public open houses to determine public wishes for Downtown
4.2 Council to approve a final Downtown Conceptual Design and authorize staff to implement
4.3 Consider an additional commercial district with retail and mixed-use offerings
4.4 Issue the RFP for a Comprehensive Plan update (hire firm by January 2023, then CIP (capital improvement plan) to follow
4.5 Explore downtown WiFi options including geofencing

Goal #5: Modernization & Communications

To modernize our in-house and online technology, systems, and communications to serve residents more efficiently and tell the Lockhart story.

5.1 PIO (Public Information Officer) to secure proposals for a new website design including:
- Online forms and application portals (permitting, employment, variance requests, etc.)
- Must be mobile responsive platform
- Ensure ease of use and innovative utility of site
- Include a portal to the Lockhart Economic Development Corporation website

5.2 Hire a consultant to 1) build a survey to ask the public what information they seek to find on the City of Lockhart website and 2) compare Lockhart website to other communities with high utilization of an innovative website

5.3 Streamline application processes of permits, developer proposals, engineering, employment, etc. to be placed on website (see 5.1)

5.4 Verify internet access at all City facilities

Goal #6: Development & Quality of Life

To continually improve the quality of life and employment opportunities of the people of Lockhart.

6.1 Consider proposed sidewalk ordinance
6.2 Facilitate/incentivize more housing options including:
- Rental housing options
- Workforce housing options
- Higher-income housing
- Infill/revitalized housing within centers of commerce (existing or planned)
- Senior/retiree housing

6.3 Continue to promote family-friendly events in Downtown
6.4 Encourage higher development standards (within state legislature contraints) to research modernization techniques and make recommendations to City Manager for consideration
6.5 Continue to implement Animal Control Audit recommendations
6.6 Continue to provide concerts on the square

Goal #7: Revenue Sustainability

To ensure the long-term financial health and sustainability of the City of Lockhart.

7.1 Explore and increase film production permitting fees
7.2 Create and implement fees for banners, road closures, event special requests
7.3 Use grantwriter (see 2.8) to find and write grants that benefit the City of Lockhart and its residents
7.4 Conduct discussions between City Council and Staff regarding which items can/should be funded by certificates of obligation vs. bonds
7.5 Update/increase construction permit fees and impact fees
7.6 Explore a bond vote for the items proposed by Parks & Rec and Council from Goal #3
7.7 Explore the concept of a Community Foundation with community benefactor options including other communities who have successfully created and implemented a Community Foundation

City of Lockhart Leadership

The 2022 City Council and Management Team participating:

City Council:

Lew White, Mayor
Angie Gonzales-Sanchez, Mayor Pro-Tem
Brad Westmoreland, Councilmember At-Large
Juan Mendoza, Councilmember District 1
David Bryant, Councilmember District 2
Kara McGregor, Councilmember District 3
Jeffry Michelson, Councilmember District 4

Management Team:

Steve Lewis, City Manager
Julie Bowermon, Director of Human Resources
Connie Constancio, City Secretary
Travis Hughes, Director of Parks & Recreation
Randy Jenkins, Fire Chief
Mike Kamerlander, Economic Development Director
Sean Kelley, Public Works Director
Pam Larison, Director of Finance
Bobby Leos, Electric Superintendent
Victoria Maranan, Public Information Officer
Bertha Martinez, Director of Library Services
Ernest Pedraza, Chief of Police

Facilitated by Opportunity Strategies LLC

Lockhart
TEXAS

City of Lockhart

2020-2021 Strategic Priorities

Prepared by:

Opportunity Strategies LLC